

FULTON COUNTY GEORGIA

2021 PROPOSED BUDGET



**FULTON
COUNTY**

FISCAL YEAR 2021

NOV 15 2020

Fulton County Board of Commissioners
141 Pryor Street, SW Atlanta, Georgia, 30303

To the Honorable Board of Commissioners and Citizens of Fulton County:

Introduction

The FY2021 Proposed Budget being presented is designed to maintain the same level of service with adjustment for needs triggered by the COVID-19 pandemic, while reimagining the service delivery approach for some of our programs. This budget also provides additional resources for the justice system in an effort to restart operations and eliminate backlogs triggered by court closures during the pandemic.

This plan, as presented, provides a path forward to navigate through the uncharted waters resulting from the pandemic and the current economic crisis. This Proposed Budget offers an opportunity to provide residents of Fulton County with the great level of service they deserve, while we continue to assist the most vulnerable members of our community.

Proposed FY2021 Budget

In accordance with the statutory responsibilities of the County Manager, the FY2021 Proposed Budget is hereby respectfully presented. The budgets for all funds are considered legally balanced with reasonable and conservative assumptions for all revenues and expenditures. Fulton County's proposed appropriated budget is \$1.2 billion, including approximately \$785 million in funding for the General Fund.

In light of the level of uncertainty triggered by the current environment, a decision was made earlier this year to modify our existing budget development approach. My team, in collaboration with each department, identified "must do" investments. Each investment was carefully reviewed and a budget proposal was developed that acknowledges our limited resources, addresses our mandates, ensures high levels of service for our citizens and meets lingering challenges expected to continue over the short term.

General Fund Summary

The Proposed FY2021 Expenditure Budget of \$785 million is balanced through a combination of revenues and the use of fund balance. The fund balance reserve is equal to 16.7% of total expenditures.

The high level of ongoing economic uncertainty triggered by the COVID-19 pandemic, which has significantly negatively affected small businesses and most businesses in the hospitality industry is expected to adversely impact the County tax digest for FY2021. The recent Federal Reserve Board's September report affirmed this cautious approach on revenue projection. The report estimates a Gross Domestic Production (GDP) contraction of 3.7% in 2020, and a corresponding potential recovery of approximately 4% in 2021. Even if this 2021 growth in GDP is achieved, we do not anticipate seeing its benefits in the tax digest used for the proposed tax revenue which is based on anticipated property values as of January 1.

For the purpose of the FY2021 Proposed Budget, we expect the digest to remain flat. The tax digest value combined with the millage rate is used to determine the tax billing amount. The proposed budget assumes that the millage rate will be set at a level that will ensure that the budget is balanced. Our current millage rate is 9.776 mills. Final determination of the FY2021 millage rate by the Board of Commissioners will take place during the summer of 2021. The property tax revenue projection assumes a 94% collection rate, which is slightly below prior years', given our expectation that economic hardship will affect taxpayers' ability to pay outstanding obligations in a timely manner. Any change to prior year property tax collection patterns will result in small timing differences between collections in FY2020 and FY2021, with no overall impact on the proposed budget amount. The County anticipates other revenue collection trends to follow similar patterns as FY2020.

Other Funds Highlights

The Fulton Industrial District (FID) Fund Proposed FY2021 Expenditure Budget is \$43 million, including an appropriated, but unallocated, reserve of approximately \$18 million. The revenue budget assumes a millage of 11.88 mills that will continue to fund Municipal-Type services the County provides in the unincorporated area. The revenue budget assumes a collection rate of 94%, which is expected to generate approximately \$12 million during FY2021. Due to the composition of the tax base in the FID, we do not foresee a significant change in collection patterns during FY2021.

The Airport Fund FY2021 Proposed Expenditure is \$6.6 million. It includes the re-appropriation of most of the retained earnings balance for FY2020 to be used in the re-development of the Airport. Funding will be utilized as seed funding for the demolition/reconstruction of the ARFF building, as well as funding to cover a potential debt service obligation for issuance of a bond.

The FY2021 Water and Sewer Revenue Proposed Expenditure Budget is \$156 million, including additional debt service for the new Water and Sewer Bond issue. Revenue is projected at \$141 million. This projection includes approximately a \$4 million increase over the projected FY2020 revenue. This is in line with the multi-year plan to increase rates for improvements to water lines and sewage treatment plants. The difference between revenue and expenditure will be funded through the use of fund balance.

Strategic Framework

The FY2021 proposed budget was designed to provide resources to respond to the public health emergency, reflects our commitment to the County's priority objectives and takes into consideration the operational impact of changes occurring as a result of the 2020 legislative process. The budget plan will also continue to fund important initiatives launched in prior years.

To maintain our commitment to the County's new strategic framework; we aligned every initiative funded to one of six key Priority Areas associated with our long term strategic plan currently under development. These Priority Areas are:

- Health and Human Services
- Justice and Safety
- Open and Responsible Government
- Infrastructure and Economic Development
- Arts and Libraries
- Regional Leadership Initiatives

Priority Areas

Below you will find a brief narrative of 2020 accomplishments, a summary of the key investment decisions, and expected deliverables for 2021.

Health and Human Services

-2020

As part of our response to the COVID-19 pandemic, the county invested approximately \$104 million of federal assistance to respond to the healthcare emergency. This investment was allocated among four strategic programs; Health Response, Operational Stability, Municipal Assistance, and Community Relief.

- Health Response – Approximately \$19 million was dedicated to managing testing and SPOC related functions
- Operational Stability – Approximately \$38 million was used to purchase personal protective equipment, to deploy resources for a virtual workforce, mitigate risks and needs for residents during the elections season and other response related programs
- Municipal Relief – Approximately \$25 million in funding was allocated to cities within the county (outside the City of Atlanta) to provide resources for their municipal response, along with \$5 million worth of PPE
- Community Relief - Approximately \$21 million in funding was dedicated for relief programs to assist the most vulnerable populations during the pandemic

The County also invested in our partnership with The Fulton-DeKalb Hospital Authority and Grady Hospital for the construction of the new Center for Advanced Surgical Services (CASS) and the expansion of the Ponce Center Infectious Disease Program (IDP). These projects will expand surgical services and amplify the response towards the HIV/AIDS epidemic. Both of these projects are estimated at over \$200 million, funded through the issuance of bonds, with the County share being approximately \$74 million of the bonds. At the time, the Board of Commissioners (BOC) approved the County share of the CASS project cost, and delayed issuance of bonds for the IDP project until the hospital obtained its Certificate of Need (CON) for the project. The hospital has informed the County that it has now obtained the CON, and is requesting the payment of the County's remaining \$8 million share of the project. A proposal will be presented to the BOC during FY2021 on issuance of bonds for the County's remaining share of the project cost.

We maintained our investment and delivery of popular Senior Services programs including meals, home care services, case management and transportation services. Furthermore, the County maintained its investment in behavioral health services and our new housing partnership with the State.

-2021

In 2021, we are investing \$341 million towards the Health and Human Services strategic area.

As part of the FY2021 proposed budget the County will set aside \$42 million in resources to respond to any unforeseen emergencies. Assuming the current health emergency continues, the County would structure available resources using a similar approach to what has been implemented throughout FY2020. Resources would be allocated towards a Health Response program to address testing and vaccination efforts. Additionally, resources would be earmarked towards an Operational Stability program to enhance our virtual environment capabilities, provide sufficient personal protective equipment, and ensure our facilities are clean and ready to receive residents and staff when the time comes.

In the event the State of Georgia or the Federal Government provide Fulton County with funding to mitigate and respond to the current health emergency, these resources would be reprogramed during FY2021 towards the following efforts based on a thorough assessment of needs and impact;

- Improve the Elections Process
- Enhance Court Services
- Enhance the Virtual Environment
- Facilitate the BOH Transition

We will also maintain our investment in popular Senior Services programs including meals, case management and transportation service. Furthermore, the County will maintain its investment in behavioral health services and our Permanent Supportive Housing initiative. We plan to continue delivering these services as we have been during the pandemic.

Justice and Safety

-2020

As a result of the COVID-19 emergency, the County dedicated resources towards the implementation of a virtual court structure that helps process cases and provide services to citizens during these challenging times. Furthermore, a new initiative called Project Apollo was launched. It is expected to improve the efficiency and effectiveness of the court system.

Significant improvements were made managing all aspects of the County's response to medical issues at the jail. These improvements led to a reaccreditation by the National Commission on Correctional Health Care (NCCHC) of the Fulton County Jail.

Funds were also spent on Phase II of the security transformation initiative. This funding

included resources to acquire cameras and other equipment. It also included funding for the deployment of security personnel. During 2020, the Police Department took over the responsibility for managing and overseeing the security structure of all county facilities, excluding the Justice Center.

The County's Emergency Management Team was tasked with coordinating and overseeing response to the current health emergency. This included the management of testing sites, the coordination and sourcing of millions of purchases of personal protective equipment, the management and distribution of those resources, and the consolidation and analysis of information to keep the County's leadership informed about the status of the virus.

-2021

In 2021, we are investing \$360 million towards the Justice and Safety strategic area.

The County will set aside approximately \$3.8 million to reopen the courts and provide needed resources to reduce backlogs resulting from closures of county facilities and suspension of services due to COVID-19 health emergency. These resources will provide the justice system with additional operational and personnel resources exclusively during FY2021. Use of the resources is also contingent on a robust operational plan that outlines performance outcomes and targets.

The County will also move forward with the construction of a new animal shelter facility as part of the new issuance of FCURA bonds, along with other public safety and security investments like the ARFF infrastructure at the airport.

Open and Responsible Government

-2020

During 2020 the Fulton County Registrations and Elections department experienced one of the most active election seasons on record. The department was responsible for running five elections including a presidential primary election in June and the presidential general election in November. The results of the November election triggered a recount and a runoff in January 2021. During the November election, the County experienced one of the highest records of voter engagement with voter turnout reaching approximately 65% (votes), despite the ongoing pandemic and the need to manage and train workers on new voting equipment.

In 2020, we continued to strengthen our tax revenue infrastructure through the multiyear plan. Additional investments were made for personnel, hardware and software solutions, which allowed the County to comply with the consent order by the State Department of Revenue.

Funding was also allocated to the Tax Commissioner's Office for new equipment and software to enhance our collections capabilities.

As part of our effort to improve county-wide outreach efforts, additional resources were allocated to our External Affairs department to support outreach for the 2020 Census and voting initiatives. This funding was used for advertising, printing, direct mail, and promotional items, as well as seasonal staffing to support community efforts.

-2021

In 2021, we are investing \$210 million towards the Open and Responsible Government strategic area.

We are recommending funding to support a mid-year implementation of phase 1 of the Incremental Compensation Strategy (ICS) and the Court system Chamber Compensation Plan. The Chamber Compensation Plan is based on applicable staff experience using an incremental step compensation methodology developed and approved by the respective benches. In light of the pandemic's impact on unemployment, we are recommending implementation only if the unemployment rate has improved and the funds are not needed for other pandemic response efforts. Throughout the pandemic response in 2020, we maintained a position that we should not implement salary adjustments during a period of high unemployment and economic uncertainty. That remains our recommendation, however, we also recognize the commitment the board has made to long-term county employees and have reserved the funds to support that commitment. Furthermore, effective July 2021, the minimum salary for full-time County positions will be \$32,000, if the ICS program is implemented.

We will also continue to invest in our tax and revenue system by dedicating additional resources to the Tax Assessor for equipment and software. Additional funding will also be provided to the Tax Commissioner's Office for new printers.

The County will continue to address the recommendations made by the Procurement Disparity Study through the allocation of resources to the Purchasing Department. These resources include personnel (to provide monitoring and administrative assistance), contract reporting certification software and consulting services.

In anticipation of the US Senate runoff election in early January, the Department of Registrations and Elections will receive an additional allocation of \$6.5 million to ensure the successful deployment, operation, and oversight of this important event.

Infrastructure and Economic Development

-2020

One of our key initiatives in 2020 was the implementation of the first phase of our multi-year cybersecurity plan. We revamped our cyber infrastructure and maintained a low cybersecurity risk profile throughout the year. We also made great progress continuing our investments on the IT roadmap, which includes the Network Refresh, and bandwidth upgrades along with a number of digital initiatives.

As part of the effort to improve our water and sewerage infrastructure, the County issued a new Water and Sewer Revenue Bond for approximately \$290 million in early 2020. The funds are being dedicated for the expansion of a wastewater treatment plant. This investment will ensure the wastewater needs of the community are appropriately met while utilizing the latest treatment technology and ensuring the environment is protected.

Our Infrastructure team also played a key role during the health emergency by ensuring our facilities remained clean and safe during the pandemic, but also by facilitating multiple projects in the Tax Commissioner's Office, the Jail and election sites across the county. Our team also continued to advance critical infrastructure projects such as; Assembly Hall, Entry Plaza, Atrium, Way Finding, and the Courthouse Façade.

2020 reflected ongoing success in business recruitment services and workforce development modernization. Support was given to over 30 prospective large business projects, resulting in approximately \$618M of new committed investment and 2,070 jobs. Reacting to COVID-19, we partnered with the Development Authority to provide \$3.0M in small business loans, impacting 90 diverse businesses. Additionally, we supported over 1,250 residents to receive Digital Literacy training and employment assistance via Goodwill of North Georgia and the Metro Atlanta Chamber of Commerce.

-2021

In 2021, we are investing \$228 million towards the Infrastructure and Economic Development Strategy.

The County will move forward with the implementation of a multi-year plan to make the Fulton County Airport a cornerstone for economic development. The capital plan includes a new administration office, a modernized aircraft rescue and firefighting command center, and more hangar space. These improvements will lead the airport to rival any other general aviation airport in the country and will boost economic development efforts in the region.

To revitalize the Fulton Industrial District (FID), resources will be made available for blight remediation. We will also set aside approximately \$9.3 million in resources for street resurfacing needs within the FID.

In 2021, we will continue our investment in capital and facilities by issuing a new series of Fulton County Urban Redevelopment Bonds for approximately \$55 million. The proceeds from these bonds will be used for the new Animal Shelter, Air Handling Units at the Justice Center Building, our Continuity of Operations Center, and the New Public Safety Training Center.

Initiatives for 2021 by Select Fulton will focus on increased service offerings and data tools, especially for small businesses and individuals impacted by COVID-19. These include a two-part entrepreneurship summit and a new public facing small business intelligence tool for entrepreneurs. For residents, we will provide a new public job board aggregator portal that provides local job opportunities, as well as having our mobile career center rotate to each city on a regular basis. Ongoing enhancements to our toolkit will include the renewal of the Fulton Industrial Opportunity Zone, new project tracking/CRM database, implementation of our human center designed model for workforce enrollment and opening of our new South Fulton Career Center.

Arts and Libraries

-2020

Investments in our libraries continued across the county with the Phase II of the Library Master Plan, which included additional investments to complete the total \$275 million Library Bond referendum program. Only the Central and Hapeville libraries remain to be completed and are expected to be opened by the end of the year.

As part of the County's COVID response, we allocated \$1.5 million in federal funding for additional e-materials as part of our Operational Stability strategic program. This surge was intended at supplementing resources for services that have enjoyed increasing demand since the start of the pandemic.

The County successfully transitioned two arts facilities, South West Art Center and the South Fulton Art Center, to the City of South Fulton.

-2021

In 2021, we are investing \$55 million towards the Arts and Libraries strategic area.

We will maintain our financial commitment to the Arts and the Library System and will reprioritize and concentrate our investments to continue to ensure quality programming. We will maintain our investment to combat food deserts through Fulton Fresh programs by allocating \$170,000 towards this effort. We will make an additional investment in the Library System of \$600,000 for e- materials to satisfy increasing demand triggered as a result of the public health emergency. This additional investment in e-materials will total \$1.7 million in total resources available for this purpose in the Library System budget.

Our commitment to the Arts will continue in 2021. We will enhance our support for capacity building in cities as well as our commitment for contract for services. We will also build on the work of our strategic process to connect the creative industry to our arts programming.

Regional Leadership Initiatives

-2021

Funding for our Regional Leadership strategy is derived, for the most part, from all other priority areas. It involves multiple cross-regional initiatives that are part of our long term strategic plan. The County's leadership will lead, develop, and work with our partners to bring these initiatives to fruition.

The Department of Behavioral Health will continue to collaborate with the City of Atlanta on the development and implementation of additional Permanent Supportive Housing Units through the provision of supportive services to sustain community independence.

The County will continue to facilitate collaboration between the Mayors of each city in Fulton County (except for Atlanta) in determining the best funding scenario for transit and transportation improvements including future TSPLOST or SPLOST referendums, local obligation bonds, and other revenue sources.

We will also maintain close cooperation with each city in Fulton County as we continue to respond to the public health emergency.

This \$1.2 billion proposed budget before you, recognizes our responsibility to secure the health and wellbeing of our residents during the ongoing health emergency. It preserves current staffing levels, meets any mandated requirements and, through prioritization, funds additional operational needs.

We look forward to our discussions about the proposed FY2021 budget as we continue to realize a safer future for our community.

A handwritten signature in black ink, appearing to read "R. Anderson". The signature is stylized with a large initial "R" and a long, sweeping underline.

Richard "Dick" Anderson
County Manager, Fulton County

Fulton County Summary of Appropriated Budget (19 & 20) and Proposed 2021 Budget by Fund

Fund Name	FY2019 Amended Budget	FY2020 Amended Budget	FY2021 Proposed Budget
General Fund	\$ 718,839,253	\$ 782,131,153	\$ 785,490,716
Airport Fund	5,684,266	6,114,881	6,589,616
Water Revenue Fund	136,759,087	142,566,143	156,006,972
Water Renewal Fund	131,197,324	133,880,594	104,875,315
Wolf Creek Fund	850,000	1,066,019	20,608
Special Services District	137,392	108,279	84,023
Fulton Industrial	28,887,566	42,679,860	43,149,279
911	7,669,985	7,783,985	7,717,817
Bond Fund	15,484,676	15,506,250	15,528,522
Risk Fund	47,930,913	53,494,487	58,142,265
Special Appropriation	16,682,283	17,094,165	15,820,443
Grand Total	\$ 1,110,122,745	\$ 1,202,425,815	\$ 1,193,425,576

FY2021 Proposed Budget Allocation by Priority Area (By Fund)

Fund Name	Open and Responsible Government	Health and Human Services	Justice and Safety	Infrastructure and Economic Development	Arts and Libraries	Grand Total
General Fund	\$ 126,173,695	\$ 184,603,955	\$ 330,220,449	\$ 105,514,890	\$ 38,977,728	\$ 785,490,716
Airport Fund	-	-	1,543,423	5,046,193	-	6,589,616
Water Revenue Fund	-	156,006,972	-	-	-	156,006,972
Water Renewal Fund	-	-	-	104,875,315	-	104,875,315
Wolf Creek Fund	-	-	-	-	20,608	20,608
Special Services District	84,023	-	-	-	-	84,023
Fulton Industrial	22,933,828	-	9,423,521	10,791,930	-	43,149,279
911	-	-	7,717,817	-	-	7,717,817
Bond Fund	-	-	-	-	15,528,522	15,528,522
Risk Fund	58,142,265	-	-	-	-	58,142,265
Special Appropriation	2,266,644	279,820	10,776,090	2,139,529	358,360	15,820,443
Grand Total	\$ 209,600,454	\$ 340,890,747	\$ 359,681,300	\$ 228,367,857	\$ 54,885,218	\$ 1,193,425,576

FY2021 Proposed Budget Allocation by Priority Area (by Department)

Department	Open and Responsible Government	Health and Human Services	Justice and Safety	Infrastructure and Economic Development	Arts and Libraries	Grand Total
Arts and Culture	-	-	-	-	4,594,153	4,594,153
Behavioral Health	-	15,837,949	-	-	-	15,837,949
Board of Comm.	3,991,177	256,537	-	-	-	4,247,714
BOH Allocation	-	10,430,356	-	-	-	10,430,356
Child Attorney	-	-	2,692,734	-	-	2,692,734
Clerk to the Commission	1,106,937	-	-	-	-	1,106,937
Community Dev.	-	9,052,492	-	-	-	9,052,492
County Attorney	11,608,475	570,616	-	-	-	12,179,091
County Auditor	1,195,245	-	-	-	-	1,195,245
County Manager	3,586,042	-	-	654,327	-	4,240,369
County Marshal	-	-	6,632,708	-	-	6,632,708
District Attorney	-	-	25,888,085	-	-	25,888,085
DCRC	1,592,822	-	-	-	-	1,592,822
Emergency Management	-	-	5,429,320	-	-	5,429,320
Emergency Services - 911	-	-	11,244,460	-	-	11,244,460
External Affairs	3,581,846	-	-	-	-	3,581,846
Fam. & Child. Serv.	-	1,684,840	-	-	-	1,684,840
Finance	9,983,689	3,266,775	-	-	-	13,250,464
Fire	-	-	5,251,423	-	-	5,251,423
Grady Hospital Transfer	-	61,904,535	-	-	-	61,904,535
HIV Aids	-	139,000	-	-	-	139,000
Human Resources	5,755,334	281,000	-	-	-	6,036,334
Information Technology	-	1,161,641	-	32,062,032	-	33,223,673
Juvenile Court	-	-	15,683,383	-	-	15,683,383
Library	-	-	-	-	30,184,838	30,184,838
Magistrate Court	-	-	3,646,059	-	-	3,646,059
Medical Examiner	-	-	5,307,877	-	-	5,307,877
Non Agency	116,827,471	145,259,475	44,250,069	41,731,255	20,106,227	368,174,497
Police	-	-	11,912,575	-	-	11,912,575
Probate Court	-	-	3,837,827	-	-	3,837,827
Public Defender	-	-	19,906,311	-	-	19,906,311
Public Works	-	69,171,398	-	121,244,070	-	190,415,468
Purchasing	4,069,653	-	-	-	-	4,069,653
DREAM	-	-	-	32,676,173	-	32,676,173
Registration & Elections	10,009,766	-	-	-	-	10,009,766
Senior Services	-	21,874,133	-	-	-	21,874,133
Sheriff	-	-	116,228,383	-	-	116,228,383
Solicitor General	-	-	11,194,039	-	-	11,194,039
State Court - General	-	-	8,673,552	-	-	8,673,552
State Court - Judges	-	-	5,786,884	-	-	5,786,884
Sup and Mag. Court	-	-	23,382,788	-	-	23,382,788
Superior Court - General	-	-	24,725,585	-	-	24,725,585
Superior Court - Judges	-	-	8,007,238	-	-	8,007,238
Tax Assessor	20,630,038	-	-	-	-	20,630,038
Tax Commissioner	15,661,959	-	-	-	-	15,661,959
Grand Total	\$ 209,600,454	\$ 340,890,747	\$ 359,681,300	\$ 228,367,857	\$ 54,885,218	\$ 1,193,425,576

Appropriated Budget by Program and Priority Area

Department	Program	Fund Name	Proposed Budget
Behavioral Health	Administration General	General Fund	\$ 4,353,608
Behavioral Health	Behavioral Health Initiative	General Fund	2,707,882
Behavioral Health	Central Training Center	General Fund	825,212
Behavioral Health	North Training Center	General Fund	707,349
Behavioral Health	Oak hill child, adol and family center	General Fund	2,000,000
Behavioral Health	South Training Center	General Fund	1,243,898
Behavioral Health	West Fulton NH	General Fund	4,000,000
Board of Comm.	Tree Plant Trust Fund	Special Appropriation	256,537
BOH Allocation	Administrative Services	General Fund	10,430,356
Community Dev.	Children & Youth Services	General Fund	502,503
Community Dev.	Community Development	General Fund	1,986,680
Community Dev.	Community Service Grants	General Fund	5,363,958
Community Dev.	Grants & Community Partnership	General Fund	530,254
Community Dev.	Homeless Services (PSH)	General Fund	669,097
County Attorney	County Attorney Services	Water Revenue Fund	570,616
Family & Children Services	Childcare Assistance	General Fund	600,000
Family & Children Services	Eligibility & Determination	General Fund	272,136
Family & Children Services	Family Resource Center	General Fund	18,839
Family & Children Services	Foster Care	General Fund	308,865
Family & Children Services	Indigent Burials	General Fund	250,000
Family & Children Services	Interim/General Assistance	General Fund	235,000
Finance	Accounts Payable	Water Revenue Fund	149,000
Finance	Fitness Center	Special Appropriation	23,283
Finance	W&S Billing and Collection	Water Revenue Fund	3,094,492
Grady Hospital Transfer	Grady Hospital	General Fund	61,904,535
HIV Aids	HIV Aids	General Fund	139,000
Human Resources	HR Administration	Water Revenue Fund	281,000
Information Technology	IT Water & Sewer (201)	Water Revenue Fund	1,161,641
Non Agency	Emergency Response Reserve	General Fund	42,000,000
Non Agency	Non Agency	Water Revenue Fund	81,578,825
Non Agency	Non Agency Allocation	General Fund	21,680,650
Public Works	Adm . - Water and Sewer Revenue	Water Revenue Fund	4,006,580
Public Works	Big Creek WWTP	Water Revenue Fund	11,000,400
Public Works	Camp Creek WWTP	Water Revenue Fund	7,203,500
Public Works	Commercial Pretreatment	Water Revenue Fund	732,028
Public Works	Industrial Monitoring	Water Revenue Fund	533,131
Public Works	Johns Creek Environmental Campus	Water Revenue Fund	5,954,760
Public Works	Laboratory	Water Revenue Fund	1,746,572
Public Works	Little River WWTP	Water Revenue Fund	3,482,981
Public Works	Meter Reading	Water Revenue Fund	1,170,316
Public Works	North Fulton Sewer Maintenance	Water Revenue Fund	3,240,516
Public Works	Operations - Water and Sewer Revenue	Water Revenue Fund	12,905,587
Public Works	Protection - Water and Sewer Revenue	Water Revenue Fund	4,606,820
Public Works	Regulatory Monitoring - Water	Water Revenue Fund	266,577
Public Works	South Fulton Pump Stations	Water Revenue Fund	638,500
Public Works	South Fulton Sewer Maintenance	Water Revenue Fund	2,897,984
Public Works	Stream Monitoring	Water Revenue Fund	223,984
Public Works	Water Revenue	Water Revenue Fund	7,833,527
Public Works	WWTP Management Oversight	Water Revenue Fund	727,635
Senior Services	Administration	General Fund	2,782,001

Senior Services	Adult Day Care-Benson	General Fund	668,367
Senior Services	Adult Day Care-Bowden	General Fund	605,053
Senior Services	Adult Day Care-Darnell	General Fund	556,894
Senior Services	Adult Day Care-Mills	General Fund	594,043
Senior Services	Case Management	General Fund	1,350,035
Senior Services	Congregate Meals/Senior Center	General Fund	312,459
Senior Services	Adult Day Health	General Fund	265,861
Senior Services	Home Delivered Meals	General Fund	664,292
Senior Services	Home Repair	General Fund	700,000
Senior Services	Indigent Burial	General Fund	569,873
Senior Services	Information and Assistance	General Fund	345,844
Senior Services	In-Home Services	General Fund	775,045
Senior Services	Senior Transportation	General Fund	5,067,298
Senior Services	Sr. Multipurpose Ctr-Benson	General Fund	1,252,030
Senior Services	Sr. Multipurpose Ctr-Bowden	General Fund	1,437,591
Senior Services	Sr. Multipurpose Ctr-Darnell	General Fund	1,547,337
Senior Services	Sr. Multipurpose Ctr-Mills	General Fund	1,355,932
Senior Services	Sr. Services-Neighborhood Centers	General Fund	712,116
Senior Services	Volunteer Services	General Fund	312,062
Grand Total			\$ 340,890,747

Appropriated Budget by Program and Priority Area

Department	Program	Fund Name	Proposed Budget
Board of Comm.	Board of Commissioners	General Fund	\$ 3,991,177.00
Clerk to the Commission	Clerk to the Commission	General Fund	1,106,937
County Attorney	County Attorney Services	General Fund	3,650,564
County Attorney	County Attorney Services	Risk Fund	3,398,301
County Attorney	County Attorney Services_Gen. Fund Transfer	Risk Fund	3,992,270
County Attorney	County Attorney Services Water Transfer	Risk Fund	567,340
County Auditor	Internal Audit	General Fund	1,081,791
County Auditor	Title VI	General Fund	113,454
County Manager	Customer Service	General Fund	410,299
County Manager	Executive	General Fund	2,330,644
County Manager	Performance Management	General Fund	837,640
County Manager	Restricted Assets	Special Appropriation	7,459
Diversity and Civil Rights Comp.	Disability Affairs Programming & Compliance	General Fund	631,112
Diversity and Civil Rights Comp.	Equal Opportunity Programming & Compliance	General Fund	961,710
External Affairs	Administration	General Fund	227,751
External Affairs	Broadcast, Cable & Film	General Fund	962,459
External Affairs	Communications	General Fund	1,352,903
External Affairs	Employee Service Fund	Special Appropriation	15,840
External Affairs	Intergovernmental Affairs	General Fund	669,715
External Affairs	PEG Fund	Special Appropriation	353,178
Finance	Accounts Payable	General Fund	1,457,762
Finance	Budget	General Fund	939,848
Finance	Business License Processing & Collections	Fulton Industrial	90,467
Finance	Employee Benefits & Payroll	General Fund	1,240,435
Finance	Employee Service Fund	Special Appropriation	1,082,007
Finance	Finance Administration	General Fund	1,125,801
Finance	Finance-Accounts Receivable	General Fund	425,839
Finance	Finance-General Accounting	General Fund	497,448
Finance	Finance-Grant Accounting	General Fund	1,174,457
Finance	Investment Cash Management	General Fund	609,325
Finance	Risk Management & Workers Compensation	Risk Fund	1,334,024
Finance	Special Appropriation Funds	Special Appropriation	6,276
Human Resources	Employee Development	General Fund	1,198,417
Human Resources	Employee Service Fund	Special Appropriation	118,752
Human Resources	HR Administration	General Fund	886,847
Human Resources	HR Operations	General Fund	2,082,255
Human Resources	HR Performance Management	General Fund	315,070
Human Resources	HR Policy Management	General Fund	318,098
Human Resources	HR Records Administration	General Fund	835,809
Human Resources	Restricted Assets	Special Appropriation	86
Non Agency	Hotel/Motel Tax	Special Appropriation	350,000
Non Agency	NACO Conference	Special Appropriation	63,437
Non Agency	Non Agency	Special Services District	84,023
Non Agency	Non Agency	Fulton Industrial	22,843,361
Non Agency	Non Agency	Risk Fund	48,850,330
Non Agency	Non Agency Allocation	General Fund	44,391,459
Non Agency	Sandy Springs Tax Allocation District	Special Appropriation	3,125
Non Agency	Special Appropriation Funds	Special Appropriation	241,737
Purchasing	Contract Compliance	General Fund	798,784
Purchasing	Contract Management	General Fund	527,503

Purchasing	Contracts and Procurement	General Fund	1,894,577
Purchasing	Purchasing Administration	General Fund	848,789
Registration & Elections	Administration & Elections Operations	General Fund	8,663,943
Registration & Elections	Registration and Absentee Voting	General Fund	1,345,823
Tax Assessor	Commercial/Personal Property Appraisal	General Fund	3,836,511
Tax Assessor	Residential Property Appraisal	General Fund	9,972,182
Tax Assessor	Tax Assessor Administration	General Fund	4,877,277
Tax Assessor	Tax Digest	General Fund	1,944,068
Tax Commissioner	Cash Operations	General Fund	3,297,479
Tax Commissioner	Delinquent Tax	General Fund	1,888,133
Tax Commissioner	FulCo/Atlanta Reappraisal Project	Special Appropriation	24,747
Tax Commissioner	Receiving and Collections	General Fund	2,847,522
Tax Commissioner	Satellites	General Fund	4,048,577
Tax Commissioner	Tax Commissioner Accounting	General Fund	1,624,427
Tax Commissioner	Tax Commissioner Administration	General Fund	1,931,074
Grand Total			\$ 209,600,454

Appropriated Budget by Program and Priority Area

Department	Program	Fund Name	Proposed Budget
Child Attorney	Child Attorney	General Fund	\$ 2,692,734.00
County Marshal	Court Security DUI Court Support	General Fund	872,302
County Marshal	Criminal Warrants-GCIC	General Fund	1,046,849
County Marshal	Field Operations	General Fund	3,545,811
County Marshal	Headquarters	General Fund	1,167,746
District Attorney	Court Reopening	General Fund	50,000
District Attorney	DA - Appeals	General Fund	805,413
District Attorney	DA Juvenile	General Fund	911,960
District Attorney	DA Trial	General Fund	22,445,106
District Attorney	District Attorney_JSTR	General Fund	1,354,164
District Attorney	Federal Equitable Sharing	Special Appropriation	63,067
District Attorney	Restricted Assets	Special Appropriation	258,375
Emergency Management	Animal Control	General Fund	4,112,530
Emergency Management	Emergency Management	General Fund	1,316,790
Emergency Services - 911	Animal Control	General Fund	334,404
Emergency Services - 911	Countywide Radio & Dispatch Services	General Fund	3,192,239
Emergency Services - 911	Countywide Radio & Dispatch Services	911 Emergency Services Fund	1,341,646
Emergency Services - 911	Operational Services	911 Emergency Services Fund	5,060,372
Emergency Services - 911	Technical Services	911 Emergency Services Fund	1,315,799
Fire	Airport Fire Operation	Airport Fund	1,543,423
Fire	Fire Contract	Fulton Industrial	3,708,000
Juvenile Court	Court Reopening	General Fund	452,402
Juvenile Court	Juvenile Court - Accountability Courts	General Fund	2,226,628
Juvenile Court	Juvenile Court - Administration	General Fund	5,102,310
Juvenile Court	Juvenile Court - Judicial	General Fund	2,543,843
Juvenile Court	Juvenile Court - Probation	General Fund	4,924,531
Juvenile Court	Law Library Fund	Special Appropriation	4,862
Juvenile Court	Restricted Assets	Special Appropriation	3,558
Juvenile Court	Youth Crime Prevention Program	General Fund	425,249
Magistrate Court	Behavioral Health Initiative	General Fund	201,118
Magistrate Court	Court Reopening	General Fund	320,840
Magistrate Court	Magistrate Court - Judges	General Fund	2,946,863
Magistrate Court	Magistrate Court_JSTR	General Fund	177,238
Medical Examiner	Death Investigations	General Fund	5,307,877
Non Agency	Non Agency Allocation	General Fund	39,750,069
Non Agency	SRF - Constitutional Officers	Special Appropriation	4,500,000
Police	Code Enforcement	Fulton Industrial	167,160
Police	Criminal Investigations	Fulton Industrial	670,579
Police	Facility Security	General Fund	4,150,946
Police	Federal Equitable Sharing	Special Appropriation	136,143
Police	Fulton County Public Safety Training Center	General Fund	628,037
Police	Headquarters Operations & Logistics	Fulton Industrial	1,027,458
Police	Reports and Permits	General Fund	1,281,928
Police	Special Operations	Fulton Industrial	413,567
Police	Uniform Patrol	Fulton Industrial	3,436,757
Probate Court	Court Reopening	General Fund	467,000
Probate Court	Law Library Fund	Special Appropriation	45,114
Probate Court	Probate Court Services	General Fund	3,257,428
Probate Court	Probate-JSTR	General Fund	68,285

Public Defender	Behavioral Health Initiative	General Fund	30,000
Public Defender	Court Reopening	General Fund	658,931
Public Defender	Indigent Defense	General Fund	3,322,201
Public Defender	Public Defender - Juvenile Court Delinquency	General Fund	736,994
Public Defender	Public Defender Appeals	General Fund	545,950
Public Defender	Public Defender -Superior Court	General Fund	13,049,168
Public Defender	Public Defender_JSTR	General Fund	448,226
Public Defender	Public Defender-Juvenile Dependency	General Fund	1,114,841
Sheriff	Court Services	General Fund	9,962,229
Sheriff	Federal Equitable Sharing	Special Appropriation	125,109
Sheriff	Jail Detention Officer	General Fund	26,891,950
Sheriff	Jail Operations	General Fund	33,091,432
Sheriff	Law Enforcement-Operations	General Fund	7,246,916
Sheriff	Law Enforcement-Transfer	General Fund	960,050
Sheriff	Sheriff Administration	General Fund	31,916,825
Sheriff	Sheriff Administration - Executive	General Fund	2,257,778
Sheriff	Sheriff Administration-Training	General Fund	1,153,101
Sheriff	Sheriff Administration-Warehouse/Fleet	General Fund	2,502,922
Sheriff	Sheriff's Sale	Special Appropriation	120,071
Solicitor General	Behavioral Health Initiative	General Fund	319,686
Solicitor General	Court Reopening	General Fund	1,072,663
Solicitor General	Investigations and Litigation	General Fund	6,454,849
Solicitor General	Records Management	General Fund	772,128
Solicitor General	Restricted Assets	Special Appropriation	451,593
Solicitor General	Solicitor Magistrate Cases Program	General Fund	622,214
Solicitor General	Solicitor_JSTR	General Fund	1,500,906
State Court - General	Court Reopening	General Fund	430,000
State Court - General	Fulton Clerks of Courts Technology Fund	Special Appropriation	120,250
State Court - General	Law Library Fund	Special Appropriation	373,703
State Court - General	State Court	General Fund	7,105,173
State Court - General	State Court_JSTR	General Fund	644,426
State Court - Judges	State Court Judge	General Fund	554,429
State Court - Judges	State Court Judge - Dixon	General Fund	565,595
State Court - Judges	State Court Judge - Eady	General Fund	590,982
State Court - Judges	State Court Judge - Edlein	General Fund	576,287
State Court - Judges	State Court Judge - Mather	General Fund	603,061
State Court - Judges	State Court Judge - Morrison	General Fund	550,685
State Court - Judges	State Court Judge - Porter	General Fund	615,576
State Court - Judges	State Court Judge - Richardson	General Fund	559,198
State Court - Judges	State Court Judge - Tailor	General Fund	585,319
State Court - Judges	State Court Judges	General Fund	585,752
Superior & Magistrate Court - Clerk	Administration Bureau	General Fund	6,308,433
Superior & Magistrate Court - Clerk	Board Of Equalization	General Fund	1,580,964
Superior & Magistrate Court - Clerk	Clerk of Superior Court_JSTR	General Fund	1,193,464
Superior & Magistrate Court - Clerk	COSMC Technology Fund	Special Appropriation	164,136
Superior & Magistrate Court - Clerk	Court Reopening	General Fund	300,000
Superior & Magistrate Court - Clerk	Courts Division	General Fund	9,433,870
Superior & Magistrate Court - Clerk	Fulton Clerks of Courts Technology Fund	Special Appropriation	735,095
Superior & Magistrate Court - Clerk	Law Library Fund	Special Appropriation	1,361,853
Superior & Magistrate Court - Clerk	Magistrate Court	General Fund	2,304,973
Superior Court - General	Accountability Courts	General Fund	3,225,918
Superior Court - General	Behavioral Health Initiative	General Fund	333,655

Superior Court - General	Business Court Fund	Special Appropriation	57,635
Superior Court - General	Court Reopening	General Fund	130,745
Superior Court - General	D.A.T.E. Fund	Special Appropriation	2,175,796
Superior Court - General	Family Division	General Fund	1,500,829
Superior Court - General	Indigent Defense Committee	Special Appropriation	20
Superior Court - General	Jury Services	General Fund	2,270,333
Superior Court - General	Law and Jail Libraries	General Fund	782,886
Superior Court - General	Pretrial Services	General Fund	4,422,220
Superior Court - General	Special Appropriation Funds	Special Appropriation	8,208
Superior Court - General	Superior Court Administration	General Fund	9,745,838
Superior Court - General	Superior Court Technology Fund	Special Appropriation	71,502
Superior Court - Judges	Court Reopening	General Fund	168,849
Superior Court - Judges	Superior Court Judge	General Fund	7,838,389
Grand Total			\$ 359,681,300

Appropriated Budget by Program and Priority Area

Department	Program	Fund Name	Proposed Budget
County Manager	Economic Development-General Fund	General Fund	\$ 654,327.00
Information Technology	Department Relations	General Fund	8,425,906
Information Technology	Enterprise Applications	General Fund	3,765,027
Information Technology	IT Management	General Fund	6,223,941
Information Technology	IT Water & Sewer (203)	Water Renewal Fund	109,795
Information Technology	Restricted Assets	Special Appropriation	18,000
Information Technology	Strategy and Architecture	General Fund	3,809,053
Information Technology	Technology Operations	General Fund	9,710,310
Non Agency	Non Agency	Water Renewal Fund	1,981,102
Non Agency	Non Agency Allocation	General Fund	39,750,153
Public Works	Airport Administration	Airport Fund	5,046,193
Public Works	Engineering and Construction Management	Water Renewal Fund	2,556,274
Public Works	Long Range Planing	Fulton Industrial	97,700
Public Works	Multiyear Capital	Water Renewal Fund	90,000,000
Public Works	Planning-FID	Fulton Industrial	140,000
Public Works	Planning-FID_540	Fulton Industrial	183,500
Public Works	Restricted Assets	Special Appropriation	116,901
Public Works	Transportation Infrastructure	General Fund	500,000
Public Works	Transportation Infrastructure	Fulton Industrial	10,370,730
Public Works	Tree Preservaton Trust Fund	Special Appropriation	850,812
Public Works	T-SPLOST	Special	1,153,816
Public Works	Appropriation Water and Sewer Construction Management	Water	839,553
Public Works	Renewal Fund Water Renewal and Extension	Water	9,388,591
Real Estate & Asset Mgmt	Renewal Fund Building Construction		1,963,315
Real Estate & Asset Mgmt	General Fulton	General Fund	6,450,769
Real Estate & Asset Mgmt	General Services Administration	General Fund	5,070,453
Real Estate & Asset Mgmt	Greater Fulton	General Fund	3,559,605
Real Estate & Asset Mgmt	Health Facility Maintenance	General Fund	1,117,745
Real Estate & Asset Mgmt	HVAC	General Fund	1,465,573
Real Estate & Asset Mgmt	Jail Maintenance	General Fund	5,500,746
Real Estate & Asset Mgmt	Land Management	General Fund	777,349
Real Estate & Asset Mgmt	LandBank Authority	General Fund	113,223
Real Estate & Asset Mgmt	Operations Support	General Fund	3,532,368
Real Estate & Asset Mgmt	Solid Waste	General Fund	606,533
Real Estate & Asset Mgmt	Transportation and Logistics	General Fund	2,518,494
Grand Total			\$ 228,367,857

Appropriated Budget by Program and Priority Area

Department	Program	Fund Name	Proposed Budget
Arts and Culture	Abernathy Arts Center	General Fund	\$ 262,605.00
Arts and Culture	Aviation Community Cultural Center	General Fund	284,282
Arts and Culture	Chattahoochee Nature Center	General Fund	200,000
Arts and Culture	Contracts for Services and Administration	General Fund	3,302,904
Arts and Culture	Hammonds House	General Fund	70,000
Arts and Culture	Johns Creek Arts Center	General Fund	185,000
Arts and Culture	Salute to the Arts	Special Appropriation	3,668
Arts and Culture	West End Performing Arts	General Fund	265,086
Arts and Culture	Wolf Creek	Wolf Creek Fund	20,608
Library	Agriculture and Natural Resources Program	General Fund	226,913
Library	Co-op Extension	Special Appropriation	8,907
Library	Co-op Extension	General Fund	96,191
Library	Family and Consumer Science	General Fund	493,688
Library	Library - Public Services Operations	General Fund	22,688,617
Library	Library - Support Services	General Fund	3,960,876
Library	New Library	General Fund	2,363,861
Library	Restricted Assets	Special Appropriation	174,949
Library	Tommie Dora Brker Fellow Endowment	Special Appropriation	170,836
Non Agency	Library Bond Debt Service	Bond Fund	15,528,522
Non Agency	Non Agency Allocation	General Fund	4,577,705
Grand Total			\$ 54,885,218

Fund Synopsis

Fulton County's Budget is structured on the basis of individual funds. Each fund represents a distinct financial entity with its own revenues and expenditures. Listed below is a description of the major operating funds used.

The General Fund (Fund 100) is a tax-based fund used to provide and account for costs of services, which are supplied, on a countywide basis, such as court, health, library and welfare services.

The Special Taxing District Fund (Fund 300) is a tax-based fund. Taxes are levied only on property in a district composed of the unincorporated portions of the county. Pursuant to House Bill 36 the Special Taxing Districts are broken out into Sub-Districts representing the major non-contiguous areas of unincorporated Fulton County (South Fulton). Each Sub-District will finance the provision of municipal type services from taxes, fees, and assessments levied within the Sub-District.

The Fulton Industrial District Fund (Fund 301) is used to account for all financial activities in the Fulton Industrial Boulevard Corridor. Separate taxes are levied in the area and municipal type services are provided for the citizens living in the area. The municipal type services provided include police, fire, code enforcement and business license. Financing is provided by a specific annual property tax levy and fees and charges for services.

The Communications (911) Fund (Fund 340) was created in 1994. This fund provides for the County's emergency communication operation. It is funded by the "911 surcharge" on county residents' telephone bills and by a supplement from the General Fund.

The Water & Sewer Revenue System (Fund 201), which is composed of the Water & Sewer Revenue Fund, and the Water & Sewer Renewal and Extension Fund (Fund 203), is funded principally from fees paid by water and sewer customers for water and sewer services. Taxes are not used as a source of revenue for the system; fees are set at a level to make the system self-supporting.

The Bond Fund (Fund 600) is a taxed-based fund used by Fulton County to provide the capital necessary for major infrastructure improvements and falls into two categories:

- Annual Bond – General Obligation Bond (GOB). The entire general tax-base of Fulton County supports debt incurred through an issuance of these bonds. The County is authorized by the State to issue up to \$3,000,000 in (GOB) on an annual basis without a referendum.
- Referendum General Obligation Bonds. The entire general tax base of the County supports debt created by issuing this type of bond. State Law requires that a referendum be held before these bonds may be issued.

The Risk Management Fund (Fund 725) was created in 1999 to account for insurance services provided to all agencies in the County. The primary insurance activities financed from this fund include automobile physical damage, automobile liability, employee and Public Officials bonds, building & contents, medical malpractice, general liability, risk management operating expenses, and in 2004 the Workers' Compensation self-insurance program.

The Airport Fund (Fund 200) was created in 2002 to be in compliance with the Government Accounting Standards Board's (GASB) thirty-four (34) reporting requirements that require an Airport to operate and be reported as an Enterprise Fund. The Airport Fund's Budget is balanced using revenues generated from services, rentals and sales, and subsidized if needed by the General Fund.

The Wolf Creek Fund (Fund 215) is an enterprise fund established to account for financial activities of the Wolf Creek Amphitheater. All revenues of the amphitheater are used to cover expenses. Any excess future revenue over expenditures from operations will remain in the fund to be used for capital or operation expenses.

The Special Appropriation Funds (various funds) are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.

General Fund

The FY2021 General Fund Proposed Budget is \$785 million, including approximately \$433 million allocated to personnel and \$352 million allocated to other operating expenditures. The FY2021 budget represents an estimated \$3 million increase from the FY2020 adopted budget of \$782 million. This change is the result of multiple budget actions including; additional funding set aside in an emergency reserve that can be used to respond to the current health emergency, offset by the exclusion of non-recurring costs such as; the 27th payroll, the Pay for Performance Bonus program and lower projected election costs.

The budget is balanced with \$719 million in revenue, the use of \$66 million in fund balance, and operating expenditures of \$785 million. This leaves a fund balance of \$131 million, which represents 16.67% of total yearly expenditures as required by Fulton County's fund balance reserve policy.

The FY2021 General Fund Proposed Budget being presented is designed to meet the needs triggered by the COVID-19 pandemic. It also maintains our level of service while reimagining the service delivery approach for some of our programs. This budget also offers additional resources to the justice system in an effort to restart operations and eliminate backlogs triggered by court closures during the pandemic.

Budget Process Changes

Our methodology this year focused on a thorough analysis of the current environment by periodically monitoring both our progress and operational response to the pandemic. We also held multiple meetings to assess the size of the budget based on economic projections and by estimating the potential impact of the current crisis on the digest. Lastly, my team, in collaboration with each department, identified "must do" investments. We carefully reviewed each investment and developed a budget proposal that acknowledges our limited resources, addresses our mandates, ensures high levels of service for our citizens and meets lingering challenges expected to continue over the short term.

Organizational Impacts

- We are currently evaluating the possibility of transferring the positions located within the Atlanta Fulton County Emergency Management to Fulton County's Department of Emergency Management. If recommended, this transition is not expected to result in additional costs to the County.

- Funding for the Jail Medical contract with Naphcare, which was included as part of the Non-Agency budget over the past several years, will be transferred to the Sheriff's department as part of the FY2021 Proposed Budget. This is a significant reallocation of resources across departments of approximately \$25 million.
- We will reallocate all funds associated with leasing and rental facilities to the Real Estate and Asset Management department. We are currently reviewing all leases and plan to have this reflected as part of the FY2021 Adopted Budget.

Discussion of General Fund Revenue Assumptions

The total FY2021 General Fund revenue budget is \$719 million and was developed with the following assumptions and considerations;

- The County's primary source of revenue is property tax. Due to the high level of economic uncertainty triggered by the COVID-19 pandemic, which is expected to affect property values, we estimate the digest to remain flat. Our current millage rate is 9.776 mills. Final determination of the FY2021 millage rate by the Board of Commissioners will take place during the summer of 2021.
- The FY2021 property tax revenue projection assumes a 94% collection rate of Current Year Property Tax billings, which is slightly below prior years given our expectation that economic hardship will affect residents' ability to pay outstanding obligations in a timely manner.
- The revenue projection for FY2021 assumes Prior Year Property Tax Revenue of \$32 million or 5.5% of the FY2020 total billings. The large figure reveals our expectation that a significant portion of FY2020 taxes will be collected in FY2021 due to the pandemic. Note that if the collection rate of FY2020 billings during 2020 is higher than expected, the FY2021 projection for Prior Year Taxes will be reduced accordingly as this is simply a timing difference.
- Motor vehicle taxes and TAVT are expected to remain at approximately the same level as FY2020. We believe this revenue source could be positively impacted by a new federal stimulus package.
- In FY2021, receipts of local option sales tax are expected to remain at approximately \$14 million, similar to FY2020
- The County anticipates other revenue collection trends to follow similar patterns as FY2020.

Discussion of Expenditure Components in the General Fund

This \$785 million General Fund Proposed Budget recognizes our plan and priorities as we look into FY2021. This budget;

- A. ensures resources are allocated to maintain operations and fulfill commitments made by the Board of Commissioners (base budget)
- B. prepares the County for an upcoming challenging year due to the current health emergency
- C. funds back vacant positions that were restricted as part of the FY2020 spending controls
- D. provides funding to the Registration and Elections Department for the upcoming US Senate Runoff election
- E. improves our workforce compensation structure
- F. provides additional resources to restart the Court System (after closures due to the pandemic)
- G. includes funding for other programs that were prioritized based on a thorough review

A. Base Budget - \$708 million

As part of our FY2021 budget development process, we identified the County's "Base Budget", which represents the current funding footprint needed to keep operations functioning at the current level of service. Based on our assessment, we estimate the expenditure footprint to be approximately \$708 million. The structure of the budget is as follows;

- **It includes all filled positions.** This estimate assumes a workforce that is in line with our historical filled positions average and corresponding vacancy rate.
- **All recurring operational needs are funded.** This estimate assumes funding all our existing recurring costs associated with contracts, leases, and other recurring operational needs. This also includes the annual allocation to the Fulton County Board of Health (BOH).
- **Includes sufficient resources to cover all existing debt service obligations.** Furthermore, the Base Budget also includes resources to issue another tranche of Fulton County Urban Redevelopment Agency bonds associated with our "Infrastructure for All Initiative ". This issue is estimated at \$55 million and will include funding for a new Animal Shelter, Air Handling Units at the Justice Center Building, funding to complete the development of our Continuity of Operations center, and a new public safety training center.

- **Takes into consideration our annual allocation of capital funding for preventive maintenance.** This is part of our “Pay as You Go” capital program and allows the County to maintain our facilities, prevent potential risks and ensure facility-related emergencies are handled swiftly.
- **Provides sufficient resources for licenses and contracts to our IT Department.** This funding is aligned with our long term IT road map, which includes both infrastructure and cyber security investments.
- **Meets our commitments to Grady.** Furthermore, the FY2021 allocation includes additional debt service associated with the construction of a \$205 million new Center for Advanced Surgical Services. Grady Hospital has contacted the County on the remaining share of \$8 million for the construction of the Infectious Disease Program Center. The proposal will be presented to the Board of Commissioners for consideration in 2021 on the issuance of bonds for the project. This is in line with our plan to expand health-related services in the County.
- **Includes resources needed to meet our pension obligation.** We expect a modest increase in our pension annual obligation during FY2021. Additional resources are included in the Base Budget to meet this need.
- **Resources were added to accommodate an increase in healthcare costs.** We expect a slight increase in healthcare costs during FY2021 due to a higher expected volume of doctor visits and procedures. This would be the result of plan participants deferring medical procedures and visits to the doctor due to fear of the virus during 2020.
- **Fully fund the Jail Medical Contract.** The Naphcare contractual agreement is estimated at over \$25 million for FY2021. Funding for this contract will be included in the Sheriff’s department budget.

B. Emergency Response Reserve — Earmarked at \$42 million

We added an Emergency Response Reserve in the FY2021 Proposed Budget to address and respond to a COVID-19 like emergency. Our plan provides the County with the flexibility to allocate resources as needed among two main emergency programs; Health Response and Operational Stability.

Our Health Response program would address vaccination and testing specific functions if needed. Our Operational Stability program would provide logistic support, supplies, personal protective equipment and other services to our Health Response operation, our employees and visitors to County facilities.

The reserve was determined based on our FY2020 emergency response footprint, but excludes those costs and obligations not expected to be incurred during FY2021. Funding for the reserve will be included as part of the Non-Agency budget. The reserve includes approximately \$2

million in funding to allow our employees to work virtually (laptops and other equipment – PC-Refresh program).

In the event the State of Georgia or the Federal Government provides Fulton County with funding to mitigate and respond to the current health emergency, these resources would be reprogrammed during FY2021 towards the following efforts based on a thorough assessment of needs and impact;

- Improve the Elections Process
- Enhance Court Services
- Enhance the Virtual Environment
- Facilitate the BOH Transition

C. Funding of Vacant Positions – Additional \$14 million

As part of the budget development process, we identified the estimated value of vacant positions, outside of public safety functions, which are not part of the base budget. The estimate provides an informative view and offers an opportunity to optimize resource utilization in case the economic picture in FY2021 deteriorates beyond our current estimates. If that was the case, spending controls similar to the measures implemented during FY2020 will be instituted, which would include restrictions on the use of vacant positions and salary savings.

All vacant positions will be added to the FY2021 Proposed Budget, with the exception of any position (including public safety functions) that has been vacant for two years or more.

D. Registration and Elections – Additional \$6.5 million

The County will allocate an additional \$6.5 million (in recurring and non-recurring funds) to the Registration and Elections Department in preparation for the January 2021 US Senate runoff election. These funds also provide incremental resources for licensing costs and other investments to address potential issues that may arise from holding another election in the middle of a pandemic.

E. Employee Compensation – Additional \$5 million

During FY2021, the County will allocate funding for all of the employee compensation initiatives outlined below unless the funding is required to respond to the ongoing pandemic or the unemployment rate in Fulton County remains high. The funding will remain in the Non-Agency budget until the mid-year projection is completed in the fall of FY2021. At that point, the

Budget Division will transfer funding through soundings to any department that is projected to run into a deficit based on their expenditure trend.

- On July 1, 2021, the County will implement the first phase of the Incremental Compensation Strategy (ICS). The strategy seeks to utilize tenure with the County as a driver to position the existing workforce within respective salary ranges. An allocation of \$4.3 million (recurring) has been included in the Non-Agency budget to support this effort.
- Along with the ICS program, the County and the Court system will implement a new Chamber Compensation strategy based on applicable experience using an incremental step compensation methodology developed and approved by the respective benches. This program will also be launched on July 1, 2021. Funding of \$400,000 (recurring) has been set aside in the Non-Agency budget.
- The County is also setting aside \$300,000 (recurring) in the Non-Agency budget to ensure all County employees are paid a “living-wage” salary. Under this effort, no full-time County employee will receive annual compensation below \$32,000. This will be launched along with the ICS and Chambers compensation plans.

In light of the pandemic’s impact on unemployment, we are recommending the implementation of these programs only if the unemployment rate has improved and the funds are not needed for other pandemic response efforts. Throughout the pandemic response in 2020, we maintained a position that we should not implement salary adjustments during a period of high unemployment and economic uncertainty. That remains our recommendation, however, we also recognize the commitment the board has made to long-term county employees and have reserved the funds to support that commitment.

- Funding for the Pay for Performance Plan has not been included as part of the FY2021 Proposed Budget.

F. Court Reopening — Additional \$3.8 million

We are allocating \$3.8 million (non-recurring) as part of our plan to reopen the court system and clear backlogs that originated from closures triggered by the current health emergency. These funds are contingent on the development and execution of a comprehensive plan, which will include targets and performance related measures. All positions associated with this effort will be limited term with an expiration date in FY2021. The allocation includes both personnel and operating funds and will be earmarked as follows;

SUPERIOR COURT

- Funding of \$300,000 (non-recurring) will be allocated to the Superior Court Department. This allocation includes resources to fund additional judicial officer hours, additional senior judge days, temporary litigation managers, temporary staff attorneys and equipment.

STATE COURT JUDGES

- Funding of \$170,000 (non-recurring) will be allocated to the State Court Department. This allocation includes resources for litigation managers.

MAGISTRATE COURT

- Funding of \$320,000 (non-recurring) will be allocated to the Magistrate Court Department. This allocation includes resources for two Senior Staff Attorneys, six Judicial Assistants and a software system (TextGov Court Check in System).

PROBATE COURT

- Funding of \$467,000 (non-recurring) will be allocated to the Probate Court Department. This allocation includes resources to fund additional temporary Judicial Hearing Officers, a temporary Court Operations Specialist, and a position to oversee fiscal matters.

JUVENILE COURT

- Funding of \$452,000 (non-recurring) will be allocated to the Juvenile Court Department. This allocation includes resources to fund part time Juvenile Court Judges, Judicial Case Managers, Court Operations Specialists, Judicial Staff Attorneys, a Social Services Coordinator, monitors and scanners.

SOLICITOR

- Increase in the budget for the Solicitor by \$1,073,000 (non-recurring). These resources will be used to support additional Investigators, Assistant Solicitors, Victim Advocates, Court Associates, computers, printers, cellphones, firearms, firearm holsters and ammunition.

PUBLIC DEFENDER

- Funding of \$659,000 (non-recurring) will be allocated to the Public Defender Department. This allocation includes resources to fund multiple Assistant Public Defender III positions, a Social Work Coordinator, Investigators, a Legal Assistant, ADS and Westlaw licenses, laptops and phones.

DISTRICT ATTORNEY

- Funding of \$50,000 (non-recurring) will be allocated to the District Attorney Department. This allocation provides a reserve that can be used by the District Attorney to address court reopening or backlog related issues.

CLERK OF SUPERIOR AND MAGISTRATE COURT

- Increase in the budget for the Clerk of Superior and Magistrate Court by \$300,000 (non-recurring). These resources will be used to support the functions of a Jail Expediter.

G. Other Changes - Additional \$7 million

The following funding allocations are also included in the FY2021 budget:

BEHAVIORAL HEALTH

We will maintain our commitment to invest in behavioral health services to address criminal justice reform, the county's homeless population, and to serve as the safety net provider of core mental health and substance abuse services.

As part of our commitment, we will set aside approximately \$3.3 million (\$232,000 recurring and \$3.1 million non-recurring). The resources will be allocated as follows;

- Funding of \$232,000 (recurring) will be allocated to support the DUI Accountability program at the Center for Health & Rehabilitation & the North Fulton Service Center.
- Funding of \$521,000 (non-recurring) will be allocated for services to support emerging adults (18-24 years old) at the jail.
- Funding of \$1.6 million (non-recurring) will be allotted for school-based therapy services through our contract with Summit Counseling. This program helps students overcome behavioral, emotional or social problems that interfere with success at school and at home.
- We will also continue our investment in Behavioral Health and Housing/Homeless initiatives by allocating \$1 million (non-recurring). These resources will fund case management services and new housing units.

CLERK TO THE COMMISSION

- Additional funding of \$5,000 (recurring) is being allocated to the Clerk to the Commission to cover increasing costs for subscriptions.

COMMUNITY DEVELOPMENT

- Funding of \$325,000 (recurring) is being allocated to the Community Development Department to increase the required federal match for several grants (Coordinated Intake and Assessment Match, ESG 21 Match, HOME Match).

COMMISSION DISTRICTS

- Funding in the amount of \$70,000 (recurring) for personnel related costs for Commission District 1.
- Funding in the amount of \$83,000 (recurring) for personnel related costs for Commission At- Large.

COUNTY AUDITOR

- An increase of \$2,000 (recurring) to the County Auditor's budget to fund supplies, equipment and membership dues.

DIVERSITY AND CIVIL RIGHTS COMPLIANCE

- Allocation of \$50,000 (non-recurring) in the Diversity and Civil Rights Compliance budget. This funding will be utilized for the completion of an ADA Program Access Assessment for the County's Emergency Preparedness Management Program.
- Allocation of \$30,000 (non-recurring) in the Diversity and Civil Rights Compliance budget. This funding will be utilized to improve electronic close captioning/real time translation services and foreign language translation. This is a critical investment that will improve our communications outreach capability.

EXTERNAL AFFAIRS

- Allocation of funding for \$25,000 (non-recurring) in the External Affairs Department budget to organize the Joan Garner Walk.

FINANCE

- An increase to the Finance Department by \$50,000 (non-recurring) to complete our records scanning project of documents for Accounts Payables and Grants.
- An increase of \$56,000 (recurring) to the Finance Department to transfer a position currently in the Fitness Center Fund to the General Fund. The Fitness Center Fund does not generate any revenues. This transfer will ensure we can maintain our fitness center staffed so that we can continue to provide this valuable benefit to our employees.

HUMAN RESOURCES MANAGEMENT

- An increase to the Human Resources Department by \$18,000 (non-recurring) to be used to increase our current contract for FMLA related services in case the Sheriff Department joins our FMLA process.

LIBRARY

- An increase to the Library Department by \$170,000 (non-recurring) to provide funding to overcome Food Desert challenges in the County. This funding is to be used for Fulton Fresh.
- Increase in the budget for the Library Department by \$600,000 (recurring). These funds will provide the Library System with additional resources to procure e-materials

(including e-books) that are currently in high demand. This allocation expands resources allocated for this purpose during FY2020.

MAGISTRATE COURT

- Increase in the Magistrate Court budget by \$50,000 (non-recurring). This funding will be utilized to pay software license costs.
- Increase in the Magistrate Court budget by \$145,000 (recurring). This funding will establish two positions; a Judicial Legal Assistant and a Judicial Staff Attorney. The new staff will provide Magistrate Court with additional administrative and operational support.

MARSHAL

- Additional funding of \$172,000 (non-recurring) to sustain and improve the current Body Worn Camera program and the Taser program. This allocation will also include 11 new sets of Body Worn Cameras and 60 Tasers.

MEDICAL EXAMINER

- Additional funding of \$50,000 (recurring) to cover an increase in transportation costs experienced during FY2020. The higher level of transportation costs is also expected to remain during FY2021.
- Additional funding of \$10,000 (recurring) to pay for a maintenance support plan for the new X-Ray machine and a case management software application.
- Increase in the Medical Examiners budget by \$83,000 (non-recurring). This funding will be used to purchase additional autopsy tables and replace existing microscopes.
- Increase in the Medical Examiners budget by \$20,000 (non-recurring). This funding will be used to extend the current refrigerator storage container lease for six months.
- Increase in the Medical Examiners budget by \$126,000 (non-recurring). This funding will provide the Medical Examiner with sufficient staffing resources to reduce the current backlog of cases and receive accreditation. The funding will cover two part time Medical Examiners for 6 months.

PROBATE COURT

- Increase in the budget for Probate Court by \$47,000 (non-recurring). These funds will be used to acquire operational equipment and furniture including; a digital fingerprinting machine, scanners, desktops, filing cabinets, and work tables.

PUBLIC DEFENDER

- Funding of \$180,000 (recurring) will be allocated to the Public Defender Department. This allocation provides additional funding for a lease renewal for 100 Peachtree.

REAL ESTATE AND ASSET MANAGEMENT

- An increase of \$287,000 (recurring) in the budget for incremental costs associated with landscaping services. The additional allocation is mostly due to an increase in the number of parcels maintained.
- An increase of \$125,000 (recurring) in the budget for software and firmware maintenance for the County's HVAC systems. HVAC upgrades require ongoing BAS software and firmware maintenance that will be covered with this allocation.
- Additional funding of \$280,000 (recurring) to cover ongoing licensing and user costs associated with EnergyCap, Maximo, and Primavera applications (software applications to oversee and manage multiple DREAM related functions).
- Additional funding of \$30,000 (recurring) to support annual increases in lease obligations.

SHERIFF

- Increase in the budget for the Sheriff's Department by \$200,000 (recurring) for a projected increase in inmate food services costs. The increase assumes changes in contractual costs and a slight increase in CPI.
- Additional funding is being allocated to the Sheriff's Department by \$45,000 (recurring) to supplement sexual assault counseling services and ensure compliance with existing mandates.

STATE COURT JUDGES

- Increase in the budget for the State Court Judges Department by \$260,000 (non-recurring) to provide additional judicial officers support.

TAX ASSESSOR

- An increase of \$71,000 (recurring) in the Tax Assessors Office for software improvements including the Pictometry Aerial Photography application and to renegotiate terms of the Tax Assessor's website.
- Funding of \$68,000 (recurring) will be allocated to the Tax Assessors Office. This allocation provides additional funding for a lease renewal for 100 Peachtree.

TAX COMMISSIONER

- An increase of \$135,000 (non-recurring) in the Tax Commissioner's Office to purchase new equipment (printers). This equipment is needed to replace old equipment that is in disrepair.

Discussion of Fund Balance

The ending fund balance for FY2020 is projected at \$197 million. This amount is the beginning fund balance in FY2021 and when combined with budgeted revenues of \$719 million, total available resources equal \$916 million. With budgeted expenditures of \$785 million, including \$730 million in recurring and \$55 million in non-recurring expenditures, the projected ending fund balance at the end of FY2021 is \$131 million. This represents 16.7% of expenditures, which is in line with the fund balance minimum requirement (two months of budgeted expenditures).

Fulton County Proposed 2021 Budget General Fund

	2020 Adopted Budget	2020 Amended Budget	2020 Midyear Projection	2021 Proposed Budget
REVENUES				
Property Taxes	\$ 606,101,782	\$ 606,101,782	\$ 611,988,818	\$ 623,875,000
Local Option Sales Taxes	14,138,453	14,138,453	13,500,000	13,500,000
All Other	87,219,417	87,219,417	87,761,182	81,849,334
Total Revenues	\$ 707,459,652	\$ 707,459,652	\$ 713,250,000	\$ 719,224,334
EXPENDITURES				
Arts and Culture	\$ 5,043,326	\$ 5,093,326	\$ 4,559,976	\$ 4,569,877
Behavioral Health	15,888,826	15,888,826	14,665,321	15,837,949
Board of Commissioners	3,790,089	3,867,089	3,561,295	3,991,177
Clerk to the Commission	1,077,128	1,077,128	1,021,596	1,106,937
Community Dev.	8,979,528	8,979,528	8,292,543	9,052,492
County Attorney	3,650,564	3,650,564	3,650,564	3,650,564
County Auditor	1,135,471	1,185,471	1,163,855	1,195,245
County Manager	5,019,746	5,049,746	4,276,262	4,232,910
Diversity and Civil Rights	1,522,563	1,522,563	1,202,499	1,592,822
Emergency Management	5,296,897	5,522,913	5,404,581	5,429,320
Child Attorney	2,716,967	2,716,967	2,593,999	2,692,734
County Marshal	6,452,923	6,712,923	6,708,109	6,632,708
District Attorney	25,821,857	26,181,857	26,176,899	25,566,643
Emergency Services - 911	3,721,233	3,593,907	3,435,376	3,526,643
External Affairs	3,812,080	3,833,080	3,643,830	3,212,828
Family & Children Services	1,684,840	1,684,840	1,059,669	1,684,840
Finance	7,256,123	7,256,123	6,961,418	7,470,915
Grady Hospital Transfer	64,285,443	60,685,443	60,685,443	61,904,535
HIV Aids	139,000	139,000	32,856	139,000
BOH Allocation	10,430,356	10,430,356	8,674,064	10,430,356
Information Technology	49,142,267	38,142,267	35,040,436	31,934,237
Juvenile Court	15,168,236	15,168,236	14,667,253	15,674,963
Library	29,204,277	29,172,351	28,723,532	29,830,146
Magistrate Court	3,166,808	3,166,808	3,044,815	3,646,059
Medical Examiner	4,417,566	4,617,566	4,240,830	5,307,877
Non Agency	193,837,849	201,068,850	159,799,754	150,000,035
- Emergency Response Reserve				42,000,000
Human Resources	5,785,030	6,055,030	5,906,595	5,636,496
Police	6,505,621	6,531,621	6,107,107	6,060,911
Probate Court	3,260,170	3,260,170	3,165,915	3,792,713
Public Defender	18,671,871	18,671,871	18,205,062	19,906,311
Public Works	500,000	500,000	500,000	500,000
Purchasing	4,065,979	4,065,979	3,658,993	4,069,653
Real Estate & Asset Mgmt	31,992,110	31,992,110	31,539,869	32,676,173
Registration & Elections	15,126,010	18,816,010	18,626,010	10,009,766
Senior Services	23,428,214	23,401,450	22,392,527	21,874,133
Sheriff	89,506,572	90,706,572	90,181,330	115,983,203
State Court - General	8,548,006	8,124,135	8,029,503	8,179,599
State Court - Judges	5,090,259	5,819,130	5,285,488	5,786,884
Solicitor General	9,695,332	9,695,332	9,217,466	10,742,446
Superior & Magistrate Court - Clerk	20,840,992	20,840,992	20,656,722	21,121,704
Superior Court - General	21,785,662	21,784,504	21,511,772	22,412,424
Superior Court - Judges	7,839,617	8,240,775	8,071,188	8,007,238
Tax Assessor	20,827,428	20,827,428	19,405,051	20,630,038
Tax Commissioner	16,000,317	16,390,317	15,582,347	15,637,212
Total of Expenditures	\$ 782,131,153	\$ 782,131,153	\$ 721,329,720	\$ 785,490,716
Revenues > Expenditures	\$ (74,671,501)	\$ (74,671,501)	\$ (8,079,720)	\$ (66,266,382)
Fund Balance - Beginning	\$ 205,287,404	\$ 205,287,404	\$ 205,287,404	\$ 197,207,684
Fund Balance - Ending	\$ 130,615,903	\$ 130,615,903	\$ 197,207,684	\$ 130,941,303
Fund Balance Minimum Reserve Requirement	\$ 130,615,903	\$ 130,615,903	\$ 120,245,664	\$ 130,941,303

Old Special Services Fund (300)

The Old Special Services Fund is used to account for activities relating to compensated absences (vacation, holiday, and comp time) balance accrued in the old unincorporated areas of the County by those employees that worked in the areas at the time.

The balance of the fund has been reducing over the years as those employees leave the County employment, either through retirement or resignation. There is no revenue projected for the fund in FY2021, and the total amount of \$84,023 as ending fund balance in FY2020 is fully appropriated, with no ending fund balance projected at the end of FY2021.

Fulton County FY2021 Proposed Budget Special Services Fund

	2020 Adopted Budget	2020 Amended Budget	2020 Midyear Projection	2021 Proposed Budget
REVENUES				
Other Revenue	\$ -	\$ -	\$ -	\$ -
Total Revenues	-	-	-	-
EXPENDITURES				
Non Agency	\$ 108,279	\$ 108,279	\$ 24,256	\$ 84,023
Total Expenditures	\$ 108,279	\$ 108,279	\$ 24,256	\$ 84,023
Revenues > Expenditures	\$ (108,279)	\$ (108,279)	\$ (24,256)	\$ (84,023)
Fund Balance - Un. Beginning	\$ 108,279	\$ 108,279	\$ 108,279	\$ 84,023
Fund Balance - Ending	\$ -	\$ -	\$ 84,023	\$ -

Fulton Industrial District (FID – 301)

This fund was formerly used to account for the operations of the South Fulton Special Services District. After the incorporation of the City of South Fulton on May 1, 2017, the fund became solely dedicated to operations of municipal-type services in the Fulton Industrial District (FID).

For budgetary purposes, we expect Fulton Industrial District operations to remain part of Fulton County Government, at least in some form, for the foreseeable future. The FY2021 projected revenue for the Fulton Industrial District is \$18.7 million. This revenue figure assumes no growth during the year and a collection rate of 94%. Due to the composition of the tax base in the FID, we do not foresee a significant change in collection patterns during FY2021.

The FY2021 Expenditure budget was developed to provide residents and businesses of the FID with municipal-type services. The total budget amount is \$43 million and includes the following allotments;

- \$5.7 million for Police. This budget includes; \$109,000 (non-recurring) for Tasers and Body Worn Cameras, \$586,000 (non-recurring) for vehicles, \$25,000 (non-recurring) for night vision goggles, \$33,000 (non-recurring) for swat team vests, and \$23,000 for an increase in a lease contract.
- \$3.7 million for the Fire contract.
- \$10.7 million for Public Works. This budget includes; \$9.3 million (non-recurring) in supplemental funding to continue the street re-pavement program, \$50,000 (recurring) to respond to unforeseen weather related emergencies, \$15,000 (non-recurring) for new equipment, and \$374,000 (recurring) to properly address infrastructure needs including potholes, traffic signal, fiber optic communications, and storm water and tree removal.
- The Non-Agency Budget includes
 - Storm water services for \$60,000
 - 911 transfer to the Emergency Communications Fund for \$415,000
 - Streetlight costs of \$25,000
 - Animal Control costs of \$16,000
 - \$50,000 (recurring) for the Incremental Compensation Plan (ICS), which is expected to start during the second half of the year - funds will be transferred to departments' budget through soundings if no sufficient salary savings are generated to cover the ICS cost.
 - The budget assumes \$100,000 in resources to pay for leased vehicles for the Police Department
 - The expenditure budget also includes an appropriated amount of approximately \$18 million, which for the most part, is the residual fund balance at the end of FY2020. This provides the county with resources for blight remediation, economic development efforts or any potential eventualities.

The fund balance at the end of FY2020 is projected at \$24.9 million. This amount is the beginning fund balance in FY2021 and when combined with budgeted revenues of \$18.7 million, total available resources equal \$43.6 million. The FY2021 Expenditure Budget is \$43 million, including budgets for municipal-type services and the residual FY2020 fund balance that will be used to cover unexpected financial pressures and economic development efforts. This leaves projected ending fund balance of \$500,000 at the end of FY2021.

**Fulton County FY2021 Proposed Budget
Fulton Industrial Fund (FID)**

	2020 Adopted Budget	2020 Amended Budget	2020 Midyear Projection	2021 Proposed Budget
REVENUES				
Property Taxes	\$ 11,924,256	\$ 11,924,256	\$ 12,441,010	\$ 13,575,010
License & Permits	3,020,982	3,020,982	2,869,418	2,869,418
All Other	1,875,135	1,875,135	1,801,565	1,801,565
Transfer GF PW	500,000	500,000	500,000	500,000
Total Revenues	\$ 17,320,373	\$ 17,320,373	\$ 17,611,993	\$ 18,745,993
EXPENDITURES				
Finance	\$ 84,060	\$ 92,060	\$ 80,024	\$ 90,467
Fire Rescue	3,708,000	3,708,000	3,708,000	3,708,000
Public Works	5,177,125	5,188,125	1,250,000	10,791,930
Non Agency	28,671,212	28,606,900	9,892,313	22,843,361
Police	5,039,463	5,084,775	4,382,594	5,715,521
Total Expenditures	\$ 42,679,860	\$ 42,679,860	\$ 19,312,931	\$ 43,149,279
Revenues > Expenditures	\$ (25,359,487)	\$ (25,359,487)	\$ (1,700,938)	\$ (24,403,286)
Fund Balance - Beginning	\$ 26,604,224	\$ 26,604,224	\$ 26,604,224	\$ 24,903,286
Fund Balance - Ending	\$ 1,244,737	\$ 1,244,737	\$ 24,903,286	\$ 500,000

Emergency Communications Fund (911 - 340)

The Emergency Communications Fund FY2021 expenditure budget is \$7.7 million. The budget reflects additional resources for the Mission Critical Partner software for \$425,000 (recurring), an Audio Storage System for \$25,000 (recurring), and additional personnel costs associated with the implementation of the Incremental Compensation Plan by \$10,000 (recurring), which is expected to start during the second half of the year.

The total revenue amount budgeted for FY2021 to support the expenditure budget is \$6.5 million from various sources including monthly 911 telephone emergency fee surcharge of \$1.50 per user, prepaid wireless fee, and supplement fee revenue from the following jurisdictions using the system:

- City of South Fulton
- Fulton Industrial District
- City of Fairburn
- City of Chattahoochee Hills
- Fulton County School Police, and
- National Park

The supplement is necessary because of dwindling 911 telephone surcharge of \$1.50, which is no longer sufficient to cover the 911 operations. The County's Fulton Industrial District fund will contribute \$415,000 to the Emergency Communication fund as part of the supplemental payments.

The fund balance for FY2020 is projected at \$3.9 million. This amount is the beginning fund balance in FY2021 and when combined with budgeted revenues of \$6.5 million, total available resources equal \$10.4 million. With Budget Expenditures of \$7.7 million, the projected ending fund balance at the end of FY2021 is \$2.7 million.

Fulton County FY2021 Proposed Budget Emergency Communications (911)

	2020 Adopted Budget	2020 Amended Budget	2020 Midyear Projection	2021 Proposed Budget
REVENUES				
User Fees	\$ 2,348,976	\$ 2,348,976	\$ 2,605,741	\$ 2,606,000
Transfer from FID	415,000	415,000	415,000	415,000
Supplement from External Users	3,038,813	3,038,813	2,948,844	2,948,844
*Pre Paid Wireless Fee	462,796	462,796	575,550	575,550
Total Revenues	\$ 6,265,585	\$ 6,265,585	\$ 6,545,135	\$ 6,545,394
EXPENDITURES				
Emergency Communications	\$ 7,783,985	\$ 7,783,985	\$ 6,264,642	\$ 7,717,817
Total Expenditures	\$ 7,783,985	\$ 7,783,985	\$ 6,264,642	\$ 7,717,817
Revenues > Expenditures	\$ (1,518,400)	\$ (1,518,400)	\$ 280,493	\$ (1,172,423)
Fund Balance - Beginning	\$ 3,614,998	\$ 3,614,998	\$ 3,614,998	\$ 3,895,491
Fund Balance - Ending	\$ 2,096,598	\$ 2,096,598	\$ 3,895,491	\$ 2,723,068

Water and Sewer Revenue and Renewal Fund (201-203)

201-Fund

The Water & Sewer Revenue Fund FY2021 Expenditure Budget is \$156 million. The amount is higher than the FY2020 projected expenditures by approximately \$24 million. The difference relates primarily to an additional allocation to the Water Renewal fund, approximately \$10 million over the amount contributed in FY2020, and approximately \$4.5 million (recurring) in additional debt service. The additional debt service is the result of the Water and Sewer Revenue Bonds for approximately \$290 million issued in 2020. The bond proceeds are being used towards the expansion of a wastewater treatment plant, for a spill mitigation strategy, pump stations and other related capital projects in the system.

For FY2021, the Public Works Department will receive an enhancement of \$4.3 million (recurring). The recurring funding will cover projected additional professional services costs associated with the maintenance of the wastewater facilities and pump stations. Funding was also set aside in Non-Agency for \$500,000 (recurring) for the Incremental Compensation Plan (ICS), which is expected to start during the second half of the year to be transferred to departments' budget as needed through soundings.

The FY2021 Revenue Budget for the fund is \$141 million. The projected increase takes in consideration the plan to raise rates by 5 percent annually over the next two years to pay for half a billion dollars in planned improvements to the system and a potential reduction in demand.

The revenue amount combined with the FY2021 beginning retained earnings of \$37.8 million; minus the expenditure budget leaves projected retained earnings at the end of the year of \$22.9 million, which is sufficient to meet the systems standing debt covenant requirements.

203-Fund

The Water and Sewer Renewal and Extension Fund FY20 Expenditure Budget is \$104.9 million, including \$90 million in Multi-year expenditures. This budget ensures resources are made available to deploy the 2016 to 2025 Water and Wastewater Capital Improvements Program approved by the Board of Commissioners.

Funding was set aside in Non-Agency for \$60,000 (recurring) for the Incremental Compensation Plan (ICS), which is expected to start during the second half of the year.

The revenue budget is equal to \$40.5 million, including a transfer of \$32 million from the Water Revenue Fund. The projected ending retained earnings for FY2020 is \$65.1 million. This amount is the beginning retained earnings in FY2021 and when combined with budgeted revenues of \$40.5 million, total available resources equal \$105.6 million. With budgeted expenditures of \$104.9 million, the projected ending retained earnings for FY20 is \$714,342.

**Fulton County FY2021 Proposed Budget
Water and Sewer Revenue Fund**

	2020 Adopted Budget	2020 Amended Budget	2020 Midyear Projection	2021 Proposed Budget
REVENUES				
Charges for Services	\$ 141,597,500	\$ 141,597,500	\$ 137,049,726	\$ 141,161,218
Total Revenues	\$ 141,597,500	\$ 141,597,500	\$ 137,049,726	\$ 141,161,218
EXPENDITURES				
Non Agency	\$ 3,438,825	\$ 3,251,825	\$ 1,934,825	\$ 4,438,825
Transfer to Sinking Fund	45,584,300	45,584,300	40,962,223	45,140,000
Transfer to Renewal & Extension	22,977,042	22,977,042	22,977,042	32,000,000
Public Works	65,368,888	65,421,888	61,738,982	69,171,398
Finance	3,206,496	3,336,496	3,044,941	3,243,492
Human Resources	281,056	281,056	281,056	281,000
County Attorney	570,616	570,616	570,616	570,616
Information Technology	1,138,920	1,142,920	880,299	1,161,641
Total Expenditures	\$ 142,566,143	\$ 142,566,143	\$ 132,389,984	\$ 156,006,972
Revenues > Expenditures	\$ (968,643)	\$ (968,643)	\$ 4,659,742	\$ (14,845,754)
Retained Earnings - Beginning	\$ 33,154,003	\$ 33,154,003	\$ 33,154,003	\$ 37,813,745
Retained Earnings - Ending	\$ 32,185,360	\$ 32,185,360	\$ 37,813,745	\$ 22,967,991

**Fulton County FY2021 Proposed Budget
Water and Sewer Renewal Fund**

	2020 Adopted Budget	2020 Amended Budget	2020 Midyear Projection	2021 Proposed Budget
REVENUES				
Assessments	\$ 8,212,378	\$ 8,212,378	\$ 8,241,513	\$ 8,488,759
Transfer from W & S Fund	22,977,042	22,977,042	22,977,042	32,000,000
Total Revenues	\$ 31,189,420	\$ 31,189,420	\$ 31,218,555	\$ 40,488,759
EXPENDITURES				
Information Technology	\$ 108,923	\$ 116,923	\$ 108,915	\$ 109,795
Public Works	12,716,837	12,716,837	11,561,538	12,784,418
Non Agency	1,488,341	1,480,341	859,217	1,981,102
Multi-year Expenditures	119,566,494	119,566,494	63,345,600	90,000,000
Total Expenditures	\$ 133,880,594	\$ 133,880,595	\$ 75,875,270	\$ 104,875,315
Revenues > Expenditures	\$ (102,691,175)	\$ (102,691,175)	\$ (44,656,715)	\$ (64,386,556)
Retained Earnings - Beginning	\$ 109,757,613	\$ 109,757,613	\$ 109,757,613	\$ 65,100,898
Retained Earnings - Ending	\$ 7,066,438	\$ 7,066,438	\$ 65,100,898	\$ 714,342
Reserve for CIP	\$ 7,066,438	\$ 7,066,438	\$ 65,100,898	\$ 714,342

G.O. Bond Fund (600)

The G.O. Bond Fund is used to capture resources to meet debt service obligations of the bonds issued for construction and renovation of new and existing libraries respectively. All resources accumulated in this fund are for the purpose of retiring debt. When sufficient resources are in place, the County may call the bonds and extinguish the debt.

For FY2021, the projected revenue is \$17.6 million. The projected revenue budget assumes a flat digest and a collection rate of 94%. The revenue in this fund is used to generate resources to pay current debt service for the library bonds Phase I and Phase II.

The ending fund balance for FY2020 is projected at \$34.6 million. This amount is the beginning fund balance in FY2021 and when combined with budgeted revenues of \$17.6 million, total available resources equal \$52.2 million. With an expenditure budget of \$15.5 million for FY2021, the projected ending fund balance at the end of FY2021 is \$36.7 million.

Fulton County FY2021 Proposed Budget Bond Fund

	2020 Adopted Budget	2020 Amended Budget	2020 Midyear Projection	2021 Proposed Budget
REVENUES				
Property Tax	\$ 18,528,557	\$ 18,528,557	\$ 17,220,044	\$ 17,557,700
Total Revenues	\$ 18,528,557	\$ 18,528,557	\$ 17,220,044	\$ 17,557,700
EXPENDITURES				
Non-Agency - Debt Services	\$ 15,506,250	\$ 15,506,250	\$ 15,506,250	\$ 15,528,522
Total Expenditures	15,506,250	15,506,250	15,506,250	15,528,522
Revenues > Expenditures	\$ 3,022,307	\$ 3,022,307	\$ 1,713,794	\$ 2,029,178
Fund Balance - Beginning	\$ 32,938,921	\$ 32,938,921	\$ 32,938,921	\$ 34,652,715
Fund Balance - Ending	\$ 35,961,228	\$ 35,961,228	\$ 34,652,715	\$ 36,681,893

Risk Management Fund (725)

For FY2021, the budgeted total contributions from other funds for risk and unemployment coverage are \$15.6 million. This amount plus total transfers of \$4.2 million from the General Fund and the Water & Sewer Fund to support County Attorney functions brings total budgeted revenue to \$19.9 million.

The total expenditure budget is \$58 million. The Non-Agency budget includes \$37,000 (recurring) to cover costs associated with the Incremental Compensation Strategy (ICS), which is expected to start during the second half of the year.

This fund has only \$1 million in the fund balance because the remaining residual resources are included in the expenditure budget for possible settlements of claims since there is no specific method to determine the number of lawsuits that could be filed or claims settlements that could be made in any given year.

**Fulton County FY2021 Proposed Budget
Risk Fund**

	2020 Adopted Budget	2020 Amended Budget	2020 Midyear Projection	2021 Proposed Budget
REVENUES				
Transfers-In from Other Funds-Risk Assessment	\$ 15,696,939	\$ 15,696,939	\$ 15,696,939	\$ 15,644,787
Transfers-In from Other Funds - County Attorney	4,221,180	4,221,180	4,221,180	4,221,180
Total Revenues	\$ 19,918,119	\$ 19,918,119	\$ 19,918,119	\$ 19,865,967
EXPENDITURES				
Non-Agency - Direct Chgs/Settlements	\$ 44,286,561	\$ 44,236,561	\$ 6,421,966	\$ 48,850,330
County Attorney	7,879,998	7,929,998	6,763,785	7,957,911
Finance	1,327,928	1,327,928	1,032,438	1,334,024
Total Expenditures	\$ 53,494,487	\$ 53,494,487	\$ 14,218,189	\$ 58,142,265
 Revenues > Expenditures	 \$ (33,576,368)	 \$ (33,576,368)	 \$ 5,699,930	 \$ (38,276,298)
 Fund Balance - Beginning	 \$ 33,576,368	 \$ 33,576,368	 \$ 33,576,368	 \$ 39,276,298
 Fund Balance - Ending	 -	 -	 39,276,298	 \$ 1,000,000

Airport Fund (200)

The FY2020 projected end of the year retained earnings is \$3.2 million, which will roll over as the beginning retained earnings in FY2021. The budgeted revenue for FY2021 is projected at \$3.4 million, including \$1.5 million in revenue from the lease agreement with UPS/Majestic. Revenue associated with sales tax on fuel for FY2021 is projected at \$303,000. Revenues for rents and royalties are projected at \$1.6 million. When revenues are combined with the beginning retained earnings for FY2021, total resources equal \$6.65 million.

The FY2021 Proposed Expenditure is \$6.6 million. It includes the re-appropriation of most of the retained earnings balance for FY2020 to be used in the re-development of the Airport. Funding will be utilized as seed funding for the demolition/reconstruction of the ARFF building, as well as funding to cover a potential debt service obligation for the issue of a revenue bond, and other projects/initiatives associated with the expansion.

Funding of \$1.5 million has been allotted to the Fire Department to support the ARFF operation. It includes salaries for staff, operating costs and additional resources to lease equipment.

Retained earnings of \$50,000 have been projected by the end of FY2021.

Fulton County FY2021 Proposed Budget Airport Fund

	2020 Adopted Budget	2020 Amended Budget	2020 Midyear Projection	2021 Proposed Budget
REVENUES				
Rents & Royalties	\$ 1,655,637	\$ 1,655,637	\$ 1,601,087	\$ 1,601,087
Lease Payment	1,500,000	1,500,000	1,500,000	1,500,000
Sales Tax for Jet Fuel	411,472	411,472	303,654	303,654
Total Revenues	\$ 3,567,109	\$ 3,567,109	\$ 3,404,741	\$ 3,404,741
EXPENDITURES				
Public Works	\$ 4,571,458	\$ 4,571,458	\$ 2,620,638	\$ 5,046,193
Fire (ARFF Operations)	1,543,423	1,543,423	97,000	1,543,423
Total Expenditures	\$ 6,114,881	\$ 6,114,881	\$ 2,717,638	\$ 6,589,616
Revenues > Expenditures	\$ (2,547,772)	\$ (2,547,772)	\$ 687,103	\$ (3,184,875)
Retained Earnings - Beginning	\$ 2,547,772	\$ 2,547,772	\$ 2,547,772	\$ 3,234,875
Retained Earnings - Ending	\$ -	\$ -	\$ 3,234,875	\$ 50,000

Wolf Creek Fund (215)

The Wolf Creek enterprise fund accounts for financial activities of the Wolf Creek Amphitheater. All revenue and expenses associated with the amphitheater have been recorded in this fund.

The Wolf Creek Amphitheater is expected to be transferred to the City of South Fulton by the end of FY2020. There are no new revenues projected for FY2021. Any resources remaining in the fund by the end of FY2020 will be used to settled outstanding invoices and other obligations during FY2021.

**Fulton County FY2021 Proposed Budget
Wolf Creek Fund**

	2020 Adopted Budget	2020 Amended Budget	2020 Midyear Projection	2021 Proposed Budget
REVENUES				
*Fees	\$ 1,005,411	\$ 1,005,411	\$ -	\$ -
Transfer Capital Resources	-	-	420,000	-
Contractual Revenue	-	-	-	-
Total Revenues	\$ 1,005,411	\$ 1,005,411	\$ 420,000	\$ -
EXPENDITURES				
Arts and Culture	\$ 1,066,019	\$ 1,066,019	\$ 460,000	\$ 20,608
Total Expenditures	\$ 1,066,019	\$ 1,066,019	\$ 460,000	\$ 20,608
 Revenues > Expenditures	 \$ (60,608)	 \$ (60,608)	 \$ (40,000)	 \$ (20,608)
Retained Earnings - Beginning	\$ 60,608	\$ 60,608	\$ 60,608	\$ 20,608
Retained Earnings - Ending	\$ 0	\$ 0	\$ 20,608	\$ -

SPECIAL APPROPRIATION FUNDS — DESCRIPTION OF PURPOSE

Special appropriation funds are used to account for the revenue received from specific taxes or other specific revenue sources.

Fund 308, Special Revenue TSPLOST: A majority of voters of Fulton County approved a Transportation Special Purpose Local Option Sales Tax which began on April 1, 2017 and will continue until March 31, 2022. The proceeds from this tax are to be used for a number of transportation projects.

Fund 345, Sandy Springs Tax Allocation District: Holds residual monies of slightly over \$3,000 for a tax allocation which was not finalized.

Fund 419, Clerk of Superior & Magistrate Court Technology Fund: Funds are generated through the E-Recording fees and will be used for technology in the Clerk of Superior & Magistrate Court.

Fund 421, Sheriff's Sale Fund: Funds generated through the sale of tax deeds on the Courthouse steps due to outstanding property taxes. Proceeds are used to offset the costs associated with the Sheriff's Tax Sale process.

Fund 422, D.A.T.E. Fund: Funds are generated through Judge ordered fines in Drug Court. Offenders are fined and 50% is added to the fine and are used for drug, alcohol, training and education purposes.

Fund 423, Business Court Fund: Funds are generated by a transfer fee that helps defray the costs of the senior judges as more cases are transferred to this division.

Fund 429, Superior Court Technology Fund: Funding will be used for technology in the Superior Court.

Fund 433, Law Library Fund: Funds are used to procure and maintain a collection of law books and legal references for use by citizens, judges, magistrates and county staff.

Fund 434, Co-op Extension: Fees from the rental of county properties and Community Garden.

Fund 439, Fulton Clerks of Courts Technology Fund: Funds are generated through the E-File fees and will be used for technology in the Clerks to Superior & Magistrate Court and State Court.

Fund 441, Restricted Assets: 5% of the fines collected from all courts are used to fund the operations of Victim Assistance Programs.

Fund 442, Federal Equitable Sharing: Proceeds of liquidated seized assets from asset forfeitures are shared between law enforcement agencies – Fulton County Share.

Fund 451, Salute to the Arts: Funds are used to pay for Arts Council programming.

Fund 453, Special Revenue Funds: Agency Funds – Represents funds received from private donations for a variety of reasons. i.e., Beat the Odds Program, South Fulton Leadership Conference, Dept. Head flowers & retirement gifts, LGSF Conference, Judges Conference and children medical prescriptions.

Fund 454, Hotel/Motel Taxes: Represents funds collected by 3rd party company.

Fund 455, Tommie Dora Barker Fellow Endowment: Due to the closing of the Emory University School of Library Science, the assets of the Tommie Dora Barker Fellowship Endowment were transferred by Court Order to the Atlanta Fulton Public Library to be used for the purpose of staff development.

Fund 456, FulCo/Atlanta Reappraisal Project: Previous funding dedicated for property reappraisals.

Fund 458, Indigent Defense Committee: Funds used to pay attorneys to provide fair and equal representation for individuals who cannot afford representation.

Fund 462, Fitness Center: County employees pay, via payroll deduction, funds that provide for staffing and operation of the Fitness Center. (100% Employee Paid Dues)

Fund 468, Employee Service Fund: Represents funds received from vending machines and used to fund Fulton County employee appreciation events.

Fund 470, NACO Conference: Funds were accumulated for attendance at NACO conferences in prior years.

Fund 473, Tree Preservation Trust Fund: Developer related funding for the replacement of trees and preservation of greenspace and is held in trust pending final site plan approval.

Fund 474, Tree Plant Trust Fund: Funds shall be used to plant, install, and/or maintain trees and other landscaping on the site of a Capital Project or at public places in the Commission District.

Fund 84C, Public, Education, and Government (PEG) Fund: Accounts for the receipt and expenditure of PEG fees collected through cable providers that are legally restricted for capital expenditures related to the County's cable access channel.

Special Revenue Fund for Constitutional Officers: Funds are generated from inmate commissary purchases at the Fulton County Jail and Alternative Dispute Resolution activity administered by Superior Court.

Fulton County FY2021 Proposed Budget Special Appropriation Funds

Fund 308, Special Revenue Fund T-SPLOST	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$331,507
Use of Fund Balance	\$1,153,816	\$1,126,892
Anticipated Expenditures	<u>\$1,153,816</u>	<u>\$304,583</u>
Ending Fund Balance	\$0	\$1,153,816
Fund 345, Sandy Springs Tax Allocation District	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$3,125	\$3,125
Anticipated Expenditures	<u>\$3,125</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$3,125
Fund 419, Clerk of Superior & Magistrate Court Technology Fund	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$260,000
Use of Fund Balance	\$164,136	\$54,136
Anticipated Expenditures	<u>\$164,136</u>	<u>\$150,000</u>
Ending Fund Balance	\$0	\$164,136
Fund 421, Sheriff's Sale Fund (SY)	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$242,760
Use of Fund Balance	\$120,071	\$287,472
Anticipated Expenditures	<u>\$120,071</u>	<u>\$410,161</u>
Ending Fund Balance	\$0	\$120,071
Fund 422, D.A.T.E. Fund	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$141,095
Use of Fund Balance	\$2,175,796	\$2,107,838
Anticipated Expenditures	<u>\$2,175,796</u>	<u>\$73,137</u>
Ending Fund Balance	\$0	\$2,175,796
Fund 423, Business Court Fund	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$10,000
Use of Fund Balance	\$57,635	\$51,635
Anticipated Expenditures	<u>\$57,635</u>	<u>\$4,000</u>
Ending Fund Balance	\$0	\$57,635
Fund 429, Superior Court Technology Fund	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$71,502	\$71,502
Anticipated Expenditures	<u>\$71,502</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$71,502
Fund 433, Law Library Fund	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$292,065
Use of Fund Balance	\$1,785,532	\$1,633,931
Anticipated Expenditures	<u>\$1,785,532</u>	<u>\$140,464</u>
Ending Fund Balance	\$0	\$1,785,532
Fund 434, Co-op Extension	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$6,070
Use of Fund Balance	\$8,907	\$39,232
Anticipated Expenditures	<u>\$8,907</u>	<u>\$36,395</u>
Ending Fund Balance	\$0	\$8,907

A brief description of each fund is located in front of the special appropriation schedule.

Fulton County FY2021 Proposed Budget Special Appropriation Funds

Fund 439, Fulton Clerks of Courts Technology Fund	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$314,192
Use of Fund Balance	\$855,345	\$605,424
Anticipated Expenditures	<u>\$855,345</u>	<u>\$64,271</u>
Ending Fund Balance	\$0	\$855,345
Fund 441, Restricted Assets (SY/MY)	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$640,000	\$522,722
Use of Fund Balance	\$390,922	\$1,100,540
Anticipated Expenditures	<u>\$1,030,922</u>	<u>\$1,232,340</u>
Ending Fund Balance	\$0	\$390,922
Fund 442, Federal Equitable Sharing	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$80,646
Use of Fund Balance	\$324,319	\$274,769
Anticipated Expenditures	<u>\$324,319</u>	<u>\$31,096</u>
Ending Fund Balance	\$0	\$324,319
Fund 451, Salute to the Arts	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$3,668	\$3,668
Anticipated Expenditures	<u>\$3,668</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$3,668
Fund 453, Special Revenue Funds	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$1,035
Use of Fund Balance	\$256,221	\$255,371
Anticipated Expenditures	<u>\$256,221</u>	<u>\$185</u>
Ending Fund Balance	\$0	\$256,221
Fund 454, Hotel/Motel Tax	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$350,000
Use of Fund Balance	\$350,000	\$0
Anticipated Expenditures	<u>\$350,000</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$350,000
Fund 455, Tommie Dora Barker Fellow Endowment	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$170,837	\$170,837
Anticipated Expenditures	<u>\$170,837</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$170,837
Fund 456, FulCo/Atlanta Reappraisal Project	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$24,747	\$24,747
Anticipated Expenditures	<u>\$24,747</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$24,747
Fund 458, Indigent Defense Committee	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$20	\$20
Anticipated Expenditures	<u>\$20</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$20

A brief description of each fund is located in front of the special appropriation schedule.

Fulton County FY2021 Proposed Budget Special Appropriation Funds

Fund 462, Fitness Center	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$23,284	\$80,520
Anticipated Expenditures	<u>\$23,284</u>	<u>\$57,236</u>
Ending Fund Balance	\$0	\$23,284
Fund 468, Employee Service Fund	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$30,000	\$198,643
Use of Fund Balance	\$1,186,599	\$993,327
Anticipated Expenditures	<u>\$1,216,599</u>	<u>\$5,370</u>
Ending Fund Balance	\$0	\$1,186,599
Fund 470, NACO Conference	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$63,437	\$63,437
Anticipated Expenditures	<u>\$63,437</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$63,437
Fund 473, Tree Preservation Trust Fund	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$850,812	\$850,812
Anticipated Expenditures	<u>\$850,812</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$850,812
Fund 474, Tree Plant Trust Fund	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$256,537	\$256,537
Anticipated Expenditures	<u>\$256,537</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$256,537
Fund 84C, PEG Fund	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$0	\$44,893
Use of Fund Balance	\$353,178	\$568,393
Anticipated Expenditures	<u>\$353,178</u>	<u>\$260,108</u>
Ending Fund Balance	\$0	\$353,178
Special Revenue Fund, Constitutional Officers	<u>FY2021</u>	<u>FY2020</u>
Anticipated Revenues	\$4,500,000	\$4,500,000
Use of Fund Balance	\$0	\$0
Anticipated Expenditures	<u>\$4,500,000</u>	<u>\$4,500,000</u>
Ending Fund Balance	\$0	\$0

A brief description of each fund is located in front of the special appropriation schedule.

Position Changes for Budget Year 2021

New Positions

2021 Position Changes - New Positions

Pos #	Action	Title	Fund	Agency	Org	Object	Salary	Effective Date
Commission District 1								
New	Establish	Communications Director/Community	100	101	1011	1000	\$50,000	12/23/2020
Liaison Chairman, At-Large								
New	Establish	TBD	100	107	1072	1002	\$45,000	12/23/2020
Registration & Elections								
New	Establish	Election System Asst Supervisor	100	265	2651	1000	\$42,507	12/23/2020
New	Establish	Election Officer	100	265	2651	1000	\$59,015	12/23/2020
New	Establish	Voter Education Specialist	100	265	2651	1000	\$40,928	12/23/2020
New	Establish	Dep. Dir Reg & Elections	100	265	2651	1000	\$109,696	12/23/2020
State Court General								
New	Establish	Litigation Manager*	100	420	REOP	1000	\$57,152	52 weeks
New	Establish	Litigation Manager*	100	420	REOP	1000	\$57,152	52 weeks
Magistrate Court								
New	Establish	Judicial Legal Assistant*	100	422	4205	1000	\$45,667	34 weeks
New	Establish	Judicial Staff Attorney*	100	422	4205	1000	\$73,130	34 weeks
New	Establish	Sr. Staff Attorney*	100	422	REOP	1005	\$35.15/hr	35 weeks
New	Establish	Sr. Staff Attorney*	100	422	REOP	1005	\$35.15/hr	35 weeks
New	Establish	Judicial Assistant*	100	422	REOP	1005	\$21.95/hr	35 weeks
New	Establish	Judicial Assistant*	100	422	REOP	1005	\$21.95/hr	35 weeks
New	Establish	Judicial Assistant*	100	422	REOP	1005	\$21.95/hr	35 weeks
New	Establish	Judicial Assistant*	100	422	REOP	1005	\$21.95/hr	35 weeks
New	Establish	Judicial Assistant*	100	422	REOP	1005	\$21.95/hr	35 weeks
New	Establish	Judicial Assistant*	100	422	REOP	1005	\$21.95/hr	35 weeks
Solicitor General								
New	Establish	Investigator, Solicitor*	100	400	REOP	1000	\$22.93/hr	35 weeks
New	Establish	Investigator, Solicitor*	100	400	REOP	1000	\$22.93/hr	35 weeks
New	Establish	Investigator, Solicitor*	100	400	REOP	1000	\$22.93/hr	35 weeks
New	Establish	Investigator, Solicitor*	100	400	REOP	1000	\$22.93/hr	35 weeks
New	Establish	Investigator, Solicitor*	100	400	REOP	1000	\$22.93/hr	35 weeks
New	Establish	Assistant Solicitor II*	100	400	REOP	1000	\$33.46/hr	35 weeks
New	Establish	Assistant Solicitor II*	100	400	REOP	1000	\$33.46/hr	35 weeks
New	Establish	Assistant Solicitor II*	100	400	REOP	1000	\$33.46/hr	35 weeks
New	Establish	Assistant Solicitor II*	100	400	REOP	1000	\$33.46/hr	35 weeks
New	Establish	Assistant Solicitor II*	100	400	REOP	1000	\$33.46/hr	35 weeks
New	Establish	Assistant Solicitor II*	100	400	REOP	1000	\$33.46/hr	35 weeks
New	Establish	Assistant Solicitor II*	100	400	REOP	1000	\$33.46/hr	35 weeks
New	Establish	Assistant Solicitor II*	100	400	REOP	1000	\$33.46/hr	35 weeks
New	Establish	Assistant Solicitor II*	100	400	REOP	1000	\$33.46/hr	35 weeks
New	Establish	Assistant Solicitor II*	100	400	REOP	1000	\$33.46/hr	35 weeks
New	Establish	Victim Witness Advocate*	100	400	REOP	1000	\$19.87/hr	35 weeks
New	Establish	Victim Witness Advocate*	100	400	REOP	1000	\$19.87/hr	35 weeks
New	Establish	Court Associate*	100	400	REOP	1000	\$17.39/hr	35 weeks
New	Establish	Court Associate*	100	400	REOP	1000	\$17.39/hr	35 weeks
Public Defender								
New	Establish	Assistant Public Defender III*	100	490	REOP	1000	\$35/hr	35 weeks
New	Establish	Assistant Public Defender III*	100	490	REOP	1000	\$35/hr	35 weeks
New	Establish	Assistant Public Defender III*	100	490	REOP	1000	\$35/hr	35 weeks
New	Establish	Assistant Public Defender III*	100	490	REOP	1000	\$35/hr	35 weeks
New	Establish	Assistant Public Defender III*	100	490	REOP	1000	\$35/hr	35 weeks

2021 Position Changes - New Positions

Pos #	Action	Title	Fund	Agency	Org	Object	Salary	Effective Date
New	Establish	Assistant Public Defender III*	100	490	REOP	1000	\$35/hr	35 weeks
New	Establish	Social Work Coordinator I*	100	490	REOP	1000	26.67/hr	35 weeks
New	Establish	Investigator, Public Defender*	100	490	REOP	1000	\$22.71/hr	35 weeks
New	Establish	Investigator, Public Defender*	100	490	REOP	1000	\$22.71/hr	35 weeks
New	Establish	Legal Assistant*	100	490	REOP	1000	\$18.15/hr	35 weeks
Juvenile Court								
New	Establish	Juvenile Judges (Part-time)*	100	405	REOP	1000	\$127,208	37 weeks
New	Establish	Juvenile Judges (Part-time)*	100	405	REOP	1000	\$127,208	37 weeks
New	Establish	Judicial Case Managers *	100	405	REOP	1000	\$45,666	25 weeks
New	Establish	Judicial Case Managers *	100	405	REOP	1000	\$45,666	25 weeks
New	Establish	Court Operations Specialist *	100	405	REOP	1000	\$40,929	25 weeks
New	Establish	Court Operations Specialist *	100	405	REOP	1000	\$40,928	25 weeks
New	Establish	Judicial Staff Attorney*	100	405	REOP	1000	\$73,130	18 weeks
New	Establish	Judicial Staff Attorney*	100	405	REOP	1000	\$73,130	18 weeks
New	Establish	Social Services Coordinator *	100	405	REOP	1000	\$55,487	16 weeks
Probate Court								
New	Establish	Court Operations Specialist*	100	410	REOP	1005	\$15 hr	35 weeks
New	Establish	Court Operations Specialist*	100	410	REOP	1005	\$15 hr	35 weeks
New	Establish	Court Operations Specialist*	100	410	REOP	1005	\$15 hr	35 weeks
New	Establish	Court Operations Specialist*	100	410	REOP	1005	\$15 hr	35 weeks
New	Establish	Court Operations Specialist*	100	410	REOP	1005	\$15 hr	35 weeks
New	Establish	Court Operations Specialist*	100	410	REOP	1005	\$15 hr	35 weeks
New	Establish	Judicial Hearing Officer*	100	410	REOP	1002	\$25hr	35 weeks
New	Establish	Judicial Hearing Officer*	100	410	REOP	1002	\$25hr	35 weeks
New	Establish	Judicial Hearing Officer*	100	410	REOP	1002	\$25hr	35 weeks
New	Establish	Financial Systems Manager*	100	410	REOP	1000	\$31hr	34 weeks
Superior Court								
New	Establish	Litigation Manager*	100	450	REOP	1002	\$26.68/hr	35 weeks
New	Establish	Litigation Manager*	100	450	REOP	1002	\$26.68/hr	35 weeks
New	Establish	Sr. Staff Attorney*	100	450	REOP	1002	\$35.16/hr	35 weeks

* Limited Term positions associated with the Court Reopening Plan

New Classifications

2021 POSITION CHANGES - NEW CLASSIFICATIONS

Title	Fund	Agency	Unit	Grade	Salary	Effective Date
Registration & Elections Dep. Dir Reg & Elections	100	265	2651	TBD	\$109,696	12/23/2020

Abolish/Establish

2021 Position Changes - Abolish/Establish

Pos #	Action	Title	Fund	Agency	Org	Object	Salary	Effective Date
13887	Abolish	Emergency Communications E911 Communication Officer I	340	333	3334	1000	\$36,189	12/22/2020

Position Transfers

2021 Positions Changes - Position Transfers

Pos #	Title	Fund	TO:			FROM:				Salary	Effective Date
			Agency	Org	Object	Fund	Agency	Org	Object		
Library											
402	Librarian, Senior	100	650	6565	1000	100	650	6585	1000	\$ 75,393	12/23/2020
97232	Library Manager	100	650	6565	1000	100	650	6585	1000	\$ 91,072	12/23/2020
4894	Librarian, Principal	100	650	6565	1000	100	650	6585	1000	\$ 82,934	12/23/2020
97231	Library Manager	100	650	6565	1000	100	650	6585	1000	\$ 91,072	12/23/2020
48185	Librarian, Principal	100	650	6565	1000	100	650	6585	1000	\$ 71,436	12/23/2020
97230	Library Manager	100	650	6565	1000	100	650	6585	1000	\$ 91,072	12/23/2020
8010	Librarian, Principal	100	650	6565	1000	100	650	6585	1000	\$ 76,002	12/23/2020
7613	Librarian, Principal	100	650	6565	1000	100	650	6585	1000	\$ 71,436	12/23/2020
3058	Librarian, Senior	100	650	6565	1000	100	650	6585	1000	\$ 75,393	12/23/2020
9309	Librarian, Principal	100	650	6565	1000	100	650	6585	1000	\$ 68,963	12/23/2020
7880	Library Manager	100	650	6565	1000	100	650	6585	1000	\$ 91,072	12/23/2020
6117	Library Manager	100	650	6566	1000	100	650	6585	1000	\$ 91,072	12/23/2020
31613	Executive Director, FCLS	100	650	6566	1000	100	650	6585	1000	\$ 150,000	12/23/2020
5544	Library Manager	100	650	6566	1000	100	650	6585	1000	\$ 91,072	12/23/2020
4041	Library Manager	100	650	6566	1000	100	650	6585	1000	\$ 91,072	12/23/2020
Senior Services											
114899	Admin Coord I	100	183	18DH	1000	100	183	1830	1000	\$ 42,156	12/23/2020
114563	Nurse Techn	100	183	183R	1000	100	183	183O	1000	\$ 37,768	12/23/2020
114564	Nurse Techn	100	183	183R	1000	100	183	183O	1000	\$ 37,768	12/23/2020
98378	LPN	100	183	183R	1000	100	183	183P	1000	\$ 45,760	12/23/2020
17358	Cook	100	183	183V	1000	100	183	183P	1000	\$ 28,187	12/23/2020
98381	Nurse Techn	100	183	183Q	1000	100	183	183P	1000	\$ 38,901	12/23/2020
104378	Aquatics Ins	100	183	183V	1000	100	183	183R	1000	\$ 38,901	12/23/2020
18519	Nurse Techn	100	183	183P	1000	100	183	183R	1000	\$ 38,901	12/23/2020
57982	Cook	100	183	183T	1000	100	183	183R	1000	\$ 28,187	12/23/2020
18517	Nurse Techn	100	183	183O	1000	100	183	183R	1000	\$ 38,901	12/23/2020
115096	Multprse Ctr Wr	100	183	183O	1000	100	183	183R	1000	\$ 18,593	12/23/2020
36537	Prog Coord, Ag	100	183	183O	1000	100	183	183S	1000	\$ 60,908	12/23/2020
114562	Nurse Techn	100	183	183O	1000	100	183	183S	1000	\$ 38,901	12/23/2020
98380	LPN	100	183	183O	1000	100	183	183S	1000	\$ 45,760	12/23/2020
32756	Multprse Ctr Wr	100	183	183Q	1000	100	183	183S	1000	\$ 18,593	12/23/2020
59677	Cert Nu Asst	100	183	183P	1000	100	183	183T	1000	\$ 38,901	12/23/2020
32760	Multprse Ctr Wr	100	183	183P	1000	100	183	183U	1000	\$ 19,152	12/23/2020
19603	Admin Spec	100	183	183R	1000	100	183	183V	1000	\$ 36,333	12/23/2020
55189	Cust Inspec	100	183	183S	1000	100	183	183V	1000	\$ 29,958	12/23/2020
117100	LPN	100	183	183R	1000	100	183	18DH	1000	\$ 29,677	12/23/2020
117101	LPN	100	183	183P	1000	100	183	18DH	1000	\$ 33,176	12/23/2020
117102	LPN	100	183	183Q	1000	100	183	18DH	1000	\$ 33,176	12/23/2020
Superior Court General											
9352	CT Cst Srv Rep	100	450	450A	1000	100	450	4506	1000	\$ 40,528	12/23/2020
9979	CT Cst Srv Crd	100	450	450A	1000	100	450	4506	1000	\$ 42,156	12/23/2020
16481	CT Sup Mgr II	100	450	450A	1000	100	450	4507	1000	\$ 77,459	12/23/2020
101293	CT Cst Srv Crd	100	450	450A	1000	100	450	4506	1000	\$ 42,156	12/23/2020
Finance											
114027	Wellness & Fitness Spec	100	210	210A	1000	462	210	1840	1000	\$ 36,050	12/23/2020

Temporary / Seasonal Positions

2021 Position Changes - Temporaries/Seasonal

Pos #	Title	Fund	Agency	Org	Object	Effective Date	End Date
External Affairs							
118602	Comm Rel COO	100	130	1305	1004	12/23/2020	12/21/2021
118603	Comm Rel COO	100	130	1305	1004	12/23/2020	12/21/2021
115586	Photoghr	100	130	1303	1003	12/23/2020	12/21/2021
County Manager							
101090	Summer Intern	100	118	1812	1004	12/23/2020	12/21/2021
96460	Summer Intern	100	118	1823	1004	12/23/2020	12/21/2021
96468	Summer Intern	100	118	1823	1004	12/23/2020	12/21/2021
104102	Summer Intern	100	118	1823	1004	12/23/2020	12/21/2021
88834	Summer Intern	100	118	1823	1004	12/23/2020	12/21/2021
96459	Summer Intern	100	118	1823	1004	12/23/2020	12/21/2021
104103	Summer Intern	100	118	1823	1004	12/23/2020	12/21/2021
Information Technology							
113791	Sr Purchasing System Coordinator	100	220	2202	1003	12/23/2020	12/21/2021
113764	Lead Application Developer	100	220	2202	1003	12/23/2020	12/21/2021
117519	Intern	100	220	2204	1004	12/23/2020	12/21/2021
117523	Intern	100	220	2204	1004	12/23/2020	12/21/2021
117815	PC Refer Intern	100	220	2204	1004	12/23/2020	12/21/2021
116794	Intern	100	220	2204	1004	12/23/2020	12/21/2021
117427	Intern	100	220	2204	1004	12/23/2020	12/21/2021
116791	Intern	100	220	2204	1004	12/23/2020	12/21/2021
116789	Intern	100	220	2204	1004	12/23/2020	12/21/2021
116771	Intern	100	220	2204	1004	12/23/2020	12/21/2021
117622	Management Pol Analyst I	100	220	2204	1004	12/23/2020	12/21/2021
113819	Intern	100	220	2204	1004	12/23/2020	12/21/2021
116787	Intern	100	220	2204	1004	12/23/2020	12/21/2021
116941	Intern	100	220	2204	1004	12/23/2020	12/21/2021
117520	Intern	100	220	2204	1004	12/23/2020	12/21/2021
Juvenile Court							
103831	Court Reporter	100	405	4058	1005	12/23/2020	12/21/2021
116850	Sr Behavioral Health Clinician	100	405	4059	1004	12/23/2020	12/21/2021
State Court							
20183	Court Operation Specialist	100	420	4201	1004	12/23/2020	12/21/2021
20182	Court Operation Specialist	100	420	4201	1004	12/23/2020	12/21/2021
56687	Intern	100	420	4201	1005	12/23/2020	12/21/2021
56688	Intern	100	420	4201	1005	12/23/2020	12/21/2021
56689	Intern	100	420	4201	1005	12/23/2020	12/21/2021
89055	Financial SP Supervisor	100	420	4201	1004	12/23/2020	12/21/2021
DREAM							
66534	Fac Proj Dir	100	520	5201	1003	12/23/2020	12/21/2021
District Attorney							
117760	Asst Chf Invest	100	480	4800	1003	12/23/2020	12/21/2021

Unfund Positions

2021 Position Changes - Unfund Positions

Pos #	Action	Title	Fund	Agency	Org	Object	Salary	Effective Date
Sheriff								
8386	Unfund	Deputy Sheriff Sergeant	100	330	3302	1000	\$47,246	12/22/2020
23123	Unfund	Detention Officer	100	330	3308	1000	\$39,348	12/22/2020
16629	Unfund	Detention Officer	100	330	3302	1000	\$39,348	12/22/2020
State Court General								
6062	Unfund	Court Reporter	100	420	4201	1000	\$47,246	12/22/2020
64501	Unfund	Court Reporter	100	420	4201	1000	\$47,246	12/22/2020
Human Resources								
116112	Unfund	Seasonal Temp	100	215	2150	1005	\$27,040	12/22/2020
116114	Unfund	Seasonal Temp	100	215	2150	1005	\$27,040	12/22/2020
116116	Unfund	Seasonal Temp	100	215	2150	1005	\$27,040	12/22/2020
116117	Unfund	Seasonal Temp	100	215	2150	1005	\$27,040	12/22/2020
116119	Unfund	Seasonal Temp	100	215	2150	1005	\$27,040	12/22/2020
116120	Unfund	Seasonal Temp	100	215	2150	1005	\$27,040	12/22/2020
116121	Unfund	Seasonal Temp	100	215	2150	1005	\$27,040	12/22/2020
116122	Unfund	Seasonal Temp	100	215	2150	1005	\$27,040	12/22/2020
116123	Unfund	Seasonal Temp	100	215	2150	1005	\$27,040	12/22/2020
116124	Unfund	Seasonal Temp	100	215	2150	1005	\$27,040	12/22/2020
116125	Unfund	Seasonal Temp	100	215	2150	1005	\$27,040	12/22/2020
116126	Unfund	Seasonal Temp	100	215	2150	1005	\$27,040	12/22/2020
116127	Unfund	Seasonal Temp	100	215	2150	1005	\$27,040	12/22/2020
Superior Court								
119623	Unfund	Litigation Mgr AP	444	450	COVD	1005	\$55,487	12/22/2020
119624	Unfund	Litigation Mgr AP	444	450	COVD	1005	\$55,487	12/22/2020
District Attorney								
31199	Unfund	Admin Aide	440	480	4802	1005	\$21,946	12/22/2020
34527	Unfund	Admin Aide	440	480	4802	1005	\$21,946	12/22/2020
34528	Unfund	Admin Aide	440	480	4802	1005	\$21,946	12/22/2020
34529	Unfund	Admin Aide	440	480	4802	1005	\$21,946	12/22/2020
118696	Unfund	Legal Intern	440	480	4802	1002	\$31,200	12/22/2020
75613	Unfund	Intern	440	480	4802	1002	\$21,946	12/22/2020
75614	Unfund	Intern	440	480	4802	1002	\$48,277	12/22/2020
75615	Unfund	Intern	440	480	4802	1002	\$21,946	12/22/2020
75616	Unfund	Intern	440	480	4802	1005	\$31,200	12/22/2020
118688	Unfund	Legal Intern	440	480	4802	1002	\$31,200	12/22/2020
118689	Unfund	Legal Intern	440	480	4802	1002	\$31,200	12/22/2020
118691	Unfund	Legal Intern	440	480	4802	1002	\$31,200	12/22/2020
118692	Unfund	Legal Intern	440	480	4802	1002	\$31,200	12/22/2020
118693	Unfund	Legal Intern	440	480	4802	1002	\$31,200	12/22/2020
118694	Unfund	Legal Intern	440	480	4802	1002	\$31,200	12/22/2020
118695	Unfund	Legal Intern	440	480	4802	1002	\$31,200	12/22/2020
118696	Unfund	Legal Intern	440	480	4802	1002	\$31,200	12/22/2020
118697	Unfund	Legal Intern	440	480	4802	1002	\$31,200	12/22/2020
118698	Unfund	Legal Intern	440	480	4802	1002	\$31,200	12/22/2020
117661	Unfund	Vic Wit Adv Sr	100	480	4800	1000	\$47,246	12/22/2020
117663	Unfund	Vic Wit Adv	100	480	4800	1000	\$40,928	12/22/2020
117665	Unfund	Vic Wit Adv Supv	100	480	4800	1000	\$55,000	12/22/2020
117666	Unfund	Prog Manager	100	480	4800	1000	\$69,602	12/22/2020

2021 Position Changes - Unfund Positions

Pos #	Action	Title	Fund	Agency	Org	Object	Salary	Effective Date
Community Development								
115352	Unfund	Admin Techn	100	121	SYIP	1005	\$32,660	12/22/2020
115355	Unfund	Admin Techn	100	121	SYIP	1005	\$32,660	12/22/2020
115356	Unfund	Admin Techn	100	121	SYIP	1005	\$32,660	12/22/2020
Behavioral Health								
8608	Unfund	Custodian	100	755	8239	1000	\$25,646	12/22/2020
Tax Commissioner								
34488	Unfund	Div Mgr Tax Com	100	245	2454	1000	\$76,660	12/22/2020
County Manager								
N/A	Unfund	Project Associate	100	118	2617	1000	\$78,387	12/22/2020
N/A	Unfund	Sector Project Manager	100	118	2617	1000	\$104,797	12/22/2020
Magistrate Court								
119621	Unfund	Jud. Asst.	444	422	COVD	1005	\$45,666	12/22/2020
119620	Unfund	Jud. Asst.	444	422	COVD	1005	\$45,666	12/22/2020
119617	Unfund	Sr. Staff Atty	444	422	COVD	1005	\$76,659	12/22/2020
119618	Unfund	Sr. Staff Atty	444	422	COVD	1005	\$76,659	12/22/2020

Range Change/Salary Change Positions

2021 POSITION CHANGES - RANGE CHANGE POSITIONS

Pos #	Title	Fund	Agency	Unit	Object	Grade	Salary	Action	Effective Date
	Chairman - At Large								
103900	Administrative Assistant	100	107	1072	1000	Set	\$45,000	Range Change - From	12/23/2020
103900	Administrative Assistant	100	107	1072	1000	Set	\$55,000	Range Change - To	12/23/2020
33464	Chief of Staff	100	107	1072	1000	Set	\$118,450	Range Change - From	12/23/2020
33464	Chief of Staff	100	107	1072	1000	Set	\$135,000	Range Change - To	12/23/2020



INTER-OFFICE MEMORANDUM

TO: Department Heads and Elected Officials
THROUGH: Hakeem K. Oshikoya, Finance Director *HKO*
FROM: James Husserl, Budget Manager
DATE: November 13, 2020
SUBJECT: Annual Hardware & Software Maintenance List

The Annual Hardware & Software Maintenance List has not been fully completed and vetted and it will not be included with the 2021 Proposed Budget materials. The Purchasing Department and Department of Information Technology will present and submit the AML List under a separate cover.

C: Dick Anderson, County Manager
Sharon Whitmore, Chief Financial Officer
Anna Roach, Chief Operating Officer
Ray Turner, Deputy Director of Finance
Ken Poinsette, Deputy CIO
Felicia Strong-Whitaker, Director of Purchasing