

FULTON COUNTY GEORGIA

2022 PROPOSED BUDGET



FULTON
COUNTY

NOVEMBER 15 2021

Fulton County Board of Commissioners
141 Pryor Street, SW Atlanta, Georgia, 30303

To the Honorable Board of Commissioners and Citizens of Fulton County:

Introduction

In 2021, Fulton County navigated successfully one of the worst public health crises in our lifetime. Thanks to our sound financial position and federal support, the County was not only able to provide residents with the great level of service they deserve but also assist the most vulnerable members of our community, including those affected by the economic crisis triggered by the COVID-19 pandemic.

Fulton County's FY2022 Proposed Budget was designed to ensure departments, agencies, and offices are able to maintain, and in some cases to expand current service levels. Furthermore, the County will commit additional resources to address increasing demands and systemic risks across four key areas;

- **Elections:** guarantee a successful 2022 election season
- **Employees:** address mounting pressures affecting our employee retention and recruiting capabilities
- **Elected Officials - Justice System:** respond to growing needs in our Justice System
- **Emergency:** continue our response to the COVID-19 Emergency

Over the past several months, the Executive Team worked with Department Heads and Elected Officials assessing operational and capital needs for the upcoming year while taking into consideration known budget pressures and our revenue picture. Each investment in the FY2022 Proposed Budget was carefully reviewed. This plan acknowledges our limited resources, addresses our mandates, ensures high levels of service for our citizens, and meets lingering challenges expected to continue over the short and long term.

FY2022 Proposed Budget

In accordance with the statutory responsibilities of the County Manager, the FY2022 Proposed Budget is hereby respectfully presented. The budgets for all funds are considered legally

balanced with reasonable and conservative assumptions for all revenues and expenditures. Fulton County's proposed appropriated budget is \$1.25 billion, including approximately \$847 million in funding for the General Fund.

General Fund Summary

The FY2022 Proposed Expenditure Budget of \$847 million is balanced through a combination of revenues and the use of fund balance. The fund balance reserve is equal to 16.7% of total expenditures, in accordance with Board approved fund balance resolution.

For the purpose of the FY2022 Proposed Budget, we expect the billable value in the digest to grow by a modest 3% rate. The tax digest value combined with the millage rate is used to determine the tax billing amount. The proposed budget assumes that the millage rate will remain at the current level of 9.33. State law requires this rate to be advertised as a tax increase if the County 2022 tax digest rollback rate is determined to be lower. Final determination of the FY2022 millage rate by the Board of Commissioners will take place during the summer of 2022. The property tax revenue projection assumes a 96% collection rate during the fiscal year, in line with historical trends. Our prior year collection rate is estimated at approximately 3% of the prior year's billing amount. Any change to prior year property tax collection patterns will result in small timing differences between collections in FY2022 and FY2021, with no overall impact on the proposed budget amount. The County anticipates other revenue collection trends to follow similar patterns as FY2021.

Other Funds Highlights

The Fulton Industrial District (FID) Fund Proposed FY2022 Expenditure Budget is \$31 million, including an appropriated, but unallocated, reserve of approximately \$22 million. The revenue projection reflects a significant reduction in all revenue sources associated with the 2021 annexation of a portion of the Fulton Industrial District, south of I-20, to the City of South Fulton. The budget assumes a millage rate sufficient to continue to fund Municipal-Type services in the remaining unincorporated area.

The FY2022 Airport Fund Proposed Expenditure Budget is \$8 million. It includes the re-appropriation of most of the retained earnings balance from FY2021 to be used in the re-development of the Airport. Resources will be utilized as seed funding for the Airport Master Plan, and to cover the debt service obligation for the potential issue of a bond.

The FY2022 Water and Sewer Revenue Proposed Expenditure Budget is \$159 million, including debt service for the new Water Bond issue. Revenue is projected at \$146 million. This projection includes approximately a \$4 million increase over the projected FY2021 revenue. This is in line with the multi-year plan to increase rates for improvements to water lines and sewage treatment plants. The difference between revenue and expenditure will be funded through the use of fund balance.

Strategic Framework

The FY2022 proposed budget reflects our commitment to the County's priority objectives and takes into consideration the operational impact of changes occurring as a result of the 2021 legislative process, including new legislation (SB202) affecting the elections process. The budget plan will also continue to fund important initiatives launched in prior years.

To maintain our commitment to the County's strategic framework; we aligned every initiative funded to one of six key Priorities associated with our long-term strategic plan. These Priorities are:

- Health and Human Services
- Justice and Safety
- Open and Responsible Government
- Infrastructure and Economic Development
- Arts and Libraries
- Regional Leadership Initiatives

Priorities

Below you will find a brief narrative of FY2021 accomplishments, a summary of the key investment decisions, and expected deliverables for FY2022.

Health and Human Services

-2021

As part of our ongoing response to the COVID-19 pandemic, the County will invest, over the next four years, more than \$286 million to respond to the healthcare emergency and

corresponding economic crisis. These resources are a combination of local funds and federal assistance. Our response plan includes multiple programs ranging from facility pandemic-proofing to economic assistance, to court system support, to vaccination and testing.

During the winter and spring months of FY2021, the County, with support from the Fulton County Board of Health and the Federal Government, implemented a successful vaccination campaign. These efforts included the establishment and management of one of the largest vaccination facilities (Mercedes Benz) in the US. During the summer and the fall months, the County continued its vaccination and testing efforts, increasing its overall outreach through mobile vaccination programs.

As a result of the pandemic, thousands of Fulton County residents faced deep rental debt and fear of eviction. In order to address this challenge, the County executed over \$51 million in federal assistance towards the Emergency Rental Assistance Program. The County was lauded for its efforts in administering its rental assistance program by the Treasury Department. While many jurisdictions were experiencing delays in distributing their federal rental assistance allocations, Fulton County is in the last phase of distributing its allotment. With this level of success and effectiveness distributing its funds and reaching out to those in need, the County is now in a better position to receive an additional allocation to expand this critical program from the federal government. Additional resources were also utilized throughout the year to purchase personal protective equipment, deploy resources for a virtual workforce, and other relief programs like food assistance.

The Department of Senior Services safely reopened senior centers in July 2021 after being temporarily closed for 16 months due to the pandemic. The Community Services Program (CSP) awarded funds to 146 public service agencies, which we project will serve over 69,000 Fulton County constituents in 2021. We also expanded our investment in CSP programs by \$8 million by leveraging resources from the American Rescue Plan Act. The Department of Behavioral Health and Developmental Disabilities served over 4,116 clients across 15 programs representing over 25,023 client contacts.

During the summer of 2021, the Fulton County Board of Health transitioned to a standalone organization. In addition, Fulton County made a commitment to support Grady's Infectious Disease Program Center through the issuance of new debt. The first debt service payment will occur in FY2022.

-2022

In 2022, we are investing \$213 million towards the Health and Human Services strategic area.

As part of the FY2022 Proposed Budget, the County will set aside \$16.4 million in resources to respond to any unforeseen events associated with the COVID-19 **Emergency**. Primarily, these funds will be utilized to address any vaccination and testing expenses not reimbursed by the

Federal Government. Due to the expected expiration of the COVID-19 Federal Emergency Declaration at the end of 2021, it is possible for the Federal Emergency Management Agency to halt any reimbursements for testing and vaccination expenses incurred in 2022. Therefore, the County will be required to pledge additional resources from existing federal support or local sources to meet any additional testing or vaccination needs.

The County will also leverage Federal resources towards our comprehensive response plan. This plan includes investments in a new behavioral health crisis center and COVID-19 economic recovery efforts like food insecurity, job training, and a new long term revolving loan program.

Fulton County and the City of Atlanta will also join forces in a new partnership to develop a Diversion Center in order to provide an alternative to jail for people with behavioral health issues. The County is exploring the ability to invest resources from the American Rescue Plan Act to operate this agreement.

In 2022, we will also maintain our investment in popular Senior Services programs including food assistance, case management, and transportation services. Moreover, the County plans to maintain its investment in behavioral health services including the School Based Therapy and Permanent Supportive Housing programs.

Justice and Safety

-2021

In 2021, the primary focus of the justice system was reopening the courts and other agencies in a timely and safe manner. The County dedicated approximately \$3.8 million to reopen the Justice System in April 2021. Services were partially suspended in 2020 due to the COVID-19 health emergency. These resources provided the justice system with additional operational and personnel resources to jump start court operations.

The County also maintained its investment towards the implementation of a virtual court structure. The funding was used to expand the Justice System's virtual capability including enhancements to the jury selection process for State Court and tripling the number of Zoom Rooms at the jail. In 2021, we also took significant steps containing the spread of COVID-19 at the jail, which reduced the number of acute cases and fatalities.

With the use of federal resources, the Justice System designed a multiyear plan (Project ORCA) to reduce case backlogs in Superior, State, Magistrate, and Juvenile Courts.

Fulton County Public Safety departments were 100% operational during the year. All functions delivered critical services in an efficient and effective manner to ensure the safety of residents and employees.

-2022

In 2022, we are investing \$350 million towards the Justice and Safety strategic area.

During 2022, the County will complete a full rollout of our multiyear backlog reduction program (Project ORCA). The program covers the entire Justice System and pledges over 300 additional positions, over the next two years, towards reducing the existing case backlog. Every department in the Justice System ranging from the District Attorney to the Sheriff, to Superior and State Court, to Magistrate Court will participate in this comprehensive plan. The County has pledged a total of \$75 million in federal recovery assistance towards this program.

Additional resources will be allocated towards key priorities set by **Elected Officials in the Justice System**. For example, the County will allocate over \$14.6 million towards addressing jail overcrowding through the relocation of inmates to other neighboring jails or use of the funds for other programs that will reduce the jail population. This effort is expected to provide inmates with better conditions and mitigate the spread of illnesses, including COVID-19, and lessen mental health complications. The County will also provide approximately \$5.5 million in additional resources to the District Attorney's Office in order to enhance operational capabilities and crime reduction efforts.

We will continue our security transformation initiative. Additional resources will be added to the Police Department's budget in order to enhance our security capabilities in libraries, senior centers, and other County owned facilities.

Our Emergency Management Team will continue to coordinate and oversee the County's response to the ongoing health emergency. This includes the management of vaccination sites and mobile units, coordination and sourcing of personal protective equipment, and consolidation and analysis of information to keep the County's leadership updated on efforts to fight the virus.

Open and Responsible Government

-2021

Fulton County Registrations and Elections Department was responsible for successfully organizing and managing the US Senate runoff elections on January 5, 2021, and municipal elections on November 2, 2021. Additional runoff elections will take place in late November, to determine the new Mayor of the City of Atlanta, the largest city in Fulton County, and other cities.

The County implemented the first phase of the Incremental Compensation Strategy (ICS) and fully implemented the Court System’s Chamber Compensation Plan. The Chamber’s Plan is based on applicable staff experience using an incremental step compensation methodology developed and approved by the respective benches. Effective July 2021, the minimum salary for all full-time County employees was set at \$32,000.

We continued our investment in our tax and revenue system by dedicating additional resources to the Tax Assessor for equipment and software. Additional funding was also provided to the Tax Commissioner’s Office for new printers.

-2022

In 2022, we are investing \$309 million towards the Open and Responsible Government strategic area.

The FY2022 Proposed Budget includes over \$24 million in additional resources to address mounting pressures affecting **Employee** retention capabilities and continue the implementation of the County’s Incremental Compensation Strategy (ICS). Market forces, inflationary pressures, and “the great resignation phenomenon” are affecting the County's ability to maintain current employees and attract newly qualified candidates. Over the past two years, attrition has remained high and vacancy rates have increased by approximately 60%. As part of our strategy to address the ongoing labor crunch, a proposal will be made for Board consideration to keep the County salary and compensation plan competitive in the market by addressing hiring and retention challenges across a number of key classifications. These key classifications are experiencing high attrition rates, which could severely hamper the County’s ability to operate. Also, in 2022, the County plans to implement the second phase of the Incremental Compensation Strategy (ICS). Lastly, funding has been earmarked in the FY2022 Proposed Budget to implement a cost of living adjustment of approximately 3%.

In anticipation of the gubernatorial race and the 2022 midterm **Elections**, the Department of Registrations and Elections will receive an additional allocation of \$33.2 million. These funds will ensure the successful deployment, operation, and oversight of this important civic event. Part of the resources being allocated will address new requirements associated with SB202 (new election requirements introduced and approved during the 2021 legislative session). Some of these requirements include additional early voting locations, and new security features.

During FY2022, the County is also planning to update the disparity study to determine if inequities exist in public procurement and contracting that could adversely affect

disadvantaged businesses owned by women or minorities. This will replace the findings of the existing study conducted in 2017, and expiring in FY2022. Additional resources will also be made available to enhance our contracting and purchasing capabilities.

During FY2022, the Executive Team will explore a number of options to increase the County's tax base. These options include a thorough evaluation of current and future Tax Allocation District agreements, and begin negotiations with municipalities in the County on local option sales tax. This is an exercise that occurs every ten years after the population count. Increased level of services provided by the County to citizens in the last ten years can form the basis and provide justification for a higher percentage of local option sales tax allocated to the County.

Infrastructure and Economic Development

-2021

The County moved forward with a multi-year plan to make the Fulton County Airport a cornerstone for economic development. During 2021, the lighting system for the main runway and taxiways was updated with LED lights to better guide approaching/departing aircraft during landing and take-off operations.

The County also placed special emphasis on revitalizing the Fulton Industrial District (FID). Despite the annexation of the District's area south of I-20 to the City of South Fulton, a number of projects were launched to resurface streets and remediate blighted properties.

During the year, the work on the County's Inflow and Infiltration (I&I) Program received national attention and was spotlighted in the October Municipal Sewer & Water Magazine. Spills continue to decrease during heavy rain events due to the success of the I&I reduction program. The Big Creek to Cobb County diversion project was completed and allows Fulton County to divert up to 10 Million Gallons a Day (MGD) over to previously purchased capacity at the RL Sutton facility owned by Cobb County. The County also completed the design and successful award of the Atlanta Newnan Pump Station and Force Main to serve the southern portion of Chattahoochee Hills, and the first project to be implemented from the South Fulton Wastewater Capacity Study.

Our IT Infrastructure Team played a key role during the ongoing health emergency by increasing bandwidth to enable better performance of court operations, elections, and video conferencing. It also deployed an improved VPN solution that provides greater stability for remote connectivity. The new platform includes the addition of Multi-Factor Authentication

(MFA) providing enhanced security across the County's network infrastructure.

Our Physical Infrastructure Team maintained our facilities clean and safe during the pandemic. It also finalized multiple critical infrastructure projects including; renovation of the Assembly Hall, Entry Plaza, Atrium, Way-Finding Sign System, and the Courthouse Façade.

During FY2021, the County launched a new capital review and assessment process. This new process became one of the key components of the FY2022 budget. By performing a thorough review of each request, our Infrastructure Team assessed the viability of each project and provided recommendations to Executive Leadership

-2022

In 2022, we are investing \$328 million towards the Infrastructure and Economic Development Strategy.

We will begin our investment in capital projects associated with the new series of Fulton County Urban Redevelopment Bonds of approximately \$55 million. These funds will be used for the new Animal Shelter, Air Handling Units at the Justice Center Building, and the New Public Safety Training Center.

The County is also in the process of revamping its overall warehouse capacity. Beginning in January of 2022, we plan to lease approximately 600,000 square feet of warehouse space for the continued operations of the Fulton County Sheriff's Office, the Department of Registration & Elections, and the Clerk of Superior Court. This multi-year "Warehouse Consolidation Initiative" is going through the initial planning and review process and is expected to be launched in early 2022.

We will continue the implementation of our multi-year Visioning plan at the Fulton County Airport. The plan includes a new administration office, a modernized aircraft rescue and firefighting command center, and more hangar space.

Funds will be made available in the Fulton Industrial District (FID) to continue the remediation of blighted properties. Additional funding will be dedicated towards the construction of the Aero Drive storm water system and the modernization and upgrade of traffic signals within the FID.

A new "Interior Refresh Program" will be launched during FY2022 in order to address esthetic

interior needs across all County facilities. Seed funding for this new program is included in the proposed budget.

The County also plans to evaluate the possibility of sourcing a new Enterprise Resource Planning system (ERP) during FY2022. We hope this process may help us identify a better option or could help us optimize our current application.

Arts and Libraries

-2021

Although the pandemic did not allow the libraries to function as usual; innovative virtual programming and curbside service provided patrons with access to information and materials. The Library System re-opened 9 renovated libraries and one newly built library; as well as the Central Library in 2021. The Ponce de Leon Library was renamed for the late Commissioner Joan P. Garner in an unveiling ceremony. Library employees worked across departmental lines to assist with Arts and Culture; Registrations and Elections; VaxUp Fulton; fingerprinting at the Police Department; and with FCIT and External Affairs on the planning and implementation committee that presented the recent inaugural Cyber Security Summit held at the Central Library.

During 2021, the County will close our 10 year and \$275 million Library Bond program that included nine new and 24 renovated libraries.

Arts and Culture funded 145 artists and arts organizations with our Contract for Services Program (CFS). We also secured a partnership with Georgia Tech to kick-off our Future Lab Initiatives, where Public Art intersects with technology and facilitates emerging artists. Moreover, Arts and Culture partnered with one of our funding organizations to produce a Disability Study that supports artists, patrons, and staff in reference to total access to buildings in the county.

-2022

In 2022, we are investing \$51 million towards the Arts and Libraries strategic area.

We will maintain our financial commitment to the Library System and will reprioritize and concentrate our investments to continue to ensure quality programming. We will leverage Federal funding to enhance our investment to combat food deserts through Fulton Fresh programs. We will also maintain our \$1.7 million annual investment in e-materials, to satisfy

increasing demands triggered as a result of the ongoing public health emergency.

Our commitment to the Arts will continue in 2022. Funding was included in the FY2022 Proposed Budget to meet our increasing legacy contractual commitments, to provide additional programming funds and support (part-time resources) our existing programs.

Regional Leadership Initiatives

Our Regional Leadership strategy is derived from all other priority areas. It includes multiple cross-regional initiatives that are part of our strategic plan. The County's leadership will continue to lead, develop, and work with our partners to bring these initiatives to fruition. Some of these efforts include key long term strategic objectives like transportation infrastructure, behavioral health programs, and the ongoing response to the COVID-19 emergency.

We successfully completed the five year TSPLOST program and through a partnership with Fulton County cities successfully campaigned to renew the program for five additional years.

In 2022, the County will continue to take extraordinary steps to overcome the health emergency and economic crisis. In doing so, we will invest in our workforce, while committing additional resources to our justice system. We will also invest heavily in the 2022 midterm election to facilitate the safety and integrity of the process.

This \$1.25 billion budget reflects both, the needs of our residents and a steady operational and fiscally responsible plan.

Thank you for your continued support and we look forward to your feedback on the FY2022 Proposed Budget.



Richard "Dick" Anderson
County Manager, Fulton County

FY2022 Proposed Budget by Fund and Year

in millions \$

Fund	FY2020 Amended Budget	FY2021 Amended Budget	FY2022 Proposed Budget
General Fund	\$ 782.1	\$ 800.4	\$ 846.7
Airport Fund	6.1	5.6	7.6
Water Revenue Fund	142.6	156.0	159.3
Water Renewal Fund	133.9	104.9	100.1
FID Fund	42.7	43.1	31.4
911 Emergency Fund	7.8	7.7	8.6
Bond Fund Library	15.5	15.5	15.6
Risk Fund	53.5	58.1	66.3
Special Appropriation	18.3	16.9	14.7
Grand Total	\$ 1,202.4	\$ 1,208.3	\$ 1,250.1

FY2022 Proposed Budget by Priority Area and Fund

in millions \$

Fund	Health and Human Services	Justice and Safety	Open and Responsible Government	Infrastructure & Economic Development	Arts and Libraries	Grand Total
General Fund	\$ 141.7	\$ 327.1	\$ 236.8	\$ 106.1	\$ 34.9	\$ 846.7
Airport Fund	-	0.5	-	7.1	-	7.6
Water Revenue Fund	71.0	-	4.1	84.2	-	159.3
Water Renewal Fund	-	-	-	100.1	-	100.1
FID Fund	-	2.7	0.1	28.6	-	31.4
911 Emergency Fund	-	8.6	-	-	-	8.6
Bond Fund Library	-	-	-	-	15.6	15.6
Risk Fund	-	-	66.3	-	-	66.3
Special Appropriation	-	11.2	1.5	1.8	0.1	14.7
Grand Total	\$ 212.7	\$ 350.1	\$ 308.8	\$ 327.9	\$ 50.6	\$ 1,250.1

FY2022 Proposed Budget by Department and Priority Area

in millions \$

Department	Health and Human Services	Justice and Safety	Open and Responsible Government	Infrastructure & Economic Development	Arts and Libraries	Grand Total
Arts and Culture	\$ -	\$ -	\$ -	\$ -	\$ 4.5	\$ 4.5
Behavioral Health	16.7	-	-	-	-	16.7
Board of Commissioners	-	-	4.1	-	-	4.1
BOH Allocation	11.6	-	-	-	-	11.6
Child Attorney	-	2.8	-	-	-	2.8
Clerk to the Commission	-	-	1.3	-	-	1.3
Community Dev.	9.1	-	-	-	-	9.1
County Attorney	-	-	12.2	-	-	12.2
County Auditor	-	-	1.3	-	-	1.3
County Manager	-	-	3.6	-	-	3.6
County Marshal	-	7.1	-	-	-	7.1
District Attorney	-	31.8	-	-	-	31.8
Diversity and Civil Rights	-	-	1.5	-	-	1.5
Economic Dev./ Select Fulton	-	-	-	0.7	-	0.7
Emergency Management	-	5.6	-	-	-	5.6
Emergency Services - 911	-	12.1	-	-	-	12.1
External Affairs	-	-	4.1	-	-	4.1
Family & Children Services	1.7	-	-	-	-	1.7
Finance	-	-	12.7	-	-	12.7
Fire	-	0.8	-	-	-	0.8
Grady Hospital Transfer	63.9	-	-	-	-	63.9
HIV Aids	0.1	-	-	-	-	0.1
Human Resources	-	-	6.1	-	-	6.1
Information Technology	-	-	-	33.0	-	33.0
Juvenile Court	-	15.6	-	-	-	15.6
Library	-	-	-	-	30.6	30.6
Magistrate Court	-	3.5	-	-	-	3.5
Medical Examiner	-	5.8	-	-	-	5.8
Non Agency	16.4	19.1	182.2	234.7	15.6	468.0
Police	-	11.8	-	-	-	11.8
Probate Court	-	4.3	-	-	-	4.3
Public Defender	-	20.2	-	-	-	20.2
Public Works	71.0	-	-	24.9	-	95.9
Purchasing	-	-	4.5	-	-	4.5
Real Estate & Asset Mgmt	-	-	-	34.6	-	34.6
Registration & Elections	-	-	37.4	-	-	37.4
Senior Services	22.3	-	-	-	-	22.3
Sheriff	-	126.0	-	-	-	126.0
Solicitor General	-	10.5	-	-	-	10.5
State Court - General	-	8.7	-	-	-	8.7
State Court - Judges	-	6.1	-	-	-	6.1
Superior & Magistrate Court - (-	24.5	-	-	-	24.5
Superior Court - General	-	25.4	-	-	-	25.4
Superior Court - Judges	-	8.5	-	-	-	8.5
Tax Assessor	-	-	21.0	-	-	21.0
Tax Commissioner	-	-	16.8	-	-	16.8
Grand Total	\$ 212.7	\$ 350.1	\$ 308.8	\$ 327.9	\$ 50.6	\$ 1,250.1

FY2022 Proposed Budget by Program and Priority Area Health and Human Services

Department	Program	Fund	Total
Behavioral Health	Administration General	General Fund	\$ 1,559,925
Behavioral Health	Behavioral Health Initiative	General Fund	3,806,258
Behavioral Health	Central Training Center	General Fund	856,577
Behavioral Health	North Training Center	General Fund	741,918
Behavioral Health	Oak hill child, adol and family center	General Fund	2,997,468
Behavioral Health	South Training Center	General Fund	1,377,646
Behavioral Health	West Fulton NH	General Fund	5,310,544
BOH Allocation	Administrative Services - General Fund	General Fund	11,613,441
Community Dev.	Children & Youth Services	General Fund	533,391
Community Dev.	Community Development	General Fund	1,858,071
Community Dev.	Community Service Grants	General Fund	5,363,958
Community Dev.	Grants & Community Partnership	General Fund	551,659
Community Dev.	Non Agency - Economic Developmen and Blight	General Fund	774,255
Family & Children Services	Childcare Assistance	General Fund	600,000
Family & Children Services	Eligibility & Determination	General Fund	272,136
Family & Children Services	Family Resource Center	General Fund	15,255
Family & Children Services	Foster Care	General Fund	312,449
Family & Children Services	Indigent Burials	General Fund	250,000
Family & Children Services	Interim/General Assistance	General Fund	235,000
Grady Hospital Transfer	Grady Hospital	General Fund	63,850,095
HIV Aids	Accountability Courts (Court and Family Ser	General Fund	147,002
Non Agency	Emergency Reserve	General Fund	16,400,000
Public Works	Judicial	Water Revenue	5,275,505
Public Works	Probation	Water Revenue	9,503,796
Public Works	Camp Creek WWTP	Water Revenue	8,079,217
Public Works	Commercial Pretreatment Monitoring and Enforceme	Water Revenue	626,835
Public Works	Industrial Monitoring	Water Revenue	575,623
Public Works	Johns Creek Environmental Campus	Water Revenue	5,456,098
Public Works	Laboratory	Water Revenue	2,126,821
Public Works	Little River WWTP	Water Revenue	2,617,095
Public Works	Meter Reading	Water Revenue	1,096,325
Public Works	Non Agency - Inmate Outsourcing	Water Revenue	4,820,664
Public Works	Operations - Water and Sewer Revenue	Water Revenue	12,205,299
Public Works	Protection - Water and Sewer Revenue	Water Revenue	4,106,400
Public Works	Regulatory Monitoring - Water and Sewer Revenue	Water Revenue	260,086
Public Works	South Fulton Pump Stations	Water Revenue	644,050
Public Works	South Fulton Sewer Maintenance	Water Revenue	4,180,822
Public Works	Stream Monitoring	Water Revenue	230,068
Public Works	Water Revenue	Water Revenue	8,329,318
Public Works	WWTP Management Oversight	Water Revenue	830,197
Senior Services	Administration	General Fund	2,884,467
Senior Services	Adult Day Care-Benson	General Fund	744,929
Senior Services	Adult Day Care-Bowden	General Fund	672,862
Senior Services	Adult Day Care-Darnell	General Fund	634,815
Senior Services	Adult Day Care-Mills	General Fund	571,645
Senior Services	Case Management	General Fund	1,616,108
Senior Services	Congregate Meals/Senior Center	General Fund	102,455
Senior Services	Department of Senior Services - Adult Day Health	General Fund	281,056
Senior Services	Home Delivered Meals	General Fund	664,292
Senior Services	Home Repair	General Fund	662,401
Senior Services	Indigent Burial	General Fund	568,990
Senior Services	Information and Assistance	General Fund	343,892
Senior Services	In-Home Services	General Fund	775,045
Senior Services	Senior Transportation	General Fund	5,067,298
Senior Services	Sr. Multipurpose Ctr-Benson	General Fund	1,219,958
Senior Services	Sr. Multipurpose Ctr-Bowden	General Fund	1,431,106
Senior Services	Sr. Multipurpose Ctr-Darnell	General Fund	1,549,687
Senior Services	Sr. Multipurpose Ctr-Mills	General Fund	1,372,701
Senior Services	Sr. Services-Neighborhood Centers	General Fund	812,163
Senior Services	Volunteer Services	General Fund	312,062
Grand Total			\$ 212,679,199

**FY2022 Proposed Budget
by Program and Priority Area
Justice and Safety**

Department	Program	Fund	Total
Child Attorney	Child Attorney	General Fund	\$ 2,812,243
County Marshal	Court Security DUI Court Support	General Fund	995,064
County Marshal	Criminal Warrants-GCIC	General Fund	1,112,500
County Marshal	Field Operations	General Fund	3,847,742
County Marshal	Headquarters	General Fund	1,104,757
District Attorney	DA - Appeals	General Fund	699,376
District Attorney	DA Juvenile	General Fund	618,758
District Attorney	DA Trial	General Fund	29,174,718
District Attorney	District Attorney_JSTR	General Fund	1,049,116
District Attorney	Federal Equitable Sharing	Special Appropriation	67
District Attorney	Restricted Assets	Special Appropriation	303,358
Emergency Management	Animal Control	General Fund	4,109,115
Emergency Management	Emergency Management	General Fund	1,468,569
Emergency Services - 911	Animal Control	General Fund	336,513
Emergency Services - 911	Countywide Radio & Dispatch Services	General Fund	3,225,402
Emergency Services - 911	Countywide Radio & Dispatch Services	911 Emergency	2,423,774
Emergency Services - 911	Operational Services	911 Emergency	4,427,802
Emergency Services - 911	Technical Services	911 Emergency	1,723,918
Fire	Airport Fire Operation	Airport Fund	450,001
Fire	Fire Contract	FID Fund	325,000
Juvenile Court	Accountability Courts (Court and Family Ser	General Fund	1,993,026
Juvenile Court	Administration	General Fund	5,764,063
Juvenile Court	Judicial	General Fund	2,492,106
Juvenile Court	Probation	General Fund	4,899,537
Juvenile Court	Law Library Fund	Special Appropriation	2,325
Juvenile Court	Restricted Assets	Special Appropriation	2,057
Juvenile Court	Youth Crime Prevention Program	General Fund	415,279
Magistrate Court	Behavioral Health Initiative	General Fund	221,359
Magistrate Court	Magistrate Court - Judges	General Fund	3,046,238
Magistrate Court	Magistrate Court_JSTR	General Fund	193,574
Medical Examiner	Death Investigations	General Fund	5,776,836
Non Agency	Non Agency - Inmate Outsourcing	General Fund	14,600,000
Non Agency	SRF - Constitutional Officers	Special Appropriation	4,500,000
Police	Code Enforcement	FID Fund	10,437
Police	Criminal Investigations	FID Fund	493,656
Police	Facility Security	General Fund	7,519,930
Police	Federal Equitable Sharing	Special Appropriation	85,546
Police	Fulton County Public Safety Training Center	General Fund	559,274
Police	Headquarters Operations & Logistics	FID Fund	97,673
Police	Reports and Permits	General Fund	1,194,202
Police	Special Operations	FID Fund	3,132
Police	Uniform Patrol	FID Fund	1,804,882
Probate Court	Law Library Fund	Special Appropriation	37,158
Probate Court	Probate Court Services	General Fund	4,209,626
Probate Court	Probate-JSTR	General Fund	55,535
Public Defender	Behavioral Health Initiative	General Fund	30,000
Public Defender	Indigent Defense	General Fund	3,286,838
Public Defender	Public Defender - Juvenile Court Delinquency	General Fund	713,164
Public Defender	Public Defender Appeals	General Fund	584,208
Public Defender	Public Defender -Superior Court	General Fund	14,028,385
Public Defender	Public Defender_JSTR	General Fund	432,916
Public Defender	Public Defender-Juvenile Dependency	General Fund	1,104,761
Sheriff	Court Services	General Fund	10,577,221
Sheriff	Federal Equitable Sharing	Special Appropriation	109
Sheriff	Jail Detention Officer	General Fund	23,582,528
Sheriff	Jail Operations	General Fund	63,397,639
Sheriff	Law Enforcement-Operations	General Fund	7,920,693
Sheriff	Law Enforcement-Transfer	General Fund	625,598
Sheriff	Sheriff Administration	General Fund	11,787,483
Sheriff	Sheriff Administration - Executive	General Fund	4,023,112
Sheriff	Sheriff Administration-Training	General Fund	1,494,853
Sheriff	Sheriff Administration-Warehouse/Fleet	General Fund	2,186,616

**FY2022 Proposed Budget
by Program and Priority Area
Justice and Safety**

Justice and Safety

Sheriff	Sheriff's Sale	Special Appropriation	362,538
Solicitor General	Behavioral Health Initiative	General Fund	318,485
Solicitor General	Investigations and Litigation	General Fund	6,725,883
Solicitor General	Records Management	General Fund	823,954
Solicitor General	Restricted Assets	Special Appropriation	433,804
Solicitor General	Solicitor Magistrate Cases Program	General Fund	620,124
Solicitor General	Solicitor_JSTR	General Fund	1,607,437
State Court - General	Fulton Clerks of Courts Technology Fund	Special Appropriation	106,911
State Court - General	Law Library Fund	Special Appropriation	301,796
State Court - General	State Court	General Fund	7,630,519
State Court - General	State Court_JSTR	General Fund	633,194
State Court - Judges	State Court Judge	General Fund	6,125,060
Superior & Magistrate Court	Administration Bureau	General Fund	6,613,653
Superior & Magistrate Court	Board Of Equalization	General Fund	1,608,003
Superior & Magistrate Court	Clerk of Superior Court_JSTR	General Fund	1,203,213
Superior & Magistrate Court	COSMC Technology Fund	Special Appropriation	461,501
Superior & Magistrate Court	Courts Division	General Fund	9,880,494
Superior & Magistrate Court	Fulton Clerks of Courts Technology Fund	Special Appropriation	827,339
Superior & Magistrate Court	Law Library Fund	Special Appropriation	1,481,195
Superior & Magistrate Court	Magistrate Court	General Fund	2,474,054
Superior Court - General	Accountability Courts	General Fund	3,338,429
Superior Court - General	Behavioral Health Initiative	General Fund	327,567
Superior Court - General	Business Court Fund	Special Appropriation	57,607
Superior Court - General	D.A.T.E. Fund	Special Appropriation	2,201,871
Superior Court - General	Family Division	General Fund	1,811,127
Superior Court - General	Indigent Defense Committee	Special Appropriation	20
Superior Court - General	Jury Services	General Fund	2,346,643
Superior Court - General	Law and Jail Libraries	General Fund	721,460
Superior Court - General	Pretrial Services	General Fund	4,724,163
Superior Court - General	Special Revenue Funds	Special Appropriation	7,708
Superior Court - General	Superior Court Administration	General Fund	9,832,710
Superior Court - General	Superior Court Technology Fund	Special Appropriation	46,502
Superior Court - Judges	Superior Court Judge	General Fund	8,455,367
Total			\$ 350,071,699

**FY2022 Proposed Budget
by Program and Priority Area
Open and Responsible Government**

Open and Responsible
Government

Department	Program	Fund	Total
Board of Commissioners	Board of Commissioners	General Fund	\$ 3,939,018
Board of Commissioners	Tree Plant Trust Fund	Special Appropriation	205,546
Clerk to the Commission	Clerk to the Commission	General Fund	1,270,823
County Attorney	County Attorney Services	Risk Fund	3,359,306
County Attorney	County Attorney Services_Gen. Fund Transfer	General Fund	3,650,564
County Attorney	County Attorney Services_Gen. Fund Transfer	Risk Fund	4,042,290
County Attorney	County Attorney Services_Water Transfer	Water Revenue	570,616
County Attorney	County Attorney Services_Water Transfer	Risk Fund	555,676
County Auditor	Internal Audit	General Fund	1,168,958
County Auditor	Title VI	General Fund	113,566
County Manager	Customer Service	General Fund	485,962
County Manager	Executive	General Fund	2,279,232
County Manager	Performance Management	General Fund	854,676
County Manager	Restricted Assets	Special Appropriation	7,459
Diversity and Civil Rights	Disability Affairs Programming & Compliance	General Fund	610,918
Diversity and Civil Rights	Equal Opportunity Programming & Compliance	General Fund	929,482
External Affairs	Administration	General Fund	255,787
External Affairs	Broadcast, Cable & Film	General Fund	1,314,806
External Affairs	Communications	General Fund	1,630,240
External Affairs	Employee Service Fund	Special Appropriation	14,584
External Affairs	Intergovernmental Affairs	General Fund	650,650
External Affairs	PEG Fund	Special Appropriation	187,058
Finance	Accounts Payable	General Fund	1,402,424
Finance	Accounts Payable	Water Revenue	148,866
Finance	Budget	General Fund	1,050,880
Finance	Business License Processing & Collections	FID Fund	86,555
Finance	Employee Benefits & Payroll	General Fund	1,242,086
Finance	Employee Service Fund	Special Appropriation	534,849
Finance	Finance Administration	General Fund	956,389
Finance	Finance-Accounts Recievable	General Fund	433,361
Finance	Finance-General Accounting	General Fund	582,715
Finance	Finance-Grant Accounting	General Fund	1,165,120
Finance	Investment Cash Management	General Fund	596,550
Finance	Risk Management & Workers Compensation	Risk Fund	1,312,499
Finance	Special Revenue Funds	Special Appropriation	6,591
Finance	Water and Sewer Billing and Collection	Water Revenue	3,148,704
Human Resources	Employee Development	General Fund	1,241,897
Human Resources	Employee Service Fund	Special Appropriation	80,548
Human Resources	HR Administration	General Fund	1,156,020
Human Resources	HR Operations	General Fund	1,946,238
Human Resources	HR Performance Management	General Fund	291,347
Human Resources	HR Policy Management	General Fund	358,498
Human Resources	HR Records Administration	General Fund	774,382
Human Resources	HR Water	Water Revenue	281,000
Human Resources	Restricted Assets	Special Appropriation	86
Non Agency	Hotel/Motel Tax	Special Appropriation	150,000
Non Agency	NACO Conference	Special Appropriation	63,437
Non Agency	Non Agency	General Fund	124,748,163
Non Agency	Non Agency	Risk Fund	57,000,000
Non Agency	Sandy Springs Tax Allocation District	Special Appropriation	3,125
Non Agency	Special Revenue Funds	Special Appropriation	241,737
Non Agency	Special Services District Fund	Special Appropriation	183
Purchasing	Contract Compliance	General Fund	760,560
Purchasing	Contract Management	General Fund	550,009
Purchasing	Contracts and Procurement	General Fund	1,916,037
Purchasing	Purchasing Administration	General Fund	1,308,810
Registration & Elections	Administration & Elections Operations	General Fund	35,378,307
Registration & Elections	Registration and Absentee Voting	General Fund	2,039,446

**FY2022 Proposed Budget
by Program and Priority Area
Open and Responsible Government**

Open and Responsible
Government

Tax Assessor	Commercial/Personal Property Appraisal	General Fund	3,831,508
Tax Assessor	Residential Property Appraisal	General Fund	10,203,417
Tax Assessor	Tax Assessor Administration	General Fund	4,770,393
Tax Assessor	Tax Digest	General Fund	2,169,507
Tax Commissioner	Cash Operations	General Fund	3,312,121
Tax Commissioner	Delinquent Tax	General Fund	2,016,352
Tax Commissioner	FulCo/Atlanta Reappraisal Project	Special Appropriation	24,747
Tax Commissioner	Receiving and Collections	General Fund	3,014,302
Tax Commissioner	Satellites	General Fund	4,415,155
Tax Commissioner	Tax Commissioner Accounting	General Fund	1,745,039
Tax Commissioner	Tax Commissioner Administration	General Fund	2,270,642
Grand Total			\$ 308,827,819

**FY2022 Proposed Budget
by Program and Priority Area
Infrastructure and Economic Development**

Infrastructure and
Economic Development

Department	Program	Fund	Total
Economic Dev./ Select Fulton	Select Fulton	General Fund	\$ 655,653
Information Technology	Department Relations	General Fund	4,151,599
Information Technology	Enterprise Applications	General Fund	6,534,016
Information Technology	IT Management	General Fund	2,997,257
Information Technology	IT Water & Sewer (201)	Water Revenue	1,120,146
Information Technology	IT Water & Sewer (203)	Water Renewal	108,747
Information Technology	Restricted Assets	Special Appropriation	18,000
Information Technology	Strategy and Architecture	General Fund	5,472,664
Information Technology	Technology Operations	General Fund	12,622,366
Non Agency	Multi-Year Capital Water	Water Renewal	85,000,000
Non Agency	Non Agency	General Fund	38,544,436
Non Agency	Non Agency	Water Renewal	1,994,721
Non Agency	Non Agency - Economic Developmen and Blight	FID Fund	26,099,295
Non Agency	Non Agency - Debt Service and Transfer to Renewal	Water Revenue	83,052,870
Public Works	Airport Administration	Airport Fund	7,106,124
Public Works	Engineering and Construction Management	Water Renewal	2,678,578
Public Works	Long Range Planing	FID Fund	28,300
Public Works	Planning-FID	FID Fund	130,775
Public Works	Planning-FID_540	FID Fund	184,725
Public Works	Restricted Assets	Special Appropriation	116,901
Public Works	Accountability Courts (Court and Family Ser	General Fund	500,000
Public Works	Administration	FID Fund	2,176,269
Public Works	Judicial	Special Appropriation	121,867
Public Works	Probation	Special Appropriation	1,543,529
Public Works	Water and Sewer Construction Management	Water Renewal	904,831
Public Works	Water Renewal and Extension	Water Renewal	9,408,223
Real Estate & Asset Mgmt	Building Construction	General Fund	2,159,644
Real Estate & Asset Mgmt	Central Fulton	General Fund	6,650,854
Real Estate & Asset Mgmt	General Services Administration	General Fund	5,227,255
Real Estate & Asset Mgmt	Greater Fulton	General Fund	4,258,724
Real Estate & Asset Mgmt	Health Facility Maintenance	General Fund	1,223,081
Real Estate & Asset Mgmt	Non Agency - Inmate Outsourcing	General Fund	1,614,488
Real Estate & Asset Mgmt	Jail Maintenance	General Fund	5,497,982
Real Estate & Asset Mgmt	Land Management	General Fund	791,112
Real Estate & Asset Mgmt	LandBank Authority	General Fund	113,223
Real Estate & Asset Mgmt	Operations Support	General Fund	3,862,971
Real Estate & Asset Mgmt	Solid Waste	General Fund	614,947
Real Estate & Asset Mgmt	Transportation and Logistics	General Fund	2,630,462
Grand Total			\$ 327,916,636

**FY2022 Proposed Budget
by Program and Priority Area
Arts and Libraries**

Department	Program	Fund	Total
Arts and Culture	Abernathy Arts Center	General Fund	\$ 235,810
Arts and Culture	Aviation Community Cultural Center	General Fund	322,479
Arts and Culture	Chattahoochee Nature Center	General Fund	200,000
Arts and Culture	Contracts for Services and Administration	General Fund	2,964,028
Arts and Culture	Hammonds House	General Fund	200,000
Arts and Culture	Johns Creek Arts Center	General Fund	200,000
Arts and Culture	Salute to the Arts	Special Appropriation	3,668
Arts and Culture	West End Performing Arts	General Fund	361,974
Arts and Culture	Wolf Creek	Special Appropriation	10,438
Library	Agriculture and Natural Resources Program	General Fund	170,919
Library	Co-op Extension	Special Appropriation	12,036
Library	Co-op Extension	General Fund	77,038
Library	Non Agency - Economic Developmen and Blight	General Fund	286,490
Library	Library - Public Services Operations	General Fund	23,183,138
Library	Library - Support Services	General Fund	4,253,596
Library	New Library	General Fund	2,474,224
Library	Restricted Assets	Special Appropriation	14,949
Library	Tommie Dora Brker Fellow Endowment	Special Appropriation	100,837
Non Agency	Non Agency	Bond Fund Library	15,552,700
Grand Total			\$ 50,624,324

Fund Synopsis

Fulton County's Budget is structured on the basis of individual funds. Each fund represents a distinct financial entity with its own revenues and expenditures. Listed below is a description of the major operating funds used.

The General Fund (Fund 100) is a tax-based fund used to provide and account for costs of services, which are supplied, on a countywide basis, such as court, health, library and welfare services.

The Fulton Industrial District Fund (Fund 301) is used to account for all financial activities in the Fulton Industrial Boulevard Corridor, north of I20. Separate taxes are levied in the area and municipal type services are provided for the citizens living in the area. The municipal type services provided include police, fire, code enforcement and business license. Financing is provided by a specific annual property tax levy and fees and charges for services.

The Communications (911) Fund (Fund 340) was created in 1994. This fund provides for the County's emergency communication operation. It is funded by the "911 surcharge" on county residents' telephone bills and by a supplement from the General Fund.

The Water & Sewer Revenue System (Fund 201), which is composed of the Water & Sewer Revenue Fund, and the Water & Sewer Renewal and Extension Fund (Fund 203), is funded principally from fees paid by water and sewer customers for water and sewer services. Taxes are not used as a source of revenue for the system; fees are set at a level to make the system self-supporting.

The Bond Fund (Fund 600) is a taxed-based fund used by Fulton County to provide the capital necessary for major infrastructure improvements and falls into two categories:

- Annual Bond – General Obligation Bond (GOB). The entire general tax-base of Fulton County supports debt incurred through an issuance of these bonds. The County is authorized by the State to issue up to \$3,000,000 in (GOB) on an annual basis without a referendum.
- Referendum General Obligation Bonds. The entire general tax base of the County supports debt created by issuing this type of bond. State Law requires that a referendum be held before these bonds may be issued.

The Risk Management Fund (Fund 725) was created in 1999 to account for insurance services provided to all agencies in the County. The primary insurance activities financed from this fund include automobile physical damage, automobile liability, employee and Public Officials bonds, building & contents, medical malpractice, general liability, risk management operating expenses, and in 2004 the Workers' Compensation self-insurance program.

The Airport Fund (Fund 200) was created in 2002 to be in compliance with the Government Accounting Standards Board's (GASB) thirty-four (34) reporting requirements that require an Airport to operate and be reported as an Enterprise Fund. The Airport Fund's Budget is balanced using revenues generated from services, rentals and sales.

The Special Appropriation Funds (various funds) are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.

General Fund

The FY2022 General Fund Proposed Budget is \$847 million, including approximately \$464 million allocated to personnel and \$383 million allocated to other operating expenditures. The FY2022 budget represents an estimated \$47 million increase from the FY2021 adopted budget of \$800 million. This change is the result of multiple efforts including; additional resources being allocated for the 2022 midterm election, the allocation of supplemental funding to address the County's ability to recruit qualified candidates and retain current employees, and additional resources that will be provided to the Justice System. This year's increase was partially offset by a reduction in the COVID-19 emergency reserve set aside to respond to the ongoing pandemic.

The budget is balanced with \$746 million in revenue, the use of \$101 million in fund balance, and operating expenditures of \$847 million. This leaves a fund balance of \$141 million, which represents 16.67% of total yearly expenditures as required by Fulton County's fund balance reserve policy.

The FY2022 General Fund Proposed Budget is designed to provide the necessary resources to maintain current levels of service and address increasing demands and systemic risks across four areas; Elections, Employees, Elected Official needs in the Justice System, and an Emergency Reserve.

Budget Process Changes

For FY2022, the County's Executive Team applied the operational stack workshop structure introduced in prior years. This approach helped the Executive Team identify synergies, challenges, and new ideas. We built upon our methodology to present and explain the relationship between resources available, existing commitments, and available funding for investment. This approach simplifies how the budget information is presented and provides a greater level of transparency to Board Members and the public.

The FY2022 process also includes a timeline that provides an extended window of opportunity for the Board to provide feedback and make any changes before the budget is adopted. In early November 2021, the Executive Team provided the Board of Commissioners with a comprehensive view of the FY2022 budget being developed. The aim was to offer the Board a better understanding of the direction and composition of the budget.

Organizational Impacts

- A new Department of Economic Development / Select Fulton will be created in the General Fund. Currently, Select Fulton is a Division within the County Manager Department. This proposal is not expected to have a budgetary impact in FY2022. It will simply reallocate existing resources from the County Manager Department to the new department.
- The County will assess the possibility of transferring some of the positions currently located within the Atlanta Fulton County Emergency Management Agency (AFCEMA) to Fulton County's Department of Emergency Management. If approved, this transition is not expected to result in additional costs to the County.
- The Executive Team will assess the possibility of consolidating resources associated with leasing and renting facilities in various departments' budgets to the Real Estate and Asset Management Department. If this assessment is completed and approved, the transfer will be reflected as part of the FY2022 Adopted Budget.
- The Executive Leadership Team plans to optimize federal resources allocated to the County as part of the ongoing health emergency. A number of budget requests presented for *consideration* as part of the FY2022 budget will be funded through the use of these resources, as long as they meet all the eligibility criteria established by the U.S Treasury.
- The County is considering centralizing the Remedy Force application oversight and management functions to the Department of Information Technology. If this is approved, the centralization process is expected to occur as part of the soundings process during FY2022.

Discussion of General Fund Revenue Assumptions

The total FY2022 General Fund revenue budget is \$746 million and was developed with the following assumptions and considerations;

- The County's primary source of revenue is property tax. The FY2022 current year property tax revenue projection assumes a millage rate of 9.33. The final determination of the FY2022 millage rate by the Board of Commissioners will take place during the summer of 2022.
- The property tax revenue projection assumes a growth rate of 3% in billings. This growth rate is derived through a combination of reassessments and new construction.

- The FY2022 property tax revenue projection assumes a 96% collection rate, in line with historical trends.
- The revenue projection for FY2022 assumes Prior Year Property Tax Revenue of approximately 3% of FY2021 billings. If the collection rate of FY2021 billings during 2021 is higher/lower than expected, the FY2022 projection for Prior Year Taxes will be adjusted accordingly as this is simply a timing difference.
- Motor vehicle taxes and TAVT are expected to remain at approximately the same level as FY2021.
- In FY2022, receipts of local option sales tax are expected to increase to \$15 million. The slight increase reflects an expectation the overall economy will continue to expand at a moderate rate in 2022.
- The County anticipates other revenue collection trends to follow similar patterns as FY2021.

Discussion of Expenditure Components in the General Fund

This \$847 million FY2022 General Fund Proposed Budget reflects our plans and objectives approved from requests received from County departments. Its structure has been divided into six areas to simplify its components and highlight the most critical commitments/objectives as we move into 2022.

- **Base Budget:** These resources ensure our current level of recurring operations is maintained and we are able to fulfill commitments made by the Board of Commissioners.
- **Elections:** Facilitates the necessary resources for the upcoming 2022 midterm elections.
- **Employees:** Provides additional funding to address employee retention and recruiting challenges.
- **Elected Officials—Justice System:** Addresses needs and key initiatives by elected officials in the Justice System, some of which were already approved by the Board of Commissioners.
- **Emergency:** Ensures the County establishes a reserve to meet COVID-19 emergency costs that are not eligible for reimbursement by the federal government.
- **Other:** Includes a set of additional enhancements that were prioritized based on a thorough review.

Base Budget - \$730 million

As part of our FY2022 budget development process, we identified the County's "Base Budget". This represents the current funding needed to keep operations functioning at the current level of service. Based on our assessment, we estimate the expenditure footprint to be approximately \$730 million. The structure of the Base Budget is as follows;

- **It includes all recurring filled and vacant positions approved in FY2021.** This estimate assumes a workforce that is in line with the recurring personnel structure approved as part of the FY2021 budget.
- **All recurring operational needs are funded.** This estimate assumes funding all our existing recurring costs associated with contracts, leases, and other recurring operational needs. This also includes the annual base allocation to the Fulton County Board of Health (BOH).
- **Includes sufficient resources to cover all existing debt service obligations.** Furthermore, the Base Budget also includes resources to issue another tranche of Fulton County Urban Redevelopment Agency bonds. This issue is estimated at \$55 million and will include funding for a new Animal Shelter, Air Handling Units at the Justice Center Building, and a new public safety training center.
- **Meets our existing commitments to Grady.** All operational and debt service commitments to Grady, approved by the Board of Commissioners, are included in the FY2022 Proposed Budget.
- **Includes resources needed to meet our pension obligation.** We expect a modest reduction in our pension annual obligation during FY2022 due, in part, to the strong financial markets performance over the past year. Our annual contribution has been adjusted accordingly.
- **Fully fund the Inmate Medical Contract.** The Naphcare contractual agreement is estimated at approximately \$26 million for FY2022.
- **Takes into consideration our annual allocation of capital funding of \$7.5 million.** This is part of our "Pay as You Go" capital program and allows the County to maintain our facilities, prevent potential risks and ensure facility-related emergencies are handled swiftly. As part of a new rigorous capital review process, the following investments were identified and included as part of our FY2022 Proposed Budget.
 - **DREAM**
 - Fire Doors and Fire Curtains Repair/Replacement - **\$70,000**
 - Fire Pump - Government Center (Assembly Building) - **120,000**
 - Fire Pump Replacement Justice Tower - **\$110,000**
 - Hammond House Restoration - **\$550,000**
 - Intrusion Alarm Monitoring System Upgrade - **\$40,000**
 - Joyner Bridge Waterproofing - **\$878,326**
 - South Annex Maintenance Building Demolition - **\$220,000**

- X-Ray Machine Replacements - **93,000**
- “Interior Refresh Program” - **\$500,000**
- American Disability Act Projects in the Justice System - **\$1,000,000**
- John Deere Trak Mower - **\$72,808**

- **MEDICAL EXAMINER**
 - Carpet and/or Tile Replacement - **\$80,000**
 - Security Fence Replacement - **\$80,000**
 - Autopsy Tables - **\$75,000**
 - Tissue Processor Equipment - **\$57,795**

- **DISTRICT ATTORNEY**
 - 136 Pryor Street Renovations - **\$250,000**
 - Evidence Facility Center - **\$1,000,000**

- **PROBATE COURT**
 - South Service Center Renovation - **\$85,000**

- **SUPERIOR & MAGISTRATE COURT - CLERK**
 - Build out for New Maxwell Road Location - **\$300,000**

- **COUNTY MARSHAL**
 - Security Camera Installation Marshall’s Office - **\$18,071**

- **INFORMATION TECHNOLOGY**
 - CISCO Call Manager Upgrade (Phones and Call Centers) - **\$600,000**
 - PC Refresh Program - **\$1,000,000**

- **LIBRARY**
 - Library Switch Upgrade (Network Hardware) - **\$300,000**

The funding for all these investments is included in the FY2022 Non-Agency Proposed Expenditure budget. During 2022, these resources will be transferred to the Department of Real State and Asset Management (DREAM) and the Department of Information Technology capital budgets. Subsequently, the resources will be applied towards their intended use as listed above.

Elections — Additional \$33.2 million

The County will allocate an additional \$33.2 million (\$32.8 million in non-recurring and \$351,000 in recurring funds) to the Registration and Elections Department in preparation for the 2022 midterm election season. These resources will be used primarily to;

- Hold Primary and General Elections (including one runoff election if necessary). If another runoff is necessary, the County will use accrued salary savings to fund that additional election.
- Provide additional funding for existing equipment licenses and warranties.
- Provide equipment for the warehouse.
- Address needs associated with SB202.

Employees — Additional \$24.3 million

The FY2022 Proposed Budget includes over \$24 million in additional resources to address mounting pressures affecting employee retention and recruiting capabilities, and continue the implementation of the County’s Incremental Compensation Strategy (ICS).

- As part of our strategy to address the ongoing labor crunch, the County plans to introduce a salary and compensation plan to remain competitive in the market. As part of our multi-year plan, the County plans to first address hiring and retention challenges across a number of key classifications. These key classifications are experiencing high attrition rates, which could severely hamper the County’s ability to operate. During FY2022, the County plans to pledge approximately \$10.3 million towards this effort. This plan includes approximately \$643,000 (recurring) to be allocated to key classifications within the Public Defender Department and approximately \$123,000 (recurring) to be allocated to the Purchasing Department, which resulted from actions taken in the 4th quarter of 2021 to address significant loss of staff.
- Also, the County plans to implement the second phase of the Incremental Compensation Strategy (ICS). This is estimated at approximately \$4 million (recurring) and affects most County departments and agencies.
- Funding in the amount of \$10 million has been earmarked in the FY2022 Proposed Budget to implement a cost of living adjustment of approximately 3%.

These resources outlined above, with the exception of the Public Defender Department and Purchasing Department, will remain in the Non-Agency budget until the mid-year projection is completed in the fall of FY2022. At that point, the Budget Division will transfer funding through soundings to any department that is projected to run into a deficit based on their expenditure trend.

Emergency Response Reserve — Reserve of 16.4 million

As part of the FY2022 Proposed Budget the County will set aside \$16.4 million in resources to respond to any unforeseen events associated with the COVID-19 emergency. Primarily, these funds will be utilized to address any vaccination and testing expenses not reimbursed by the federal government (expenses deemed ineligible by FEMA). Alternatively, these funds (or any balance remaining) will be dedicated to out-of-pocket expenses associated with our Warehouse Consolidation Initiative, which is currently going through the planning and design stage. If the end of the year General Fund financial results are better than projected, the County plans to pledge these additional resources towards the Warehouse Consolidation Initiative expenses.

Elected Officials Justice System — Investment of \$22.7 million

We plan to allocate additional resources towards key priorities set by Elected Officials in the Justice System.

DISTRICT ATTORNEY

- Funding of \$5.5 million (recurring) allocated to the Office of the District Attorney for 55 positions approved by the Board of Commissioners in August to handle backlog cases.
- Funding of \$630,000 (recurring) will be allocated to the Office of the District Attorney to cover costs associated with the 86 Pryor Street lease. This lease provides additional forty-nine offices and much needed conference room and cubicle space.

JUVENILE COURT

- Funding of \$50,000 (recurring) will be allocated to the Juvenile Court Department. The resources will be used to provide staff with training in EPICS (Effective Practices in Community Supervision or Effective Practices in the Correctional Setting). EPICS is a structured set of skills used by Probation Officers to specifically address criminogenic needs of youth involved in the court system.

MARSHAL

- Additional funding of \$71,000 (recurring) to cover annual costs associated with the existing body worn camera and Taser contracts.

NON-AGENCY

- The County plans to allocate \$14.6 million (non-recurring) towards addressing overcrowding at the jail. This effort is in line with the Board of Commissioners and the Fulton County Sheriff's objective to provide inmates with better conditions while mitigating the spread of illnesses, including COVID-19, and lessening mental health complications.

PROBATE COURT

- Funding of \$503,000 (recurring) will be allocated to Probate Court. This enhancement is revenue and expenditure neutral and simply consolidates the resources previously collected and spent from an account managed by Probate Court with the County's accounts.
- An additional allocation of \$350,000 (recurring) is being provided to Probate Court. The funds will be utilized for four additional Court Operations Specialist positions and one Graphic Designer. These resources will provide the department with additional capacity to manage fingerprinting and improve processing times.

PUBLIC DEFENDER

- Funding of \$58,000 (recurring) will be allocated to the Public Defender Department. These resources are provided to fund increases in existing lease/rental agreements.
- Funding of \$8,000 (recurring) will be allocated to the Public Defender Department. This funding will be used to cover online legal research licenses for attorneys.
- Funding of \$35,000 (recurring) will be allocated to the Public Defender Department. This enhancement will be used to procure a specialized software application to help optimize case management functions.

SHERIFF

- Funding of \$344,000 (recurring) will be added to the Sheriff's Office to cover annual costs associated with the existing body worn camera contract.

SOLICITOR

- Increase in the budget for the Solicitor General Department by \$61,000 (non-recurring). This enhancement will be used to procure a tracking system (File Trail) to reduce the time auditing of case files.

STATE COURT GENERAL

- Increase in the budget for the State Court Department by \$15,000 (recurring). As a result of an increase in the number of misdemeanor cases, an additional court session was created to handle the incremental volume.

STATE COURT JUDGES

- Increase in the budget for the State Court Judges Department by \$250,000 (non-recurring) to provide additional judicial officers support.

SUPERIOR COURT GENERAL

- Funding of \$53,000 (recurring) will be allocated to the Superior Court General Department. The Court will supplement existing funding in the budget for interpreters and establish three new positions to support the increased demand for services.

SUPERIOR COURT JUDGES

- Funding of \$52,000 (recurring) will be allocated to the Superior Court Judges Department. Funding will be used to support the annual increases for employees in accordance with the approved payment plan.

Other Changes - Additional \$20.7 million

The following funding allocations are also included in the FY2022 Proposed Budget:

BEHAVIORAL HEALTH

The County will continue to invest in behavioral health services to address criminal justice reform, the county's homeless population, and to serve as the safety net provider of core mental health and substance abuse services.

As part of our commitment, we will set aside approximately \$3.7 million (non-recurring). The resources will be allocated as follows;

- Funding of \$521,000 (non-recurring) will be allocated for services to support the Emerging Adults Re-Entry Team (18-24 year old).
- Funding of \$519,000 (non-recurring) will be allocated for services to support Adult Re-entry programs at the Union City Jail.
- Funding of \$1.9 million (non-recurring) will be allotted for school-based therapy services. This program helps students overcome behavioral, emotional, or social problems that interfere with success at school and home.
- We will also continue our investment in Behavioral Health and Housing/Homeless initiatives by allocating \$800,000 (non-recurring). These resources will fund the Permanent Supportive Housing program.

BOARD OF COMMISSIONERS – DISTRICT 2

- The FY2022 Proposed Budget includes an additional allocation of \$13,000 (recurring) to make salary adjustments.

BOARD OF HEALTH

- The FY2022 Proposed Budget includes an additional allocation of \$1.3 million (non-recurring) to fund supplemental contributions for salaries and benefits for employees transferred from Fulton County to the Board of Health. These resources will be kept in a separate program/unit within the Board of Health FY2022 allocation. Payments against these resources will be based on actual costs associated with the supplemental salary and benefit contributions for those specific employees transferred to the Board of Health.

CLERK TO THE BOARD OF COMMISSIONERS

- Allocation of \$30,000 (recurring) to the Clerk's budget. This funding will be utilized to supplement existing resources to ensure verbatim Minutes for the Board of Commissioners Meetings can continue to be provided.
- Allocation of \$16,000 (recurring) to the Clerk's budget. This funding will be utilized for incremental membership costs for NACo and ACCG.
- Supplemental funding of \$139,000 (recurring) will be allocated to the Clerk's budget to cover the costs of one Network Applications Coordinator to support the Board of Commissioners.

COUNTY AUDITOR

- An increase of \$55,000 (recurring) to the County Auditor's budget to fund increasing costs of memberships, licensing costs, and additional IT related software costs needed to update the existing auditing application.

DIVERSITY AND CIVIL RIGHTS COMPLIANCE

- Allocation of \$20,000 (non-recurring) in the Diversity and Civil Rights Compliance budget. This funding will be used to develop an equity and inclusion strategic plan and comply with Federal EEO Diversity Recruitment Planning requirements.
- Allocation of \$23,000 (recurring) in the Diversity and Civil Rights Compliance budget. This funding will be utilized to support expenditures for Effective Communication Services provided by the Courts to persons with disabilities.

EMERGENCY MANAGEMENT

- An increase of \$150,000 (non-recurring) in the Emergency Management budget. The increase will be used to supplement existing funding allocated to AFCEMA, which over the past two years has not received an allocation from the City of Atlanta.

EXTERNAL AFFAIRS

- Allocation of funding for \$50,000 (non-recurring) in the External Affairs Department budget to organize the Joan Garner Walk.
- An allocation of funding for \$250,000 (non-recurring) in the External Affairs Department budget to continue film marketing and programming partnerships with the State and local film jurisdictions for industry initiatives and events.
- The FY2022 Proposed Budget includes an additional allocation of \$50,000 (recurring) to supplement our existing lobbying costs budget. Federal and State lobbying services will be separated beginning in 2022. This request is to fund the anticipated increase in funds needed to cover this need.
- Supplemental funds of \$15,000 (recurring) will be allocated to the External Affairs Department in order to procure professional media monitoring services to include broadcast, social/digital, and print.
- The Department of External Affairs will receive additional resources of \$224,000 (recurring) to cover the costs of two positions; one Digital Communications Supervisor

and a Senior Communications Specialist. This increase will be funded through a transfer of a position from the Arts and Culture Department (Senior Communications Specialist) and the transfer of funds from the Information Technology Department (to cover the costs of the Digital Communications Supervisor). This is an expenditure neutral transfer.

GRADY

- The FY2022 Proposed Budget includes an additional allocation of \$1.9 million (recurring) to fund the required debt service associated with existing and new projects, including the new Infectious Disease Program Center.

HIV/AIDS

- An enhancement of \$8,000 (recurring) will be added to the HIV/AIDS Department budget to cover operating General Fund related activities.

HUMAN RESOURCES MANAGEMENT

- An increase to the Human Resources Department by \$18,000 (non-recurring) to be used to increase our current contract for FMLA related services in case the Sheriff's Office joins our FMLA process.
- Supplementary funding of \$56,000 (recurring) will be allocated to the Human Resources Department to cover the costs of one Quality Assurance Specialist to assist with the oversight of payroll entries and reduce potential errors.

INFORMATION TECHNOLOGY

- Funding of \$3.5 million (recurring) is being allocated to the Department of Information Technology. These resources will be used to cover operating expenses, including licensing fees, associated with our IT infrastructure Road Map. This allocation will cover costs ranging from IT security needs including firewalls to recurring charges associated with the digital recording system for the courts.

LIBRARY

- An increase to the Library Department by \$240,000 (recurring) to provide funding to cover incremental costs associated with the Bibliotheca software/hardware application.

MEDICAL EXAMINER

- Additional funding of \$56,000 (recurring) to cover one Administrative Specialist position to assist doctors with administrative tasks.
- Additional funding of \$20,000 (recurring) to pay for a maintenance support plan for the new X-Ray machine and a case management software application.
- Increase in the Medical Examiners budget by \$150,000 (non-recurring). This funding will provide the Medical Examiner with staffing resources to reduce the current backlog of cases. The funding will help cover part time Medical Examiners contracts while full time positions are recruited.

- Supplemental funding of \$69,000 (recurring) will be allocated to the Medical Examiner Department to cover one additional Investigator position to assist with increasing caseloads.
- An additional allocation of \$106,000 (recurring) will be provided to the Medical Examiner Department to cover two Forensic Technician positions to assist with increasing caseloads.

NON AGENCY

- A reserve of \$4.5 million (recurring) has been established in the Non-Agency Budget. The County is revamping its overall warehouse capacity. These resources will be utilized to cover the lease/rental recurring costs for the “Warehouse Consolidation Initiative” in order the continued operations of the Fulton County Sheriff’s Office, the Department of Registration & Elections, and the Clerk of Superior Court.

POLICE

- Funding of \$2.2 million (recurring) is being allocated to the Police Department. We will continue our security transformation initiative. These resources will be utilized to enhance security capabilities in libraries, senior centers, the north and south annexes, and other facilities around the County.

PURCHASING

- Supplemental funding of \$250,000 (non-recurring) will be added to the Purchasing Department budget to cover the costs of a disparity study. This study will assess inequities in public procurement and contracting that could adversely affect disadvantaged businesses owned by women or minorities.
- An enhancement of \$14,000 (recurring) will be added to the Purchasing Department budget to cover the costs to engage legal and bonding consultants and a new bid board software module.

REAL ESTATE AND ASSET MANAGEMENT

- An increase of \$437,000 (recurring) in the budget for incremental costs associated with landscaping services. The additional allocation will supplement existing resources. The County is seeking to double the number of locations being serviced, which represents a 50% increase in acreage.
- An increase of \$135,000 (recurring) in the budget for HVAC maintenance costs. These resources will supplement existing funds to cover incremental costs associated with renovated libraries coming back online and inflationary pressures.
- Additional funding of \$146,000 (recurring) to cover ongoing licensing and user costs for the digital Wayfinding program.
- Additional funding of \$188,000 (recurring) to support annual increases in lease obligations.
- An additional allocation of \$253,000 (recurring) will be allocated to the Department of Real Estate Management. These resources will be used to cover the costs of three additional Plumbers and one Locksmith.

SENIOR SERVICES

- The Department will receive \$100,000 (non-recurring) to supplement existing funding for the Quality of Living Services (QLS) initiative.

TAX ASSESSOR

- An increase of \$90,000 (recurring) in the Tax Assessor's Office for software and contractual costs including Pictometry, Q-Public, Tyler, and Southdata.
- Funding of \$68,000 (recurring) will be allocated to the Tax Assessor's Office. This allocation provides additional funding for an increase in lease costs.

TAX COMMISSIONER

- An increase of \$230,000 (non-recurring) in the Tax Commissioner's Office to purchase new equipment. This equipment includes; printers for online tag renewals, large volume open letters, and a new Falcon V paper tray.
- An additional allocation of \$100,000 (recurring) in the Tax Commissioner's Office to cover increasing postage costs.
- Resources of \$190,000 (recurring) will be added to the Tax Commissioner's budget to cover increasing annual licensing software costs for multiple contracts.

Discussion of Fund Balance

The ending fund balance for FY2021 is projected at \$243 million. This amount is the beginning fund balance in FY2022 and when combined with budgeted revenues of \$746 million, total available resources equal \$989 million. With budgeted expenditures of \$847 million, including \$782 million in recurring and \$65 million in non-recurring expenditures, the projected ending fund balance at the end of FY2022 is \$141 million. This represents 16.67% of expenditures, which is in line with the fund balance minimum requirement (two months of budgeted expenditures).

Fulton County FY2022 Proposed Budget General Fund

	2020 Actual	2021 Amended Budget	2021 Mid Year Projection	2022 Proposed Budget
REVENUES				
Property Taxes	\$ 631,258,132	\$ 615,804,376	\$ 641,152,005	\$ 650,345,350
Local Option Sales Taxes	12,894,795	13,500,000	14,439,936	15,000,000
All Other	79,940,863	77,536,517	80,192,235	80,200,404
Total Revenues	\$ 724,093,789	\$ 706,840,893	\$ 735,784,176	\$ 745,545,754
EXPENDITURES				
Arts and Culture	\$ 4,342,741	\$ 4,693,144	\$ 4,487,708	\$ 4,484,291
Behavioral Health	13,736,094	15,837,949	13,889,223	16,650,336
Board of Commissioners	3,443,171	4,016,177	3,386,987	3,939,017
Clerk to the Commission	1,002,410	1,106,937	1,005,623	1,270,823
Community Dev.	8,106,262	9,052,492	8,436,101	9,081,334
County Attorney	3,650,564	3,650,564	3,650,564	3,650,564
County Auditor	1,130,147	1,226,793	1,149,969	1,282,524
County Manager	4,091,881	4,232,910	3,823,174	3,619,870
Economic Dev./ Select Fulton				655,653
Diversity and Civil Rights	1,164,444	1,592,822	1,274,145	1,540,400
Emergency Management	5,046,670	5,429,320	4,960,937	5,577,684
Child Attorney	2,551,170	2,692,734	2,405,315	2,812,243
County Marshal	5,951,343	6,632,708	6,230,685	7,060,063
District Attorney	24,382,797	26,347,265	25,278,721	31,541,968
Emergency Services - 911	3,089,505	3,526,643	3,300,178	3,561,915
External Affairs	3,472,997	3,462,828	3,257,575	3,851,484
Family & Children Services	731,267	1,684,840	1,083,709	1,684,840
Finance	6,608,886	7,470,915	6,709,391	7,429,525
Grady Hospital Transfer	60,562,255	61,904,535	61,904,535	63,850,095
HIV Aids	32,857	139,000	38,233	147,002
BOH Allocation	10,430,356	10,375,131	10,375,131	11,613,441
Information Technology	34,063,210	29,834,237	26,562,549	31,777,902
Juvenile Court	14,510,385	15,660,731	15,397,208	15,564,011
Library	28,127,588	29,830,146	26,502,282	30,445,405
Magistrate Court	3,050,774	3,790,516	3,789,474	3,461,171
Medical Examiner	3,956,654	5,307,877	4,904,350	5,776,836
Non Agency	164,531,042	177,757,339	131,154,095	177,892,600
- Emergency Response Reserve		14,900,000	12,500,000	16,400,000
Human Resources	5,659,745	5,636,496	5,450,045	5,768,382
Police	6,028,879	7,110,911	6,684,658	9,273,406
Probate Court	3,099,037	4,042,713	3,860,374	4,265,161
Public Defender	17,792,637	19,906,311	17,543,620	20,180,272
Public Works	484,373	500,000	497,197	500,000
Purchasing	3,422,196	4,069,653	3,375,233	4,535,416
Real Estate & Asset Mgmt	30,825,584	32,676,173	31,071,969	34,644,743
Registration & Elections	18,438,981	16,765,025	16,375,820	37,417,753
Senior Services	21,612,979	21,874,133	20,356,456	22,287,932
Sheriff	79,848,785	122,783,203	122,219,607	125,595,743
State Court - General	7,600,424	8,179,599	7,439,376	8,263,713
State Court - Judges	5,362,701	5,891,884	5,740,938	6,125,060
Solicitor General	8,814,738	10,742,446	9,612,149	10,095,883
Superior & Magistrate Court - Clerk	19,669,772	21,121,704	20,087,447	21,779,417
Superior Court - General	20,232,503	22,412,424	20,948,899	23,102,099
Superior Court - Judges	7,882,233	8,219,238	8,032,714	8,455,367
Tax Assessor	18,030,014	20,630,038	18,209,172	20,974,825
Tax Commissioner	15,874,022	15,637,212	15,246,217	16,773,611
Total of Expenditures	\$ 702,447,072	800,355,716	\$ 720,209,756	\$ 846,661,779
Revenues > Expenditures	\$ 21,646,717	(93,514,823)	\$ 15,574,420	\$ (101,116,025)
Fund Balance - Beginning	\$ 205,287,404	226,934,121	\$ 226,934,121	\$ 242,508,542
Fund Balance - Ending	\$ 226,934,121	133,419,299	\$ 242,508,542	\$ 141,392,517
Fund Balance Minimum Reserve Requirement	\$ 117,097,927	133,419,299	\$ 120,058,966	\$ 141,392,517

Fulton Industrial District (FID – 301)

This fund was formerly used to account for the operations of the South Fulton Special Services District. After the incorporation of the City of South Fulton on May 1, 2017, the fund became solely dedicated to operations of municipal-type services in the Fulton Industrial District (FID). In early May 2021, the corporate limits of the City of South Fulton were modified as to include all of the unincorporated territory of the Fulton Industrial District south of the centerline of the right of way of State Route 402, also known as Interstate 20.

During FY2022, this fund will continue to provide municipal-type services to the remaining unincorporated area of the Fulton Industrial District, which is located north of Interstate 20. The FY2022 projected revenue for the Fulton Industrial District is \$6.9 million. This revenue figure assumes a reduction in the Fund's tax base triggered by the annexation of the unincorporated area, south of Interstate 20, to the City of South Fulton. The FY2022 property tax millage rate will be set in the summer of 2022 to provide sufficient recurring funds to continue to deliver municipal type services.

The FY2022 Proposed Expenditure Budget is \$31.4 million and includes the following allotments;

- \$2.4 million for Police. This budget includes the new budget footprint for the FID district assuming the latest annexation, plus additional \$109,000 (recurring) for the existing Tasers and Body Worn Cameras contract.
- \$325,000 for the Fire Services agreement with the City of South Fulton.
- \$2.5 million for Public Works. This budget includes the new budget footprint for the FID district after the latest annexation, plus additional \$500,000 (non-recurring) for the construction of Aero Drive's storm water system and \$500,000 (non-recurring) for the modernization and upgrade of traffic signals.
- The Non-Agency Budget includes
 - 911 transfer to the Emergency Communications Fund for \$415,000
 - Streetlight costs of \$30,000
 - Animal Control costs of \$25,000
 - \$164,000 (recurring) for the implementation of a Cost of Living Adjustment of approximately 3%.
 - The expenditure budget also includes an appropriated amount of approximately \$22 million, which for the most part, is the residual projected fund balance at the end of FY2021. This provides the county with resources for blight remediation, economic development efforts or any potential eventualities.

FUND BALANCE

The fund balance at the end of FY2021 is projected at \$25.4 million. This amount is the beginning fund balance in FY2022 and when combined with budgeted revenues of \$6.9 million, total available resources equal \$32.3 million. The FY2022 expenditure budget is \$31.5 million, including budgets for municipal-type services and the residual FY2021 fund balance that will be used to cover unexpected financial pressures and economic development efforts. This leaves projected ending fund balance of \$834,000 at the end of FY2022.

Fulton County FY2022 Proposed Budget
Fulton Industrial Fund (FID)

Presented
November 15, 2021

	2020 Actual	2021 Amended Budget	2021 Mid Year Projection	2022 Proposed Budget
REVENUES				
Property Taxes	\$ 12,409,388	\$ 13,138,390	\$ 13,692,119	\$ 6,261,326
License & Permits	3,135,845	3,130,086	3,156,265	125,110
All Other	2,218,502	2,218,502	1,160,715	5,365
Transfer GF PW	450,000	500,000	500,000	500,000
Total Revenues	\$ 18,213,735	\$ 18,986,978	\$ 18,509,099	\$ 6,891,801
EXPENDITURES				
Finance	\$ 85,210	90,467	82,427	86,555
Fire Rescue	3,700,000	3,708,000	1,233,333	325,000
Public Works	787,996	10,826,930	5,240,563	2,520,069
Non Agency	9,176,265	22,808,361	8,333,580	26,099,295
Police	4,533,939	5,715,521	4,770,659	2,409,780
Total Expenditures	\$ 18,283,411	\$ 43,149,279	\$ 19,660,562	\$ 31,440,699
Revenues > Expenditures	\$ (69,676)	\$ (24,162,301)	\$ (1,151,463)	\$ (24,548,898)
Fund Balance - Beginning	\$ 26,604,224	\$ 26,534,548	\$ 26,534,548	\$ 25,383,085
Fund Balance - Ending	\$ 26,534,548	\$ 2,372,247	\$ 25,383,085	\$ 834,187

Emergency Communications Fund (911 - 340)

The Emergency Communications Fund FY2022 expenditure budget is \$8.6 million. The budget reflects additional resources for the 911 Phone Viper 7 Upgrade and Multi-node backup (\$728,000 non-recurring), additional resources for the AT&T Digital Emergency Services Internet (ESInet) 911 System (11,000 non-recurring), and \$258,000 (non-recurring) for new vehicles. An additional reserve of \$130,000 (recurring) to cover the implementation of a Cost of Living Adjustment of approximately 3% has been added to the budget.

The total revenue amount budgeted for FY2022 to support the expenditure budget is \$6.7 million from various sources including monthly 911 telephone emergency fee surcharge of \$1.50 per user, prepaid wireless fee, and supplement fee revenue from the following jurisdictions using the system:

- City of South Fulton
- Fulton Industrial District
- City of Fairburn
- City of Chattahoochee Hills
- Fulton County School Police, and
- National Park

The supplement is necessary because of dwindling 911 telephone surcharge of \$1.50, which is no longer sufficient to cover the 911 operations. The County's Fulton Industrial District fund is currently considering to contribute \$415,000 to the Emergency Communication fund as part of the supplemental payments.

FUND BALANCE

The fund balance for FY2021 is projected at \$5.2 million. This amount is the beginning fund balance in FY2022 and when combined with budgeted revenues of \$6.7 million, total available resources equal \$11.9 million. With Budget Expenditures of \$8.6 million, the projected ending fund balance at the end of FY2022 is \$3.3 million.

**Fulton County FY2022 Proposed Budget
Emergency Communications (911)**

Presented
November 15,2021

	2020 Actual	2021 Adopted Budget	2021 Mid Year Projection	2022 Proposed Budget
REVENUES				
User Fees	\$ 3,673,454	\$ 2,606,000	\$ 3,245,934	\$ 3,245,934
Transfer from FID	415,000	415,000	415,000	415,000
Supplement from External Users	2,944,844	2,948,844	2,435,213	2,435,213
*Pre Paid Wireless Fee	620,726	575,550	570,000	570,188
Total Revenues	\$ 7,654,024	\$ 6,545,394	\$ 6,666,147	\$ 6,666,335
EXPENDITURES				
Emergency Communications	\$ 6,425,974	\$ 7,717,817	\$ 6,272,403	\$ 8,575,494
Total Expenditures	\$ 6,425,974	\$ 7,717,817	\$ 6,272,403	\$ 8,575,494
Revenues > Expenditures	\$ 1,228,050	\$ (1,172,423)	\$ 393,744	\$ (1,909,159)
Fund Balance - Beginning	\$ 3,614,998	\$ 4,843,046	\$ 4,843,046	\$ 5,236,790
Fund Balance - Ending	\$ 4,843,046	\$ 3,670,623	\$ 5,236,790	\$ 3,327,631

Water and Sewer Revenue and Renewal Fund (201-203)

201-Fund Revenue

The Water & Sewer Revenue Fund FY2022 Proposed Expenditure Budget is \$159 million. The amount is higher than the FY2021 projected expenditures of \$146 million by approximately \$13 million. The difference relates primarily to an additional allocation to the Water Renewal fund, approximately \$8.5 million over the amount contributed in FY2021, and additional allocations to Public Works to meet contractual obligations and equipment needs. In FY2020 the Water System issued \$290 million in bonds that are being used towards the expansion of a wastewater treatment plant, for a spill mitigation strategy, pump stations and other related capital projects in the system. Debt service for this bond is also included as part of the FY2022 Proposed Expenditure Budget.

The FY2022 Revenue Budget for the fund is \$146 million. The projected increase takes into consideration the plan to raise rates by 5 percent in 2022 to pay for planned improvements to the system and a potential reduction in demand.

For FY2022, the Public Works Department will receive an enhancement of \$1.1 million (\$507,000 recurring and \$635,000 non-recurring).

- A recurring enhancement of \$85,000 for one Water Quality Supervisor position to supervise Public Works' state certified Drinking Water and Stream Monitoring Program.
- A recurring enhancement of \$422,000 will be invested in a new Inflow & Infiltration team whose primary function will be to focus on performing the job function to seal the existing sanitary sewer system from outside stormwater and ground water. This team includes a total of six positions.
- A non-recurring enhancement of \$635,000 to acquire vehicles and equipment. These acquisitions include; lab dishwashers, a dump truck, a swamp body truck, and CCTV vehicles to provide linear inspections within the sewer system.

For FY2022, the Finance Department will receive an enhancement of \$42,000 (recurring). This enhancement includes \$7,000 for software licenses and \$35,000 to cover incremental credit card fee costs.

The Non-Agency has a reserve of \$630,000 (recurring) to cover the implementation of a Cost of Living Adjustment of approximately 3%.

FUND BALANCE

The revenue amount combined with the FY2022 beginning retained earnings of \$32 million; minus the expenditure budget leaves projected retained earnings at the end of the year of \$19 million, which is sufficient to meet the system's standing debt covenant requirements.

203-Fund Renewal

The Water and Sewer Renewal and Extension Fund FY2022 Expenditure Budget is \$100 million, including \$85 million in multi-year expenditures. This budget ensures resources are made available to deploy the 2016 to 2025 Water and Wastewater Capital Improvements Program approved by the Board of Commissioners. The revenue budget is equal to \$48 million, including a transfer of \$40 million from the Water & Sewer Revenue Fund (Fund 201).

The Non-Agency has a reserve of \$156,000 (recurring) to cover the implementation of a Cost of Living Adjustment of approximately 3%.

FUND BALANCE

The projected ending retained earnings for FY2021 is \$57 million. This amount is the beginning retained earnings in FY2022 and when combined with budgeted revenues of \$48 million, total available resources equal \$105 million. With budgeted expenditures of \$100 million, the projected ending retained earnings for FY2022 is \$5 million.

Fulton County FY2022 Proposed Budget
Water and Sewer Revenue Fund

Presented
November 15, 2021

	2020 Actual	2021 Adopted Budget	2021 Mid Year Projection	2022 Proposed Budget
REVENUES				
Charges for Services	\$ 136,700,430	\$ 141,161,218	\$ 142,035,832	\$ 146,296,906
Total Revenues	\$ 136,700,430	\$ 141,161,218	\$ 142,035,832	\$ 146,296,906
EXPENDITURES				
Non Agency	\$ 2,252,288	\$ 4,438,825	\$ 1,934,825	\$ 3,003,000
Transfer to Sinking Fund	40,954,607	45,140,000	45,140,000	39,600,000
Transfer to Renewal & Extension	22,977,042	32,000,000	32,000,000	40,449,870
Public Works	61,265,852	69,171,398	62,742,200	70,964,219
Finance	3,183,999	3,243,492	3,151,214	3,297,570
Human Resources	281,056	281,000	281,000	281,000
County Attorney	570,616	570,616	570,616	570,616
Information Technology	941,249	1,161,641	808,432	1,120,146
Total Expenditures	\$ 132,426,710	\$ 156,006,972	\$ 146,628,287	\$ 159,286,421
Revenues > Expenditures	\$ 4,273,721	\$ (14,845,754)	\$ (4,592,455)	\$ (12,989,515)
Retained Earnings - Beginning	\$ 33,154,003	\$ 37,427,723	\$ 37,427,723	\$ 32,835,268
Retained Earnings - Ending	\$ 37,427,723	\$ 22,581,970	\$ 32,835,268	\$ 19,845,753

Fulton County FY2022 Proposed Budget Water and Sewer Renewal Fund

	2020 Actual	2021 Adopted Budget	2021 Mid Year Projection	2022 Proposed Budget
REVENUES				
Assessments	\$ 8,316,011	\$ 8,488,759	\$ 7,771,234	\$ 7,771,234
Transfer from W & S Fund	22,977,042	32,000,000	32,000,000	\$ 40,449,870
Total Revenues	\$ 31,293,053	\$ 40,488,759	\$ 39,771,234	\$ 48,221,104
EXPENDITURES				
Information Technology	\$ 115,244	\$ 109,795	\$ 108,981	\$ 108,747
Public Works	9,409,315	\$ 12,784,418	\$ 10,246,306	\$ 12,991,632
Non Agency	1,033,833	\$ 1,981,102	\$ 902,178	\$ 1,994,721
Multi-year Expenditures	60,317,506	\$ 90,000,000	\$ 41,323,061	\$ 85,000,000
Total Expenditures	\$ 70,875,899	\$ 104,875,315	\$ 52,580,526	\$ 100,095,100
Revenues > Expenditures	\$ (39,582,845)	\$ (64,386,556)	\$ (12,809,293)	\$ (51,873,996)
Retained Earnings - Beginning	\$ 109,757,613	\$ 70,174,768	\$ 70,174,768	\$ 57,365,475
Retained Earnings - Ending	\$ 70,174,768	\$ 5,788,212	\$ 57,365,475	\$ 5,491,478
Reserve for CIP	\$ 70,174,768	\$ 5,788,212	\$ 57,365,475	\$ 5,491,478

G.O. Bond Fund (600)

The G.O. Bond Fund is used to capture resources to meet debt service obligations of the bonds issued for construction and renovation of new and existing libraries respectively. All resources accumulated in this fund are for the purpose of retiring debt. When sufficient resources are in place, the County may call the bonds and extinguish the debt.

For FY2022, the projected revenue is \$19.1 million. The projection assumes a revenue neutral millage rate and a collection rate of 96%. The revenue in this fund is used to generate resources to pay current debt service for the library bonds Phase I and Phase II.

FUND BALANCE

The ending fund balance for FY2021 is projected at \$38.7 million. This amount is the beginning fund balance in FY2022 and when combined with budgeted revenues of \$19.1 million, total available resources equal \$57.7 million. With an expenditure budget of \$15.5 million for FY2022, the projected ending fund balance at the end of FY2022 is \$42.2 million.

Fulton County FY2022 Proposed Budget Bond Fund

Presented
November 15, 2021

	2020 Actual	2021 Adopted Budget	2021 Mid Year Projection	2022 Proposed Budget
REVENUES				
Property Tax	\$ 17,682,861	\$ 17,557,700	\$ 19,069,008	\$ 19,069,008
Total Revenues	\$ 17,682,861	\$ 17,557,700	\$ 19,069,008	\$ 19,069,008
EXPENDITURES				
Non-Agency - Debt Services	\$ 15,506,250	\$ 15,528,522	\$ 15,528,522	\$ 15,552,700
Total Expenditures	15,506,250	15,528,522	15,528,522	15,552,700
Revenues > Expenditures	\$ 2,176,610	\$ 2,029,178	\$ 3,540,486	\$ 3,516,308
Fund Balance - Beginning	\$ 32,938,922	\$ 35,115,533	\$ 35,115,533	\$ 38,656,019
Fund Balance - Ending	\$ 35,115,533	\$ 37,144,711	\$ 38,656,019	\$ 42,172,327

Risk Management Fund (725)

For FY2022, the budgeted total contributions from other funds for risk and unemployment coverage are \$16.1 million. This amount plus total transfers of \$4.2 million from the General Fund and the Water & Sewer Fund to support County Attorney functions brings total budgeted revenue to \$20.4 million.

The total FY2022 Proposed Expenditure Budget is \$66 million. The Non-Agency budget includes \$200,000 (recurring) to cover costs associated with a Cost of Living Adjustment of approximately 3%. The County Attorney's budget will receive a \$20,000 (recurring) enhancement for an increase in online research fees.

FUND BALANCE

This fund has only \$1.6 million in the fund balance because the remaining residual resources are included in the expenditure budget for possible settlements of claims since there is no specific method to determine the number of lawsuits that could be filed or claims settlements that could be made in any given year.

Fulton County FY2022 Proposed Budget Risk Fund

Presented
November 15, 2021

	2020 Actual	2021 Adopted Budget	2021 Mid Year Projection	2022 Proposed Budget
REVENUES				
Transfers-In from Other Funds-Risk Assessment	\$ 16,887,759	\$ 15,644,787	\$ 15,837,468	\$ 16,113,040
Other Revenue	951,662	-	31,379	\$ 23,048
Transfers-In from Other Funds - County Attorney	4,221,180	4,221,180	4,221,180	\$ 4,221,180
Total Revenues	\$ 22,060,601	\$ 19,865,967	\$ 20,090,027	\$ 20,357,268
EXPENDITURES				
Non-Agency - Direct Chgs/Settlements	\$ 7,093,283	\$ 48,850,330	\$ 4,567,045	\$ 57,000,000
County Attorney	7,081,601	7,957,911	7,267,207	\$ 7,957,272
Finance	1,124,559	1,334,024	1,074,025	\$ 1,312,499
Total Expenditures	\$ 15,299,442	\$ 58,142,265	\$ 12,908,277	\$ 66,269,771
Revenues > Expenditures	\$ 6,761,159	\$ (38,276,298)	\$ 7,181,750	\$ (45,912,503)
Fund Balance - Beginning	\$ 33,576,368	\$ 40,337,527	\$ 40,337,527	\$ 47,519,277
Fund Balance - Ending	40,337,527	\$ 2,061,229	\$ 47,519,277	\$ 1,606,774

Airport Fund (200)

The FY2021 projected end of the year retained earnings is \$4.4 million, which will roll over as the beginning retained earnings in FY2022. The budgeted revenue for FY2022 is projected at \$3.6 million, including \$1.5 million in revenue from the lease agreement with UPS/Majestic. Revenue associated with sales tax on fuel for FY2022 is projected at \$415,000. Revenues for rents and royalties are projected at \$1.6 million. When revenues are combined with the beginning retained earnings for FY2022, total resources equal \$8.1 million.

The FY2021 Proposed Expenditure is \$7.6 million. It includes the re-appropriation of most of the retained earnings balance for FY2021 to be used in the re-development of the Airport and other projects/initiatives associated with the expansion. An additional reserve of \$30,000 (recurring) to cover the implementation of a Cost of Living Adjustment of approximately 3% has been added to the budget.

Funding of \$450,000 has been allotted to the Fire Department to support the ARFF operation.

FUND BALANCE

A retained earnings of \$500,000 has been projected by the end of FY2022.

Fulton County FY2022 Proposed Budget Airport Fund

Presented
November 15, 2021

	2020 Actual	2021 Adopted Budget	2021 Mid Year Projection	2022 Proposed Budget
REVENUES				
Rents & Royalties	\$ 1,463,392	\$ 1,463,392	\$ 1,565,330	\$ 1,565,330
Lease Payment	1,500,000	1,500,000	1,500,000	1,500,000
Sales Tax for Jet Fuel	295,249	303,654	415,318	415,318
Other Revenue			704,931	150,000
Total Revenues	\$ 3,258,641	\$ 3,267,046	\$ 4,185,579	\$ 3,630,648
EXPENDITURES				
Public Works	\$ 3,333,914	\$ 5,187,208	\$ 1,930,206	\$ 7,106,125
Fire (ARFF Operations)	152,337	400,000	150,058	450,000
Total Expenditures	\$ 3,486,251	\$ 5,587,208	\$ 2,080,264	\$ 7,556,125
Revenues > Expenditures	\$ (227,610)	\$ (2,320,162)	\$ 2,105,315	\$ (3,925,477)
Retained Earnings - Beginning	\$ 2,547,772	\$ 2,320,162	\$ 2,320,162	\$ 4,425,477
Retained Earnings - Ending	\$ 2,320,162	\$ -	\$ 4,425,477	\$ 500,000

SPECIAL APPROPRIATION FUNDS — DESCRIPTION OF PURPOSE

Special Appropriation Funds are used to account for the revenue received from specific taxes or other specific revenue sources.

Fund 215, Wolf Creek Fund: This is an enterprise fund that was originally established to account for the financial activities of the Wolf Creek Amphitheater. The operations of the Amphitheater are scheduled to be transferred to the City of South Fulton. Any remaining resources will be utilized to pay outstanding invoices.

Fund 300, Special Taxing District Fund: Pursuant to House Bill 36 the Special Taxing Districts were broken out into Sub-Districts representing the major non-contiguous areas of unincorporated Fulton County. This fund does not provide any type of services as all unincorporated areas in the county are now incorporated (with the exception of FID north of I20). All resources in the fund are being utilized to settle remaining liabilities.

Fund 308, Special Revenue TSPLOST: A majority of voters of Fulton County approved a Transportation Special Purpose Local Option Sales Tax which began on April 1, 2017 and will continue until March 31, 2022. The proceeds from this tax are to be used for a number of transportation projects.

Fund 345, Sandy Springs Tax Allocation District: Holds residual monies of slightly over \$3,000 for a tax allocation which was not finalized.

Fund 419, Clerk of Superior & Magistrate Court Technology Fund: Funds are generated through the E-Recording fees and will be used for technology in the Clerk of Superior & Magistrate Court.

Fund 421, Sheriff's Sale Fund: Funds generated through the sale of tax deeds on the Courthouse steps due to outstanding property taxes. Proceeds are used to offset the costs associated with the Sheriff's Tax Sale process.

Fund 422, D.A.T.E. Fund: Funds are generated through Judge ordered fines in Drug Court. Offenders are fined and 50% is added to the fine and are used for drug, alcohol, training and education purposes.

Fund 423, Business Court Fund: Funds are generated by a transfer fee that helps defray the costs of the senior judges as more cases are transferred to this division.

Fund 429, Superior Court Technology Fund: Funding will be used for technology in the Superior Court.

Fund 433, Law Library Fund: Funds are used to procure and maintain a collection of law books and legal references for use by citizens, judges, magistrates and county staff.

Fund 434, Co-op Extension: Fees from the rental of county properties and Community Garden.

Fund 439, Fulton Clerks of Courts Technology Fund: Funds are generated through the E-File fees and will be used for technology in the Clerks to Superior & Magistrate Court and State Court.

Fund 441, Restricted Assets: 5% of the fines collected from all courts are used to fund the operations of Victim Assistance Programs.

Fund 442, Federal Equitable Sharing: Proceeds of liquidated seized assets from asset forfeitures are shared between law enforcement agencies – Fulton County Share.

Fund 451, Salute to the Arts: Funds are used to pay for Arts Council programming.

Fund 453, Special Revenue Funds: Agency Funds – Represents funds received from private donations for a variety of reasons. i.e., Beat the Odds Program, South Fulton Leadership Conference, Dept. Head flowers & retirement gifts, LGSF Conference, Judges Conference and children medical prescriptions.

Fund 454, Hotel/Motel Taxes: Represents funds collected by 3rd party company.

Fund 455, Tommie Dora Barker Fellow Endowment: Due to the closing of the Emory University School of Library Science, the assets of the Tommie Dora Barker Fellowship Endowment were transferred by Court Order to the Atlanta Fulton Public Library to be used for the purpose of staff development.

Fund 456, FulCo/Atlanta Reappraisal Project: Previous funding dedicated for property reappraisals.

Fund 458, Indigent Defense Committee: Funds used to pay attorneys to provide fair and equal representation for individuals who cannot afford representation.

Fund 462, Fitness Center: County employees pay, via payroll deduction, funds that provide for staffing and operation of the Fitness Center. (100% Employee Paid Dues)

Fund 468, Employee Service Fund: Represents funds received from vending machines and used to fund Fulton County employee appreciation events.

Fund 470, NACO Conference: Funds were accumulated for attendance at NACO conferences in prior years.

Fund 473, Tree Preservation Trust Fund: Developer related funding for the replacement of trees and preservation of greenspace and is held in trust pending final site plan approval.

Fund 474, Tree Plant Trust Fund: Funds shall be used to plant, install, and/or maintain trees and other landscaping on the site of a Capital Project or at public places in the Commission District.

Fund 84C, Public, Education, and Government (PEG) Fund: Accounts for the receipt and expenditure of PEG fees collected through cable providers that are legally restricted for capital expenditures related to the County's cable access channel.

Special Revenue Fund for Constitutional Officers: Funds are generated from inmate commissary purchases at the Fulton County Jail and Alternative Dispute Resolution activity administered by Superior Court.

Fulton County FY2022 Proposed Budget Special Revenue Funds

Fund 215, Wolf Creek Fund	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$10,000
Use of Fund Balance	\$10,438	\$79,438
Anticipated Expenditures	<u>\$10,438</u>	<u>\$79,000</u>
Ending Fund Balance	\$0	\$10,438
Fund 300, Special Services District Fund	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$183	\$79,183
Anticipated Expenditures	<u>\$183</u>	<u>\$79,000</u>
Ending Fund Balance	\$0	\$183
Fund 308, Special Revenue Fund T-SPLOST	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$150,000	\$481,134
Use of Fund Balance	\$1,393,529	\$1,312,395
Anticipated Expenditures	<u>\$1,543,529</u>	<u>\$400,000</u>
Ending Fund Balance	\$0	\$1,393,529
Fund 345, Sandy Springs Tax Allocation District	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$3,125	\$3,125
Anticipated Expenditures	<u>\$3,125</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$3,125
Fund 419, Clerk of Superior & Magistrate Court Technology Fund	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$115,000	\$461,501
Use of Fund Balance	\$346,501	\$202,822
Anticipated Expenditures	<u>\$461,501</u>	<u>\$317,822</u>
Ending Fund Balance	\$0	\$346,501
Fund 421, Sheriff's Sale Fund (SY)	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$300,000	\$397,593
Use of Fund Balance	\$62,538	\$139,945
Anticipated Expenditures	<u>\$362,538</u>	<u>\$475,000</u>
Ending Fund Balance	\$0	\$62,538
Fund 422, D.A.T.E. Fund	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$110,471
Use of Fund Balance	\$2,201,871	\$2,184,700
Anticipated Expenditures	<u>\$2,201,871</u>	<u>\$93,300</u>
Ending Fund Balance	\$0	\$2,201,871
Fund 423, Business Court Fund	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$10,000
Use of Fund Balance	\$57,607	\$57,607
Anticipated Expenditures	<u>\$57,607</u>	<u>\$10,000</u>
Ending Fund Balance	\$0	\$57,607
Fund 429, Superior Court Technology Fund	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$46,502	\$71,502
Anticipated Expenditures	<u>\$46,502</u>	<u>\$25,000</u>
Ending Fund Balance	\$0	\$46,502

A brief description of each fund is located in front of the special revenue schedule.

Fulton County FY2022 Proposed Budget Special Revenue Funds

Fund 433, Law Library Fund	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$357,359
Use of Fund Balance	\$1,822,474	\$1,838,615
Anticipated Expenditures	<u>\$1,822,474</u>	<u>\$373,500</u>
Ending Fund Balance	\$0	\$1,822,474
Fund 434, Co-op Extension	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$3,600
Use of Fund Balance	\$12,036	\$23,436
Anticipated Expenditures	<u>\$12,036</u>	<u>\$15,000</u>
Ending Fund Balance	\$0	\$12,036
Fund 439, Fulton Clerks of Courts Technology Fund	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$100,000	\$291,825
Use of Fund Balance	\$834,250	\$922,425
Anticipated Expenditures	<u>\$934,250</u>	<u>\$380,000</u>
Ending Fund Balance	\$0	\$834,250
Fund 441, Restricted Assets (SY/MY)	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$640,000	\$557,062
Use of Fund Balance	\$256,614	\$615,552
Anticipated Expenditures	<u>\$896,614</u>	<u>\$916,000</u>
Ending Fund Balance	\$0	\$256,614
Fund 442, Federal Equitable Sharing	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$85,722	\$333,722
Anticipated Expenditures	<u>\$85,722</u>	<u>\$248,000</u>
Ending Fund Balance	\$0	\$85,722
Fund 451, Salute to the Arts	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$3,668	\$3,668
Anticipated Expenditures	<u>\$3,668</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$3,668
Fund 453, Special Revenue Funds	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$882
Use of Fund Balance	\$256,036	\$256,557
Anticipated Expenditures	<u>\$256,036</u>	<u>\$1,403</u>
Ending Fund Balance	\$0	\$256,036
Fund 454, Hotel/Motel Tax	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$150,000	\$150,000
Use of Fund Balance	\$0	\$0
Anticipated Expenditures	<u>\$150,000</u>	<u>\$150,000</u>
Ending Fund Balance	\$0	\$0
Fund 455, Tommie Dora Barker Fellow Endowment	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$100,837	\$170,837
Anticipated Expenditures	<u>\$100,837</u>	<u>\$70,000</u>
Ending Fund Balance	\$0	\$100,837

A brief description of each fund is located in front of the special revenue schedule.

Fulton County FY2022 Proposed Budget Special Revenue Funds

Fund 456, FulCo/Atlanta Reappraisal Project	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$24,747	\$24,747
Anticipated Expenditures	<u>\$24,747</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$24,747
Fund 458, Indigent Defense Committee	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$20	\$20
Anticipated Expenditures	<u>\$20</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$20
Fund 462, Fitness Center	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$0	\$21,980
Anticipated Expenditures	<u>\$0</u>	<u>\$21,980</u>
Ending Fund Balance	\$0	\$0
Fund 468, Employee Service Fund	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$30,000	\$469,638
Use of Fund Balance	\$599,981	\$1,195,343
Anticipated Expenditures	<u>\$629,981</u>	<u>\$1,065,000</u>
Ending Fund Balance	\$0	\$599,981
Fund 470, NACO Conference	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$63,437	\$63,437
Anticipated Expenditures	<u>\$63,437</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$63,437
Fund 473, Tree Preservation Trust Fund	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$22,750
Use of Fund Balance	\$121,867	\$474,117
Anticipated Expenditures	<u>\$121,867</u>	<u>\$375,000</u>
Ending Fund Balance	\$0	\$121,867
Fund 474, Tree Plant Trust Fund	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$205,546	\$256,537
Anticipated Expenditures	<u>\$205,546</u>	<u>\$50,991</u>
Ending Fund Balance	\$0	\$205,546
Fund 84C, PEG Fund	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$0	\$20,514
Use of Fund Balance	\$187,058	\$396,544
Anticipated Expenditures	<u>\$187,058</u>	<u>\$230,000</u>
Ending Fund Balance	\$0	\$187,058
Special Revenue Fund, Constitutional Officers	<u>FY2022</u>	<u>FY2021</u>
Anticipated Revenues	\$4,500,000	\$4,500,000
Use of Fund Balance	\$0	\$0
Anticipated Expenditures	<u>\$4,500,000</u>	<u>\$4,500,000</u>
Ending Fund Balance	\$0	\$0

A brief description of each fund is located in front of the special revenue schedule.

Position Changes for Budget Year 2022

New Positions

2022 Position Changes - New Positions

Pos #	Action	Title	Fund	Agency	Org	Object	Salary	Effective Date
Clerk to the Commission								
New	Establish	Network Applications Coordinator	100	110	1000	1000	\$95,365	12/22/2021
External Affairs								
New	Establish	Digital Communications Supervisor	100	130	1303	1000	\$82,493	12/22/2021
New	Establish	Senior Digital Communications Specialist	100	130	1303	1000	\$51,958	12/22/2021
New	Establish	Film Marketing Coordinator	100	130	1302	1018	\$41,330	12/22/2021
Medical Examiner								
New	Establish	Administrative Specialist	100	340	3400	1000	\$34,609	12/22/2021
New	Establish	Medical Examiner Investigator	100	340	3400	1000	\$44,087	12/22/2021
New	Establish	Forensic Technician	100	340	3400	1000	\$39,348	12/22/2021
New	Establish	Forensic Technician	100	340	3400	1000	\$39,348	12/22/2021
Probate Court								
New	Establish	Graphic Designer	100	410	4100	1000	\$45,666	12/22/2021
New	Establish	Court Operations Specialist	100	410	4100	1000	\$42,156	12/22/2021
New	Establish	Court Operations Specialist	100	410	4100	1000	\$42,156	12/22/2021
New	Establish	Court Operations Specialist	100	410	4100	1000	\$42,156	12/22/2021
New	Establish	Court Operations Specialist	100	410	4100	1000	\$42,156	12/22/2021
Public Works								
New	Establish	Development Site Inspector Supervisor	203	540	5453	1000	\$55,487	12/22/2021
New	Establish	Water Quality Supervisor	201	540	5488	1000	\$51,958	12/22/2021
New	Establish	General Supervisor	201	540	5469	1000	\$55,487	12/22/2021
New	Establish	Heavy Equipment Operator	201	540	5469	1000	\$37,768	12/22/2021
New	Establish	Crew Supervisor, Sr	201	540	5469	1000	\$45,666	12/22/2021
New	Establish	Crew Supervisor, Sr	201	540	5459	1000	\$45,666	12/22/2021
New	Establish	Maintenance Worker, Sr	201	540	5459	1000	\$32,000	12/22/2021
New	Establish	Maintenance Worker, Sr	201	540	5469	1000	\$32,000	12/22/2021
Real Estate & Asset Management								
New	Establish	Plumber	100	520	5220	1000	\$39,348	12/22/2021
New	Establish	Plumber	100	520	5220	1000	\$39,348	12/22/2021
New	Establish	Plumber	100	520	5221	1000	\$39,348	12/22/2021
New	Establish	Locksmith	100	520	5221	1000	\$34,609	12/22/2021
Superior Court								
New	Establish	Court Interpreter	100	450	4501	1000	\$60,000	12/22/2021
New	Establish	Court Interpreter	100	450	4501	1000	\$60,000	12/22/2021
New	Establish	Court Interpreter	100	450	4501	1000	\$60,000	12/22/2021

New Classifications

2022 POSITION CHANGES - NEW CLASSIFICATIONS

Title	Fund	Agency	Unit	Grade	Salary	Effective Date
Clerk to the Commission						
Network Applications Coordinator	100	110	1000	TBD	\$95,365	12/22/2021
External Affairs						
Digital Communications Supervisor	100	130	1303	TBD	\$82,493	12/22/2021
Film Marketing Coordinator	100	130	1302	TBD	\$41,330	12/22/2021
Superior Court						
Court Interpreter	100	450	4501	TBD	\$60,000	12/22/2021

Position Transfers

2022 Positions Changes - Position Transfers

Pos #	Title	TO:				FROM:				Salary	Effective Date
		Fund	Agency	Org	Object	Fund	Agency	Org	Object		
			External Affairs				Arts & Culture				
33453	Public Affairs Manager	100	130	1303	1000	100	181	1810	1000	\$74,332	12/22/2021
			Economic Development/Select Fulton				County Manager				
103714	Dep dir eco dev	100	TBD	2617	1000	100	118	2617	1000	\$105,418	12/22/2021
104105	Econ dev mrk mg	100	TBD	2617	1000	100	118	2617	1000	\$64,947	12/22/2021
115501	Executive asst.	100	TBD	2617	1000	100	118	2617	1000	\$50,789	12/22/2021
116092	Project assoc	100	TBD	2617	1000	100	118	2617	1000	\$42,507	12/22/2021
			Information Technology				Information Technology				
1044	Program Project Manager II	100	220	2201	1000	100	220	2205	1000	\$95,137	12/22/2021
1228	Business Analyst II	100	220	2205	1000	100	220	2201	1000	\$55,487	12/22/2021
1289	Assistant CIO	100	220	2201	1000	100	220	2205	1000	\$118,450	12/22/2021
3675	Application Developer II	100	220	2202	1000	100	220	2204	1000	\$82,500	12/22/2021
5064	Application Developer II	100	220	2202	1000	100	220	2205	1000	\$60,908	12/22/2021
7667	Application Developer I	100	220	2202	1000	100	220	2205	1000	\$51,958	12/22/2021
8140	R&D Coordinator	100	220	2205	1000	100	220	2202	1000	\$44,332	12/22/2021
13824	Assistant CIO	100	220	2205	1000	100	220	2203	1000	\$118,450	12/22/2021
16843	CISO	100	220	2204	1000	100	220	2203	1000	\$132,149	12/22/2021
18004	Application Development Manager	100	220	2202	1000	100	220	2205	1000	\$97,850	12/22/2021
21154	Assistant CIO	100	220	2201	1000	100	220	2205	1000	\$118,450	12/22/2021
65942	Assistant CIO	100	220	2202	1000	100	220	2201	1000	\$118,450	12/22/2021
97353	Deputy, CIO	100	220	2201	1000	100	220	2205	1000	\$152,163	12/22/2021
97562	Deputy, CIO	100	220	2205	1000	100	220	2201	1000	\$149,000	12/22/2021
102896	Program Project Manager II	100	220	2205	1000	100	220	2205	1000	\$97,850	12/22/2021
103015	Business Analyst II	100	220	2205	1000	100	220	2201	1000	\$55,487	12/22/2021
103129	Application Tester	100	220	2202	1000	100	220	2201	1000	\$53,135	12/22/2021
103155	Business Analyst I	100	220	2205	1000	100	220	2201	1000	\$47,246	12/22/2021
103166	Security Analyst	100	220	2204	1000	100	220	2203	1000	\$88,000	12/22/2021
103169	Security Analyst	100	220	2204	1000	100	220	2203	1000	\$92,700	12/22/2021
			Police				Police				
1852	Chief	100	320	5207	1000	301	320	3206	1000	\$144,000	12/22/2021
2225	Lieutenant	100	320	5207	1000	301	320	3201	1000	\$70,818	12/22/2021
2807	Admin tech	100	320	5207	1000	301	320	5810	1000	\$40,928	12/22/2021
6483	Sergeant	100	320	5207	1000	301	320	3206	1000	\$62,791	12/22/2021
7901	Admin coord ii	100	320	5207	1000	301	320	3201	1000	\$46,141	12/22/2021
15143	Admin tech	100	320	5207	1000	301	320	3201	1000	\$34,233	12/22/2021
97843	Executive asst	100	320	5207	1000	301	320	3206	1000	\$58,153	12/22/2021
105394	Lieutenant	100	320	5207	1000	301	320	3201	1000	\$62,130	12/22/2021
105395	Lieutenant	100	320	5207	1000	301	320	3201	1000	\$60,320	12/22/2021
105397	Lieutenant	100	320	5207	1000	301	320	3201	1000	\$62,130	12/22/2021
117749	Financial admin	100	320	5207	1000	301	320	3206	1000	\$89,585	12/22/2021
120707	Major	100	320	5207	1000	301	320	3206	1000	\$96,533	12/22/2021
118384	Code enforcement	100	320	5207	1000	301	320	5810	1000	\$59,015	12/22/2021
8721	Captain	100	320	5207	1000	301	320	3206	1000	\$87,757	12/22/2021
8319	Pilot	100	320	5207	1000	301	320	3212	1000	\$66,392	12/22/2021
104391	Sergeant	100	320	5207	1000	301	320	3212	1000	\$60,620	12/22/2021
1935	Lieutenant	100	320	5207	1000	301	320	3212	1000	\$70,818	12/22/2021
444	Po II	100	320	5207	1000	301	320	3205	1000	\$55,109	12/22/2021
3310	Lieutenant	100	320	5207	1000	301	320	3201	1000	\$70,818	12/22/2021
9687	Po II	100	320	5207	1000	301	320	3201	1000	\$55,109	12/22/2021
9946	Po III	100	320	5207	1000	301	320	3205	1000	\$57,083	12/22/2021
12972	Po III	100	320	5207	1000	301	320	3201	1000	\$57,083	12/22/2021
20563	Po II	100	320	5207	1000	301	320	3201	1000	\$55,109	12/22/2021
118378	Sergeant	100	320	5207	1000	301	320	3205	1000	\$59,057	12/22/2021

Temporary / Seasonal Positions

2022 Position Changes - Temporaries/Seasonal

Pos #	Title	Fund	Agency	Org	Object	Effective Date	End Date
	Chairman, At-Large						
117087	Intern	100	107	1072	1004	12/22/2021	12/20/2022
	County Manager						
101090	Summer Intern	100	118	1812	1004	12/22/2021	12/20/2022
122473	Intern	100	118	1812	1004	12/22/2021	12/20/2022
96459	Summer Intern	100	118	1823	1004	12/22/2021	12/20/2022
96460	Summer Intern	100	118	1823	1004	12/22/2021	12/20/2022
96468	Summer Intern	100	118	1823	1004	12/22/2021	12/20/2022
104102	Intern	100	118	1823	1004	12/22/2021	12/20/2022
104103	Intern	100	118	1823	1004	12/22/2021	12/20/2022
	External Affairs						
121075	Film Marketing Coordinator	100	130	1302	1004	12/22/2021	12/20/2022
	Information Technology						
113764	Lead Application Developer	100	220	2202	1003	12/22/2021	12/20/2022
116794	Intern	100	220	2204	1004	12/22/2021	12/20/2022
117427	Intern	100	220	2204	1004	12/22/2021	12/20/2022
116789	Intern	100	220	2204	1004	12/22/2021	12/20/2022
116771	Intern	100	220	2204	1004	12/22/2021	12/20/2022
117622	Management / Policy Analyst I - TEMP	100	220	2204	1004	12/22/2021	12/20/2022
113819	Intern	100	220	2204	1004	12/22/2021	12/20/2022
116787	Intern	100	220	2204	1004	12/22/2021	12/20/2022
117520	Intern	100	220	2204	1004	12/22/2021	12/20/2022
116791	Intern	100	220	2204	1004	12/22/2021	12/20/2022
116941	Intern	100	220	2204	1004	12/22/2021	12/20/2022
117519	Intern	100	220	2204	1004	12/22/2021	12/20/2022
117523	Intern	100	220	2204	1004	12/22/2021	12/20/2022
117815	Assistant to Clerk- Probate Court	100	220	2204	1004	12/22/2021	12/20/2022
	Real Estate and Asset Management						
66534	Facility Project Director	100	520	5201	1003	12/22/2021	12/20/2022
	State Court - General						
137173	Court Operating Specialist	100	420	4201	1004	12/22/2021	12/20/2022
137152	Intern	100	420	4201	1005	12/22/2021	12/20/2022
137168	Intern	100	420	4201	1005	12/22/2021	12/20/2022
20182	Court Operating Specialist	100	420	4201	1004	12/22/2021	12/20/2022
56687	Intern	100	420	4201	1005	12/22/2021	12/20/2022
89055	Fin Sp Supervisor	100	420	4201	1004	12/22/2021	12/20/2022
	Superior Court General						
116924	Sr. Staff Attorney	100	450	4501	1005	12/22/2021	12/20/2022
117595	Litigation Mgr.	100	450	4501	1005	12/22/2021	12/20/2022
	Tax Assessor						
117675	Tax Appraisal Clerk II	100	240	2403	1005	12/22/2021	12/20/2022

Unfund Positions

2022 Position Changes - Unfund Positions

Pos #	Action	Title	Fund	Agency	Org	Object	Salary	Effective Date
County Manager								
0113755	Unfund	Dep chf opr off	100	118	1812	1000	\$190,550	12/21/2021
District Attorney								
123997	Unfund	Admin Coord I	100	480	4800	1002	\$40,928	12/21/2021
123998	Unfund	Admin Coord I	100	480	4800	1002	\$40,928	12/21/2021
123503	Unfund	Admin Spec	100	480	4800	1002	\$34,609	12/21/2021
123996	Unfund	Admin Coord I	100	480	4800	1002	\$40,928	12/21/2021
123541	Unfund	Admin Coord I	100	480	4800	1002	\$40,928	12/21/2021
123644	Unfund	Admin Techn	100	480	4800	1002	\$32,660	12/21/2021
123995	Unfund	Admin Coord I	100	480	4800	1002	\$40,928	12/21/2021
124021	Unfund	Admin Coord I	100	480	4800	1002	\$40,928	12/21/2021
124035	Unfund	Admin Clrk	100	480	4800	1002	\$32,000	12/21/2021
123645	Unfund	Admin Clrk	100	480	4800	1002	\$32,000	12/21/2021
123500	Unfund	Admin Spec	100	480	4800	1002	\$34,611	12/21/2021
123539	Unfund	Admin Coord I	100	480	4800	1002	\$40,934	12/21/2021
123540	Unfund	Admin Coord I	100	480	4800	1002	\$40,934	12/21/2021
123543	Unfund	Admin Coord I	100	480	4800	1002	\$40,928	12/21/2021
123643	Unfund	Admin Techn	100	480	4800	1002	\$32,660	12/21/2021
123504	Unfund	Admin Spec	100	480	4800	1002	\$34,609	12/21/2021
124001	Unfund	Admin Coord I	100	480	4800	1002	\$40,928	12/21/2021
123545	Unfund	Admin Coord I	100	480	4800	1002	\$40,928	12/21/2021
123544	Unfund	Admin Coord I	100	480	4800	1002	\$40,928	12/21/2021
123542	Unfund	Admin Coord I	100	480	4800	1002	\$40,928	12/21/2021
123502	Unfund	Admin Spec	100	480	4800	1002	\$34,611	12/21/2021
124013	Unfund	Admin Coord I	100	480	4800	1002	\$40,928	12/21/2021
123498	Unfund	Admin Spec	100	480	4800	1002	\$34,611	12/21/2021
123505	Unfund	Admin Spec	100	480	4800	1002	\$34,609	12/21/2021
123506	Unfund	Admin Spec	100	480	4800	1002	\$34,609	12/21/2021
123507	Unfund	Admin Spec	100	480	4800	1002	\$34,609	12/21/2021
123508	Unfund	Admin Spec	100	480	4800	1002	\$34,609	12/21/2021
124016	Unfund	Admin Coord I	100	480	4800	1002	\$40,928	12/21/2021
123499	Unfund	Admin Spec	100	480	4800	1002	\$34,611	12/21/2021
123994	Unfund	Admin Coord I	100	480	4800	1002	\$40,928	12/21/2021
124034	Unfund	Admin Coord I	100	480	4800	1002	\$40,928	12/21/2021
Information Technology								
0003517	Unfund	Prg proj mgr I	100	220	2205	1000	\$84,522	12/21/2021
Juvenile Court								
120585	Unfund	Jud case mgr	100	405	REOP	1000	\$45,666	12/21/2021
120586	Unfund	Jud case mgr	100	405	REOP	1000	\$45,666	12/21/2021
121080	Unfund	Court oper spec	100	405	REOP	1002	\$45,666	12/21/2021
121081	Unfund	Court oper spec	100	405	REOP	1002	\$45,666	12/21/2021
121082	Unfund	Court oper spec	100	405	REOP	1002	\$45,666	12/21/2021
121083	Unfund	Court oper spec	100	405	REOP	1002	\$45,666	12/21/2021
121084	Unfund	Court oper spec	100	405	REOP	1002	\$45,666	12/21/2021
121085	Unfund	Court oper spec	100	405	REOP	1002	\$45,666	12/21/2021
121086	Unfund	Court oper spec	100	405	REOP	1002	\$45,666	12/21/2021
121087	Unfund	Court oper spec	100	405	REOP	1002	\$45,666	12/21/2021
121088	Unfund	Court oper spec	100	405	REOP	1002	\$45,666	12/21/2021

2022 Position Changes - Unfund Positions

Pos #	Action	Title	Fund	Agency	Org	Object	Salary	Effective Date
Magistrate Court								
119620	Unfund	Jud Asst.	100	422	REOP	1005	\$45,666	12/21/2021
Probate Court								
0120601	Unfund	Financial Systems Manager	100	410	REOP	1005	\$66,073	12/21/2021
0120592	Unfund	Court oper spec	100	410	REOP	1005	\$40,928	12/21/2021
0120593	Unfund	Court oper spec	100	410	REOP	1005	\$40,928	12/21/2021
0120594	Unfund	Court oper spec	100	410	REOP	1005	\$40,928	12/21/2021
0120595	Unfund	Court oper spec	100	410	REOP	1005	\$40,928	12/21/2021
0120596	Unfund	Court oper spec	100	410	REOP	1005	\$40,928	12/21/2021
0120597	Unfund	Court oper spec	100	410	REOP	1005	\$40,928	12/21/2021
0120598	Unfund	Jud hear off	100	410	REOP	1005	\$51,958	12/21/2021
0120599	Unfund	Jud hear off	100	410	REOP	1005	\$51,958	12/21/2021
0120600	Unfund	Jud hear off	100	410	REOP	1005	\$51,958	12/21/2021
Public Defender								
0120573	Unfund	Assistant Public Defender III	100	490	REOP	1000	\$73,131	12/21/2021
0120574	Unfund	Assistant Public Defender III	100	490	REOP	1000	\$73,131	12/21/2021
0120575	Unfund	Assistant Public Defender III	100	490	REOP	1000	\$73,131	12/21/2021
0120576	Unfund	Assistant Public Defender III	100	490	REOP	1000	\$73,131	12/21/2021
0120577	Unfund	Assistant Public Defender III	100	490	REOP	1000	\$73,131	12/21/2021
0120578	Unfund	Assistant Public Defender III	100	490	REOP	1000	\$73,131	12/21/2021
0120579	Unfund	Social Work Coordinator I	100	490	REOP	1000	\$55,487	12/21/2021
0120580	Unfund	Investigator Public Defender	100	490	REOP	1000	\$47,246	12/21/2021
0120581	Unfund	Investigator Public Defender	100	490	REOP	1000	\$47,246	12/21/2021
0120582	Unfund	Legal Assistant	100	490	REOP	1000	\$37,768	12/21/2021
Purchasing								
0009753	Unfund	Administrative Specialist	100	230	2500	1000	\$36,316	12/21/2021
0118395	Unfund	Purchasing Cards Program Coordinator	100	230	2301	1000	\$47,246	12/21/2021
Solicitor General								
0120540	Unfund	Investigator Solicitor	100	400	REOP	1000	\$47,246	12/21/2021
0120542	Unfund	Investigator Solicitor	100	400	REOP	1000	\$47,246	12/21/2021
0120543	Unfund	Investigator Solicitor	100	400	REOP	1000	\$47,246	12/21/2021
0120544	Unfund	Investigator Solicitor	100	400	REOP	1000	\$47,246	12/21/2021
0120551	Unfund	Assistant Solicitor II	100	400	REOP	1000	\$69,602	12/21/2021
0120552	Unfund	Assistant Solicitor II	100	400	REOP	1000	\$69,602	12/21/2021
0120553	Unfund	Assistant Solicitor II	100	400	REOP	1000	\$69,602	12/21/2021
0120554	Unfund	Assistant Solicitor II	100	400	REOP	1000	\$69,602	12/21/2021
0120555	Unfund	Assistant Solicitor II	100	400	REOP	1000	\$69,602	12/21/2021
0120556	Unfund	Assistant Solicitor II	100	400	REOP	1000	\$69,602	12/21/2021
0120557	Unfund	Victim Witness Advocate	100	400	REOP	1000	\$40,928	12/21/2021
0120558	Unfund	Victim Witness Advocate	100	400	REOP	1000	\$40,928	12/21/2021
0120559	Unfund	Court Associate	100	400	REOP	1000	\$36,189	12/21/2021
0120560	Unfund	Court Associate	100	400	REOP	1000	\$36,189	12/21/2021
0124037	Unfund	Legal Specialist	100	400	REOP	1000	\$55,487	12/21/2021
0124038	Unfund	Legal Specialist	100	400	REOP	1000	\$55,487	12/21/2021
0124039	Unfund	Legal Specialist	100	400	REOP	1000	\$55,487	12/21/2021
0124040	Unfund	Legal Specialist	100	400	REOP	1000	\$55,487	12/21/2021
0124214	Unfund	Administrative Coordinator I	100	400	REOP	1000	\$40,928	12/21/2021

2022 Position Changes - Unfund Positions

Pos #	Action	Title	Fund	Agency	Org	Object	Salary	Effective Date
State Court General								
120603	Unfund	Litigation mngr	100	420	REOP	1002	\$55,486	12/21/2021
120604	Unfund	Litigation mngr	100	420	REOP	1002	\$55,486	12/21/2021
Superior Court General								
120875	Unfund	Deputy Jury Clerk	100	450	4503	1002	\$62,544	12/21/2021
120746	Unfund	Litigation Mngr	100	450	REOP	1002	\$55,486	12/21/2021
120747	Unfund	Litigation Mngr	100	450	REOP	1002	\$55,486	12/21/2021
120748	Unfund	Sr. Staff Attrny	100	450	REOP	1002	\$76,659	12/21/2021
122577	Unfund	Litigation Mngr	100	450	REOP	1005	\$55,486	12/21/2021

Range Change/Salary Change Positions

2022 POSITION CHANGES - RANGE CHANGE POSITIONS

Pos #	Title	Fund	Agency	Unit	Object	Grade	Salary	Action	Effective Date
Commissioner Hausmann, District 1									
37616	Chief of Staff	100	101	1012	1000	Set	\$95,000	Range Change - From	12/22/2021
37616	Chief of Staff	100	101	1012	1000	Set	\$98,000	Range Change - To	12/22/2021
40575	Policy Analyst	100	101	1012	1000	Set	\$74,160	Range Change - From	12/22/2021
40575	Policy Analyst	100	101	1012	1000	Set	\$47,155	Range Change - To	12/22/2021



INTER-OFFICE MEMORANDUM

TO: Department Heads and Elected Officials
THROUGH: Hakeem K. Oshikoya, Finance Director *HKO*
FROM: James Husserl, Budget Manager *James Husserl*
DATE: November 12, 2021
SUBJECT: Annual Hardware & Software Maintenance List

The Annual Hardware & Software Maintenance List has not been fully completed and vetted, and it will not be included with the 2022 Proposed Budget materials. The Purchasing Department and Department of Information Technology will present and submit the AML List under a separate cover.

C: Dick Anderson, County Manager
Sharon Whitmore, Chief Financial Officer
Anna Roach, Chief Operating Officer
Ray Turner, Deputy Director of Finance
Lateef Ashekun, Deputy Director, Information Technology
Felicia Strong-Whitaker, Director of Purchasing