

# FULTON COUNTY, GEORGIA PROPOSED BUDGET

# FY 2016



Presented  
to the  
Board of  
Commissioners  
November 15, 2015



November 13, 2015

Fulton County Board of Commissioners  
141 Pryor Street, SW  
Atlanta, Georgia 30303

To the Honorable Board of Commissioners and Citizens of Fulton County:

In accordance with the statutory responsibilities of the Budget Commission, the FY2016 Proposed Budget is hereby respectfully submitted for your review and consideration. The recommended budgets for all funds are considered legally balanced with reasonable and conservative assumptions for all revenues and expenditures.

The FY16 Proposed Budget has been shaped to invest in delivering outcomes for our citizens; not simply to pay for the costs of running government. To shape this transformational budget, we have employed a process to buy the best outcomes possible for our citizens and to ensure that we will get more value from every dollar available.

The projected FY2016 General Fund revenue for Fulton County is \$619,476,362. A key factor affecting the FY16 General Fund budget is the reduction of the county-wide millage from 11.781 mills to 10.5 mills. There is no change in the millage rate of 11.579 mills in the Unincorporated South Fulton Special Service District Fund. The General Fund Budget for FY16 is projected to be \$619,109,296 with an additional \$29,000,000 earmarked for capital.

To achieve improved outcomes for our citizens in FY16 through this new budgeting process, we have aligned every program to one of the 6 key Priority Areas that were adopted by the Board of Commissioners at the April Strategic Planning retreat.

- All People are Safe
- All People are Healthy
- All People Have Economic Opportunities
- All People are Self-Sufficient
- All People Trust Government is Efficient, Effective, and Fiscally Sound
- All People's Lives are Culturally and Recreationally Enriched

We treated every budget proposal developed by departments as an 'offer' to deliver specific impacts at a specific price. We have recommended 'buying' or keeping those offers that we believe will provide the most impact for the county, as measured by the key performance indicators that we have developed for that Priority Area. In addition, we have proposed new initiatives to get even more outcomes for our money to increase the impact we can deliver to our citizens in each Priority Area.

Below is a summary of the key investment decisions in the FY16 Proposed Budget and the impact we expect to deliver.

**All People Are Safe:**

***Fulton County is investing to transform the justice system towards more efficient administration and more effective channeling of individuals through the system.***

In 2016, we propose investing \$303.8M towards assuring all people are safe in Fulton County. To this end, we recommend bringing members of our justice system together in a Justice Reinvestment Initiative to improve our justice system. We propose setting aside approximately \$10M of the funding allocated to this priority area so that together we can develop a comprehensive plan to decide how best to reinvest to:

- Significantly reduce the number of individuals held in our jail for more than 6 months
- Increase the speed with which we move cases through the system to assure timely action and greater safety
- Work with our partners to significantly reduce the presence of people with mental illness in our justice system – and get them the treatment they need from those best able to provide it
- Significantly reduce administrative costs through integrated court administration and shared services

Additionally, we recommend investing to modernize emergency management operations and our first responder capacity in unincorporated Fulton County.

**All People are Healthy:**

***Fulton County is committed to enhancing collaborative, community-based healthcare.***

In 2016, we propose investing \$260.2M towards assuring all people are healthy in Fulton County. To enhance the health of our community, we propose strengthening our partnership with Grady Hospital by helping them create a new care model that will significantly improve the health outcomes of 50,000 County residents most at risk, investigating other services they might provide, and exploring facility-sharing arrangements. Further, in an effort to improve the quality of our behavioral health services we recommend sourcing them to a network of community providers through performance-based contracts. In doing so, we will increase the quantity and quality of services, reduce our jail population through better access to early interventions, and better serve the needs of homeless persons. We recommend asking our Health Department to concentrate its resources on fewer programs - those programs that are mandated, leverage resources from other sources, and are proven to have greater impact on improving health outcomes. Finally, in order to measurably improve outcomes and emergency health response coordination, we recommend aligning Fulton County's public health service delivery with the Board of Health model used by other Georgia counties.

**All People Have Economic Opportunities:**

***Fulton County is strengthening its role as a regional leader, information hub, and advocate, working with cities and other partners to attract, retain, and develop businesses, enhance employment levels, and increase workforce readiness.***

In 2016, we propose investing \$8.1M towards assuring that all people have economic opportunities. We recommend consolidating our economic development resources, staff, and leadership with a specific focus on becoming an information engine to power economic development activities throughout the county. We recommend unifying our youth workforce development efforts across county departments and shifting away from

direct program delivery to an impact-driven RFP process with community-based organizations. Completion of the outsourcing of permits/ building inspections and plan/site review that is currently underway will increase efficiency and services for our citizens. Finally, we recommend continuing our commitment to long-term supportive housing.

**All People are Self-Sufficient:**

***Fulton County is maintaining its commitment to ensuring its residents are self-sufficient by enhancing performance and reducing administrative overhead.***

In 2016, we propose investing \$40.7M towards assuring all people are self-sufficient in Fulton County. We recommend transforming our human services grants to performance-based agreements that reward results, enhance efficiency, and ensure a predictive payment stream to our nonprofit community partners. We recommend continuing our commitment to our senior citizens programs and challenging staff and partners to develop new and enhanced revenue generating opportunities so that they may better serve our seniors.

**All People's Lives are Culturally and Recreationally Enriched:**

***Fulton County is maintaining its financial commitment to arts and culture and expanding non-government funding while strengthening performance-based, data-driven contracts.***

In 2016, we propose investing \$40.2M towards assuring all people's lives are culturally and recreationally enriched. We recommend redesigning our culture and recreation grant-making process to make longer, multi-year commitments and move to performance-based contracts emphasizing specific outcomes. We recommend restructuring Wolf Creek to be a self-sustaining enterprise, and increasing revenue expectations for all our cultural and recreational facilities and programs so that they can serve the community at scale. We recommend using data demonstrating the impact of culture and recreation as the basis for our advocacy for greater investment in culture and recreational programming. Additionally, we recommend maintaining our financial commitment to libraries and parks; we will need to reprioritize and concentrate our investments in order to ensure quality programming.

**All People Trust Government is Efficient, Effective, and Fiscally Sound:**

***Fulton County is dedicated to building a performance-driven government organization.***

In 2016, we propose investing \$284.7M towards assuring all people trust that government is effective, efficient, and fiscally sound in Fulton County. Tactically, using the strategic planning process and 2016 budget process as catalysts, we recommend building a performance management culture across the county, with each program having clear, measurable performance commitments for the funds they will be receiving. We recommend continued modernization of our human resources processes and systems, and development of a stronger focus on customer service in all county operations. Using the recommendations from the operational assessment and our strategic partner as a guide, we recommend the continued pursuit of operational

efficiencies in order to capture \$10M+ in savings annually. Finally, we propose to make initial investments in strengthening the infrastructure of the county after years of deferred maintenance, including a \$20M capital investment to improve our facilities and a \$6M capital investment to transform Information Technology.

### **Next Steps**

A series of public hearings will be held throughout the county over the next several weeks with the final public hearing being held on January 6, 2016. The hearings will allow citizens an opportunity to review and comment on the programs funded and related outcomes and to provide valuable feedback to Board of Commissioners regarding those programs. The tentative budget will be presented at the second meeting in December for approval and advertisement.

In closing, we believe Fulton County will be well positioned to achieve the best possible outcomes for our citizens with this Proposed Budget. In the following sections you will find a high level overview of the Proposed Budget by Priority Area, a detailed view and accompanying narrative for each Fund, and updates to positions and Information Technology.

### **BUDGET COMMISSION MEMBERS**

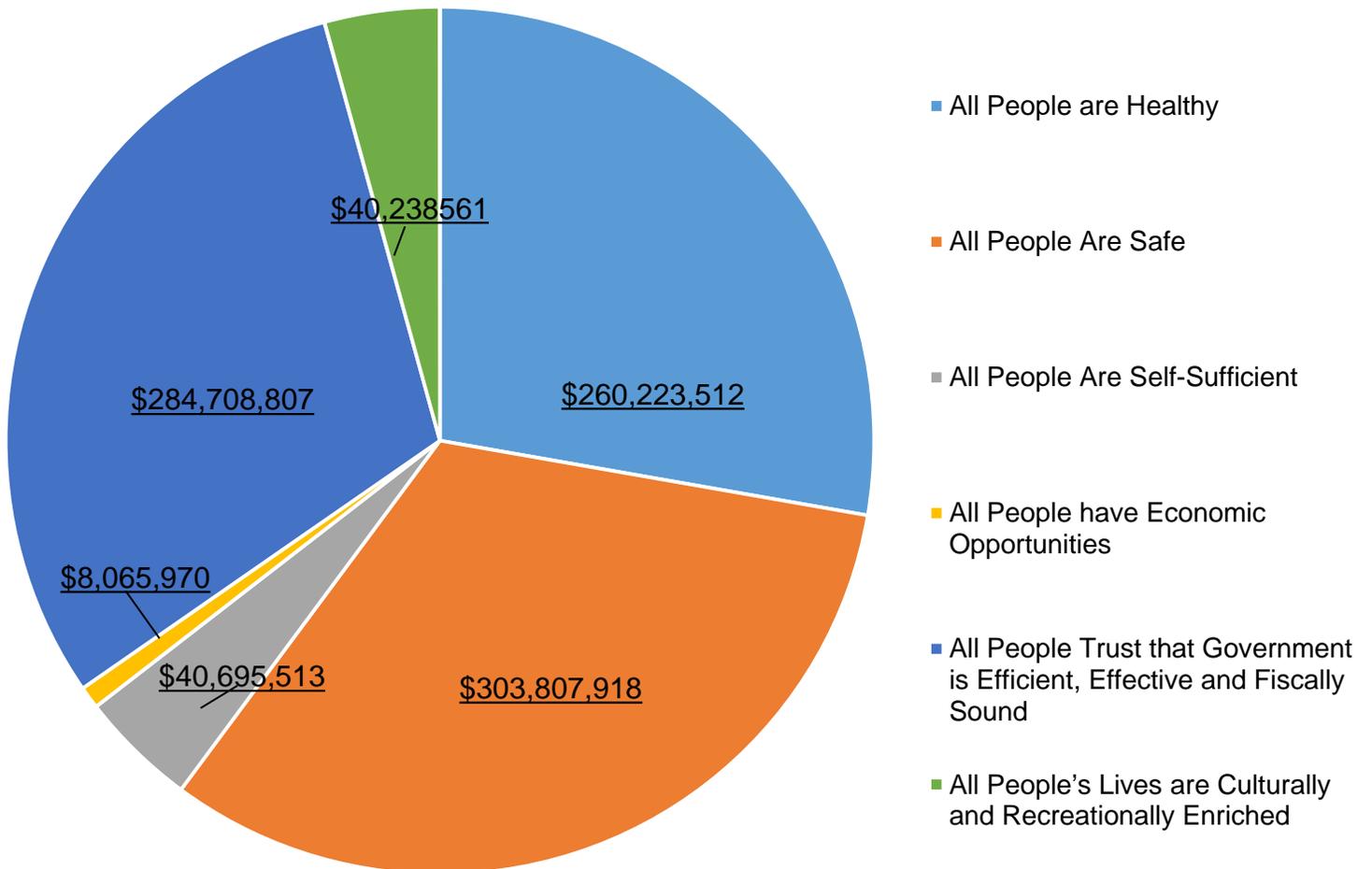
John Eaves  
Chairman

Richard Anderson  
County Manager

Sharon Whitmore  
Chief Financial Officer

## FY2016 All Funds Expected Expenditures by Priority Area

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**FY2016 Total Expected Spend: \$937,740,281**

## FY2016 Expected Expenditures by Department per Priority Area

Strategic Priority Area							
Department	Health	Safety	Self Sufficiency	Economic Opportunities	Government	Culture & Recreation	Total
Aging & Youth			\$19,908,074	\$772,840			\$20,680,914
Arts & Culture						\$5,025,136	\$5,025,136
Behavioral Health	\$9,342,093						\$9,342,093
Clerk of Superior Court		\$13,176,048			\$1,328,545		\$14,504,593
Clerk to the Board of Commissioners				\$991	\$3,431,233	\$255,546	\$3,687,770
County Attorney	\$505,913				\$5,010,910		\$5,516,823
County Auditor				\$114,448	\$718,393		\$832,841
County Manager		\$2,601,682	\$479,484	\$600,000	\$2,598,316		\$6,279,482
County Marshal		\$5,721,356					\$5,721,356
District Attorney		\$20,997,912					\$20,997,912
Emergency Services		\$9,626,949					\$9,626,949
External Affairs					\$3,364,373		\$3,364,373
Finance	\$4,180,739				\$9,171,143		\$13,351,882
Fire		\$14,776,243					\$14,776,243
Grady Hospital	\$62,743,152						\$62,743,152
Health & Wellness	\$17,622,336						\$17,622,336
Housing & Community Development			\$6,410,040	\$543,039			\$6,953,079
Information Technology	\$1,184,643				\$29,309,696		\$30,494,339
Juvenile Court		\$2,251,366	\$11,190,976				\$13,442,342
Library						\$27,813,500	\$27,813,500
Magistrate Court		\$4,353,324					\$4,353,324
Medical Examiner		\$4,150,987					\$4,150,987
Non-Agency	\$66,954,899	\$53,813,944	\$791,586	\$538,508	\$125,760,496	\$2,507,043	\$250,366,476
Parks & Recreation						\$4,083,671	\$4,083,671
Personnel	\$281,056				\$5,819,316		\$6,100,372
Planning & Community Services				\$2,794,916		\$553,665	\$3,348,581
Police	\$1,343,354	\$18,187,767					\$19,531,121
Probate Court		\$2,556,019					\$2,556,019
Public Defender		\$12,604,093					\$12,604,093
Public Works	\$96,065,327				\$9,563,950		\$105,629,277
Purchasing					\$3,398,530		\$3,398,530
Regis & Elect					\$10,245,339		\$10,245,339
Sheriff		\$91,461,973					\$91,461,973
Solicitor General		\$8,725,487					\$8,725,487
State Court-All Judges		\$4,069,472					\$4,069,472
State Court-General		\$8,326,716					\$8,326,716
Superior Court-General		\$19,396,414					\$19,396,414
Tax Assessor					\$12,602,679		\$12,602,679
Tax Commissioner					\$14,627,692		\$14,627,692
Real Estate & Asset Management				\$2,701,228	\$47,002,500		\$49,703,728
Family & Children's Services			\$1,915,353				\$1,915,353
Superior Court-All Judges		\$7,010,168					\$7,010,168
<b>Grand Total</b>	<b>\$260,223,512</b>	<b>\$303,807,918</b>	<b>\$40,695,513</b>	<b>\$8,065,970</b>	<b>\$284,708,807</b>	<b>\$40,238,561</b>	<b>\$937,740,281</b>

## FY2016 Expected Expenditures by Fund per Priority Area

Strategic Priority Area							
Fund	Health	Safety	Self- Sufficiency	Economic Opportunities	Government	Culture & Recreation	Total
100	\$92,503,024	\$255,258,334	\$40,680,157	\$2,284,645	\$223,483,722	\$33,899,414	\$648,109,296
200		\$300,000		\$2,701,228			\$3,001,228
201	\$127,435,994						\$127,435,994
203	\$37,839,155						\$37,839,155
206	\$205,009						\$205,009
215						\$739,427	\$739,427
300					\$3,789,162		\$3,789,162
301	\$2,123,429	\$36,351,717		\$3,079,106	\$6,375,753	\$4,300,647	\$52,230,652
340		\$6,388,578					\$6,388,578
421		\$218,609					\$218,609
422		\$545,876					\$545,876
423		\$52,039					\$52,039
429		\$71,502					\$71,502
441	\$116,901	\$4,131,523			\$27,979	\$21,854	\$4,298,257
442		\$481,532					\$481,532
453		\$8,208			\$246,757		\$254,965
455						\$179,352	\$179,352
460			\$15,356			\$132,652	\$148,008
462						\$156,004	\$156,004
468					\$161,737		\$161,737
473						\$553,665	\$553,665
474				\$991		\$255,546	\$256,537
600					\$11,272,398		\$11,272,398
725					\$38,807,737		\$38,807,737
84C					\$543,562		\$543,562
<b>Total</b>	<b>\$260,223,512</b>	<b>\$303,807,918</b>	<b>\$40,695,513</b>	<b>\$8,065,970</b>	<b>\$284,708,807</b>	<b>\$40,238,561</b>	<b>\$937,740,281</b>

**Strategic Priority Area:****All People are Safe**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$303,807,918</b>
Clerk of Superior Court	Administration Bureau	100	\$6,086,828
Clerk of Superior Court	Courts Division	100	\$7,089,220
County Manager	Emergency Management	100	\$161,372
County Manager	Child Attorney	100	\$2,440,310
County Marshal	Court Security DUI Court Support	100	\$1,022,001
County Marshal	Criminal Warrants-GCIC	100	\$960,614
County Marshal	Field Operations	100	\$2,834,221
County Marshal	Headquarters	100	\$904,520
District Attorney	District Attorney - Trial	100	\$18,061,748
District Attorney	Equitable Sharing-DOJ	442	\$108,045
District Attorney	Fed Forfeiture-DOT	442	\$137,116
District Attorney	DA - Appeals	100	\$901,265
District Attorney	DA- Juvenile	100	\$846,847
District Attorney	Victim Witness	441	\$942,891
Emergency Services	Restricted Asset	441	\$850,000
Emergency Services	Technical Services	340	\$699,185
Emergency Services	Operational Services	340	\$5,184,672
Emergency Services	Support Services	340	\$504,721
Emergency Services	Countywide Radio and Dispatch Services	100	\$2,388,371

**Strategic Priority Area:****All People are Safe**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$303,807,918</b>
Fire	Airport Fire Operation	200	\$300,000
Fire	Fire - Operations	301	\$12,352,849
Fire	Community Risk Reduction	301	\$957,274
Fire	Fleet Maintenance and Logistics	301	\$1,166,120
Juvenile Court	Restricted Assets	441	\$76,289
Juvenile Court	Juvenile Court - Judicial	100	\$2,175,077
Magistrate Court	Magistrate Court - Judges	100	\$2,054,164
Magistrate Court	Magistrate Court - General	100	\$2,299,160
Medical Examiner	Death Investigations	100	\$4,150,987
Non-Agency	Police SSD	301	\$2,329,293
Non-Agency	Fire SSD	301	\$2,886,342
Non-Agency	TAN Issuance	100	\$777,667
Non-Agency	Pensions	100	\$24,471,230
Non-Agency	Transfer to Debt Service	100	\$11,400,000
Non-Agency	Transfer to 911 Fund	301	\$1,875,000
Non-Agency	Justice Reinvestment	100	\$10,074,412
Police	Uniform Patrol	301	\$11,095,775
Police	Reports and Permits	100	\$1,106,707
Police	Criminal Investigations	301	\$2,089,264

**Strategic Priority Area:****All People are Safe**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$303,807,918</b>
Police	Headquarters Operations & Logistics	301	\$1,599,800
Police	Federal Equitable Sharing	442	\$153,868
Police	Fulton County Public Safety Training Center	100	\$735,753
Police	Facility Security	100	\$1,406,600
Probate Court	Probate Court Services	100	\$2,556,019
Public Defender	Public Defender - Superior Court	100	\$10,607,161
Public Defender	Public Defender-Juvenile Dependency	100	\$895,342
Public Defender	Public Defender-Appeals	100	\$453,696
Public Defender	Public Defender - Juvenile Court Delinquency	100	\$647,893
Sheriff	Sheriff Restricted Assets	442	\$82,503
Sheriff	Sheriff Administration	100	\$4,735,301
Sheriff	Jail Operations	100	\$43,510,721
Sheriff	Law Enforcement-Transfer	100	\$1,685,238
Sheriff	Sheriff Administration - Executive	100	\$2,103,763
Sheriff	Law Enforcement-Operations	100	\$5,793,523
Sheriff	Jail Detention Officer	100	\$21,712,735
Sheriff	Sheriff Sale Fund	421	\$218,609
Sheriff	Sheriff Administration-Warehouse Fleet	100	\$1,841,161
Sheriff	Court Services	100	\$9,069,079

**Strategic Priority Area:****All People are Safe**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$303,807,918</b>
Sheriff	Sheriff Administration-Training	100	\$709,340
Solicitor General	Misdemeanor Prosecution/Criminal Investigations	100	\$6,463,144
Solicitor General	Restricted Assets	441	\$2,262,343
State Court-All Judges	State Court Judge - Roth	100	\$383,086
State Court-All Judges	State Court Judge - Porter	100	\$416,532
State Court-All Judges	State Court Judge - Richardson	100	\$364,827
State Court-All Judges	State Court Judge - Dixon	100	\$473,989
State Court-All Judges	State Court Judge - Mather	100	\$430,556
State Court-All Judges	State Court Judge - Morrison	100	\$406,834
State Court-All Judges	State Court Judge - Tailor	100	\$398,726
State Court-All Judges	State Court Judge - Edlein	100	\$379,338
State Court-All Judges	State Court Judge - Bessen	100	\$407,377
State Court-All Judges	State Court Judge - Eady	100	\$408,207
State Court-General	State Court	100	\$8,326,716
Superior Court-All judges	Superior Court-Judge Shoob	100	\$351,331
Superior Court-All judges	Superior Court-Judge Bedford	100	\$335,648
Superior Court-All judges	Superior Court-Judge Brasher	100	\$322,106
Superior Court-All judges	Superior Court- Judge Glanville	100	\$361,873
Superior Court-All judges	Superior Court-Judge Ellerbe	100	\$348,118

**Strategic Priority Area:****All People are Safe**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$303,807,918</b>
Superior Court-All judges	Superior Court-Judge Campbell	100	\$348,829
Superior Court-All judges	Superior Court-Judge Barwick	100	\$343,419
Superior Court-All judges	Superior Court-Judge Markle	100	\$358,509
Superior Court-All judges	Superior Court-Judge Downs	100	\$376,546
Superior Court-All judges	Superior Court-Judge Lane	100	\$342,058
Superior Court-All judges	Superior Court-Judge Adams	100	\$330,114
Superior Court-All judges	Superior Court-Judge Russell	100	\$342,259
Superior Court-All judges	Superior Court-Senior Judges	100	\$66,401
Superior Court-All judges	Superior Court-Judge Dempsey	100	\$351,945
Superior Court-All judges	Superior Court-Judge Tusan	100	\$324,082
Superior Court-All judges	Superior Court-Judge Newkirk	100	\$323,948
Superior Court-All judges	Superior Court-Judge Schwall	100	\$352,954
Superior Court-All judges	Superior Court-Judge Goger	100	\$351,529
Superior Court-All judges	Superior Court-Judge Baxter	100	\$353,414
Superior Court-All judges	Superior Court-Judge McBurney	100	\$384,142
Superior Court-All judges	Superior Court-Judge LaGrua	100	\$340,943
Superior Court-General	Superior Court Administration	100	\$8,182,759
Superior Court-General	Jury Services	100	\$1,999,700
Superior Court-General	Law and Jail Libraries	100	\$538,049

**Strategic Priority Area:****All People are Safe**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$303,807,918</b>
Superior Court-General	Family Division	100	\$1,305,076
Superior Court-General	Accountability Courts	100	\$2,809,591
Superior Court-General	D.A.T.E Education fund	422	\$545,876
Superior Court-General	Pretrial Services	100	\$3,883,614
Superior Court-General	Business Court - Fund	423	\$52,039
Superior Court-General	Accountability Courts	453	\$8,208
Superior Court-General	Superior court Technology Fund	429	\$71,502

**Strategic Priority Area:****All People are Healthy**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$260,223,512</b>
Behavioral Health	ADMINISTRATION GENERAL	100	\$2,003,199
Behavioral Health	ADMINISTRATION UTILIZATION	100	\$96,306
Behavioral Health	WEST FULTON MH	100	\$1,254,659
Behavioral Health	SOUTH FULTON MH	100	\$829,094
Behavioral Health	SFMH - PSYCHO SOCIA REHAB (PSR)	100	\$413,466
Behavioral Health	BUILDING BRIGHTER FUTURES	100	\$143,865
Behavioral Health	Jail Diversion	100	\$610,479
Behavioral Health	SOUTH TRAINING CENTER	100	\$1,155,395
Behavioral Health	CENTRAL TRAINING CENTER	100	\$587,240
Behavioral Health	NORTH TRAINING CENTER	100	\$671,283
Behavioral Health	CENTER FOR HLTH & REHAB (CHR)	100	\$490,636
Behavioral Health	SOUTH CENTRAL MH/NEIGHBORHOOD UNION	100	\$537,779
Behavioral Health	OAK HILL CHILD, ADOL AND FAMILY CENTER	100	\$548,692
County Attorney	County Attorney Services	201	\$505,913
Finance	Accounts Payable	201	\$149,920
Finance	Water and Sewer Billing and Collection	201	\$3,441,537
Finance	Meter Reading	201	\$589,282
Grady Hospital	Grady Hospital	100	\$62,743,152
Health & Wellness	Administrative Services	100	\$1,684,016

**Strategic Priority Area:****All People are Healthy**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$260,223,512</b>
Health & Wellness	Performance and Quality Improvement	100	\$68,276
Health & Wellness	Epidemiology	100	\$128,220
Health & Wellness	Grants Contracts	100	\$149,656
Health & Wellness	Public Hlth Infrastructure Imp	100	\$364,149
Health & Wellness	Reach	100	\$80,800
Health & Wellness	HIV Enhancement	100	\$165,776
Health & Wellness	HIV Outreach	100	\$489,637
Health & Wellness	Tuberculosis	100	\$1,411,236
Health & Wellness	Dental	100	\$814,916
Health & Wellness	Nursing	100	\$3,145,175
Health & Wellness	Sexually Transmitted Diseases	100	\$1,743,166
Health & Wellness	Community Health Education	100	\$209,318
Health & Wellness	Family Planning	100	\$9,531
Health & Wellness	Employee Examinations	100	\$74,938
Health & Wellness	Primary Care Lite	100	\$45,965
Health & Wellness	Neighborhood Union Primary Care Lite	100	\$69,047
Health & Wellness	Environmental Health Services	100	\$3,152,353
Health & Wellness	West Nile	100	\$437,885
Health & Wellness	Teen Pregnancy Prevention	100	\$146,338

**Strategic Priority Area:****All People are Healthy**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$260,223,512</b>
Health & Wellness	Adolescent Health	100	\$37,164
Health & Wellness	Adolescent Health	100	\$1,215
Health & Wellness	Infant Mortality	100	\$236,140
Health & Wellness	Chronic Disease	100	\$50,000
Health & Wellness	Animal Control	100	\$2,907,420
Information Technology	Information Technology	201	\$1,099,892
Information Technology	Information Technology	203	\$84,751
Non-Agency	Water and Sewer Renewal	203	\$770,281
Non-Agency	Transfer to Sinking Fund	201	\$26,018,500
Non-Agency	Transfer to Renewal Fund & Extension	201	\$36,777,600
Non-Agency	Pensions	100	\$2,795,443
Non-Agency	South Fulton - Animal Control	301	\$593,075
Personnel	HR Operations	201	\$281,056
Police	Code Enforcement	301	\$1,343,354
Public Works	Public Works Multi-year Expenditures	203	\$25,000,000
Public Works	Public Works Stonewater	206	\$205,009
Public Works	Special Appropriation fund	441	\$116,901
Public Works	Administration - Water and Sewer Revenue	201	\$4,469,230
Public Works	Regulatory Monitoring - Water and Sewer Revenue	201	\$169,098

**Strategic Priority Area:****All People are Healthy**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$260,223,512</b>
Public Works	Water Revenue	201	\$8,798,666
Public Works	Operations - Water and Sewer Revenue	201	\$8,068,416
Public Works	Water Sewer Renewal and Extension	203	\$7,412,027
Public Works	Industrial Monitoring and Enforcement	201	\$572,540
Public Works	Protection - Water and Sewer Revenue	201	\$6,354,934
Public Works	North Fulton Sewer Maintenance	201	\$3,394,464
Public Works	Little River WWTP	201	\$965,801
Public Works	Big Creek Water Reclamation Plant	201	\$7,460,954
Public Works	WWTP Management Oversight	201	\$704,783
Public Works	South Fulton Sewer Maintenance	201	\$2,988,390
Public Works	Camp Creek Water Pollution Control Plant	201	\$6,894,377
Public Works	John Creek Environmental Campus (JCEC)	201	\$4,396,761
Public Works	Stream Monitoring	201	\$243,592
Public Works	South Fulton Pump Stations	201	\$635,505
Public Works	Project Engineering	203	\$4,040,571
Public Works	Water and Sewer Construction Management	203	\$531,525
Public Works	Commercial Pretreatment Monitoring and Enforcement	201	\$808,187
Public Works	Laboratory	201	\$1,646,596
Public Works	Solid Waste	301	\$187,000

**Strategic Priority Area:****All People have Economic Opportunity**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$8,065,970</b>
Aging & Youth	My Brothers Keeper	100	\$227,013
Aging & Youth	Aging and Youth Services - Call to Womanhood Program	100	\$28,869
Aging & Youth	Aging and Youth Services - Partnership on Youth	100	\$149,918
Aging & Youth	Aging and Youth Services - START	100	\$26,860
Aging & Youth	Aging and Youth Services - Teen DADS Program	100	\$90,910
Aging & Youth	Aging and Youth Services - Youth Commission	100	\$32,810
Aging & Youth	Aging and Youth Services - Youth Leadership Academy (YLA)	100	\$216,460
Aging & Youth	Aging and Youth Services-Global Youth Leadership Program	100	\$0
Commission District 4	Commissioner Garner (Special Appropriations)	474	\$991
County Auditor	Title VI	100	\$114,448
County Manager	Economic Development-General Fund	100	\$600,000
Facilities & Fleet	Airport Administration	200	\$2,701,228
Housing & Community Development	Permanent Supportive Housing	100	\$543,039
Non-Agency	Planning & Community Services SSD	301	\$284,190
Non-Agency	Pensions	100	\$254,318
Planning & Community Services	Administration/Customer Service	301	\$229,785
Planning & Community Services	South Fulton Economic Development	301	\$150,000
Planning & Community Services	Planning & Zoning	301	\$362,113
Planning & Community Services	Plan Review & Site Inspections	301	\$1,081,562

Strategic Priority Area:

**All People have Economic Opportunity**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$8,065,970</b>
Planning & Community Services	Permits & Building Inspections	301	\$971,456

**Strategic Priority Area:****All People are Self-Sufficient**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$40,695,513</b>
Aging & Youth	Special Appropriations Truancy	460	\$15,356
Aging & Youth	Aging & Youth Administration	100	\$2,645,882
Aging & Youth	Aging and Youth Services - Kinship Care	100	\$74,187
Aging & Youth	Aging and Youth Services - Indigent Burial	100	\$539,067
Aging & Youth	Community Services Program	100	\$846,576
Aging & Youth	Aging & Youth Services - Research and Information	100	\$40,630
Aging & Youth	Aging and Youth Services - Adult Day Care-Benson	100	\$335,682
Aging & Youth	Aging and Youth Services - Adult Day Care-Bowden	100	\$511,682
Aging & Youth	Aging and Youth Services - Adult Day Care-Darnell	100	\$339,082
Aging & Youth	Aging and Youth Services - Adult Day Care-Mills	100	\$443,307
Aging & Youth	Aging and Youth Services - Sr. Multipurpose Ctr-Benson	100	\$1,201,484
Aging & Youth	Aging and Youth Services - Sr. Multipurpose Ctr-Bowden	100	\$1,339,125
Aging & Youth	Aging and Youth Services - Sr. Multipurpose Ctr-Darnell	100	\$1,491,490
Aging & Youth	Aging and Youth Services - Sr. Multipurpose Ctr-Mills	100	\$1,043,492
Aging & Youth	Aging and Youth Services - Senior Transportation	100	\$3,653,396
Aging & Youth	Aging and Youth Services - Volunteer Services	100	\$225,945
Aging & Youth	Aging and Youth Services - Case Management	100	\$1,271,831
Aging & Youth	Aging and Youth Services - Congregate Meals/Senior Center	100	\$786,964
Aging & Youth	Aging and Youth Services - Home Delivered Meals	100	\$816,355

**Strategic Priority Area:****All People are Self-Sufficient**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$40,695,513</b>
Aging & Youth	Aging and Youth Services - Home Repair	100	\$700,000
Aging & Youth	Aging and Youth Services - Information and Assistance	100	\$7,800
Aging & Youth	Aging and Youth Services - In-Home Services	100	\$1,578,741
County Manager	Disability Affairs Programming & Compliance	100	\$479,484
Family & Children's Services	Childcare Assistance	100	\$368,000
Family & Children's Services	Family Resource Center	100	\$18,018
Family & Children's Services	Eligibility & Determination	100	\$432,821
Family & Children's Services	Foster Care	100	\$238,458
Family & Children's Services	Indigent Burials	100	\$266,400
Family & Children's Services	Interim/General Assistance	100	\$567,106
Family & Children's Services	State Main Bldgs.	100	\$24,550
Housing & Community Development	Housing and Community Development	100	\$1,109,895
Housing & Community Development	Community Services Program	100	\$5,300,145
Juvenile Court	Juvenile Court - Administration	100	\$5,266,407
Juvenile Court	Juvenile Court - Probation	100	\$5,816,942
Juvenile Court	Juvenile Court - Accountability Courts (Court and Family Ser	100	\$107,627
Non-Agency	Pensions	100	\$656,211
Non-Agency	Sadie G. Mays Happy Haven	100	\$135,375

**Strategic Priority Area:****All People Trust that Government is Efficient, Effective and Fiscally Sound**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$284,708,807</b>
Clerk of Superior Court	Board of Equalization	100	\$1,328,545
Clerk to the Commission	Clerk to the Commission	100	\$755,696
Commission District 1	Commissioner Hausmann	100	\$468,390
Commission District 2	Commissioner Ellis	100	\$424,748
Commission District 3	Commissioner Morris	100	\$486,137
Commission District 4	Commissioner Garner	100	\$527,112
Commission District 5	Commissioner Arrington	100	\$515,206
Commission District 6	Commissioner Darnell	100	\$461,588
Commission District 7	Commissioner Eaves	100	\$548,052
County Attorney	County Attorney Services	100	\$2,957,590
County Attorney	County Attorney Services	725	\$2,053,320
County Auditor	Internal Audit	100	\$718,393
County Manager	Restricted Assets	441	\$7,459
County Manager	OEEODA Training	100	\$174,280
County Manager	Executive	100	\$1,788,828
County Manager	Equal Opportunity Programming & Compliance	100	\$627,749
External Affairs	Administration	100	\$83,126
External Affairs	Broadcast, Cable & Film	100	\$898,982

**Strategic Priority Area:****All People Trust that Government is Efficient, Effective and Fiscally Sound**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$284,708,807</b>
External Affairs	Communications	100	\$1,118,836
External Affairs	Customer Service	100	\$172,674
External Affairs	Intergovernmental Affairs	100	\$547,193
External Affairs	Video Communications	84C	\$157,526
External Affairs	Public Education Government TV	84C	\$386,036
Finance	Special Revenue	453	\$5,020
Finance	Finance Administration	100	\$734,330
Finance	Accounts Payable	100	\$1,519,152
Finance	Accounts Payable	301	\$60,850
Finance	Employee Benefits & Payroll	100	\$1,013,275
Finance	Budget	100	\$927,696
Finance	Risk Management & Workers Compensation	725	\$1,233,186
Finance	Investment Cash Management	100	\$621,578
Finance	Finance-Grant Accounting	100	\$1,161,413
Finance	Finance-General Accounting	100	\$489,203
Finance	Finance-Accounts Receivable	100	\$1,107,928
Finance	Business License Processing & Collections	301	\$297,512
Information Technology	Technology Client Services	301	\$84,500

**Strategic Priority Area:****All People Trust that Government is Efficient, Effective and Fiscally Sound**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$284,708,807</b>
Information Technology	Restricted Assets	441	\$18,000
Information Technology	Technology Client Services	100	\$5,755,634
Information Technology	Technology Enterprise Applications	100	\$13,886,907
Information Technology	Technology Infrastructure Operations	100	\$7,537,999
Information Technology	Office of the CIO	100	\$2,026,656
Non-Agency	Special Service District	300	\$3,789,162
Non-Agency	Bond Issuance Retirement	600	\$11,272,398
Non-Agency	Risk Management Insurance	725	\$35,521,231
Non-Agency	Insurance and Bonds	100	\$424,267
Non-Agency	Pensions	100	\$7,818,563
Non-Agency	Transfer to Debt Service	100	\$23,358,316
Non-Agency	S.F. General Expenditures	301	\$2,014,933
Non-Agency	South Fulton - Cost Allocation	301	\$2,905,967
Non-Agency	South Fulton - Utilities	301	\$858,897
Non-Agency	General Expenditures-GF	100	\$13,726,913
Non-Agency	Special Revenue Fund	453	\$241,737
Non-Agency	Gender Equality	100	\$147,500
Non-Agency	Utilities	100	\$22,680,612

**Strategic Priority Area:****All People Trust that Government is Efficient, Effective and Fiscally Sound**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$284,708,807</b>
Non-Agency	Contingency	100	\$1,000,000
Personnel	HR Administration	100	\$2,852,725
Personnel	Restricted Assets	441	\$2,520
Personnel	Employee Service Fund	468	\$161,737
Personnel	Employee Development	100	\$1,106,169
Personnel	HR Performance Management	100	\$68,558
Personnel	HR Policy Management	100	\$354,113
Personnel	Recruiting	100	\$358,443
Personnel	HR Records Administration	100	\$761,957
Personnel	HR Operations	301	\$153,094
Public Works	Transportation Infrastructure	100	\$4,254,896
Public Works	Traffic Operations	100	\$1,628,758
Public Works	Transportation Planning and Engineering	100	\$3,680,296
Purchasing	Purchasing Administration	100	\$1,025,952
Purchasing	Contracts and Procurement	100	\$1,791,460
Purchasing	Contract Compliance	100	\$581,118
Real Estate & Asset Management	Building Construction	100	\$22,327,460
Real Estate & Asset Management	Health Facility Maintenance	100	\$835,911

**Strategic Priority Area:****All People Trust that Government is Efficient, Effective and Fiscally Sound**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$284,708,807</b>
Real Estate & Asset Management	Greater Fulton	100	\$5,064,967
Real Estate & Asset Management	Central Fulton	100	\$5,270,289
Real Estate & Asset Management	Operations Support	100	\$1,980,928
Real Estate & Asset Management	Transportation and Logistics	100	\$2,337,505
Real Estate & Asset Management	Jail Maintenance	100	\$4,699,883
Real Estate & Asset Management	Solid Waste	100	\$755,616
Real Estate & Asset Management	Land Management	100	\$408,482
Real Estate & Asset Management	Land Bank Authority	100	\$112,230
Real Estate & Asset Management	General Services Administration	100	\$3,209,229
Regis & Elect	Administration & Elections Operations	100	\$9,407,741
Regis & Elect	Registration and Absentee Voting	100	\$837,598
Tax Assessor	Tax Assessor Administration	100	\$1,877,927
Tax Assessor	Commercial/Personal Property Appraisal	100	\$3,245,610
Tax Assessor	Residential Property Appraisal	100	\$7,479,142
Tax Commissioner	Tax Commissioner Administration	100	\$1,804,102
Tax Commissioner	Tax Commissioner Accounting	100	\$1,501,250
Tax Commissioner	Receiving and Collections	100	\$2,108,872
Tax Commissioner	Delinquent Tax	100	\$1,846,954

Strategic Priority Area:

**All People Trust that Government is Efficient, Effective and Fiscally Sound**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$284,708,807</b>
Tax Commissioner	Satellites	100	\$4,110,067
Tax Commissioner	Cash Operations	100	\$3,256,447

**Strategic Priority Area:****All People's Lives are Culturally and Recreationally Enriched**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$40,238,561</b>
Arts & Culture	Arts Council Special Appropriations	460	\$132,652
Arts & Culture	Contracts for Services and Administration	100	\$2,142,591
Arts & Culture	South Fulton Arts Center	100	\$292,681
Arts & Culture	West End Performing Arts	100	\$312,673
Arts & Culture	Johns Creek Arts Center	100	\$33,500
Arts & Culture	Southwest Arts Center	100	\$506,746
Arts & Culture	Abernathy Arts Center	100	\$147,669
Arts & Culture	Aviation Community Cultural Center	100	\$293,013
Arts & Culture	Family and Consumer Science	100	\$154,452
Arts & Culture	Restricted Assists	441	\$73
Arts & Culture	4H Program	100	\$94,530
Arts & Culture	Agriculture and Natural Resources Program	100	\$175,129
Arts & Culture	Wolf Creek	215	\$739,427
Commission District 2	District Tree Fund	474	\$175,457
Commission District 6	District Tree Fund	474	\$80,089
Library	Special Appropriations Grant	441	\$21,781
Library	Tommie Dora Barker Fellow	455	\$179,352
Library	Library - Public Services Operations	100	\$23,911,075
Library	Library - Support Services	100	\$3,701,292

**Strategic Priority Area:****All People's Lives are Culturally and Recreationally Enriched**

<u>Department</u>	<u>Program Name</u>	<u>Fund</u>	<u>FY16 Proposed Budget</u> <i>(Includes Enhancements)</i>
			<b>\$40,238,561</b>
Non-Agency	Parks & Recreation SSD	301	\$372,980
Non-Agency	Pensions	100	\$2,134,063
Parks & Recreation	Fitness Center	462	\$156,004
Parks & Recreation	Leisure Parks	301	\$945,794
Parks & Recreation	Tennis Centers	301	\$310,521
Parks & Recreation	Burdette Recreation Center & Park	301	\$416,768
Parks & Recreation	Clifftondale Recreation Center & Park	301	\$473,537
Parks & Recreation	Sandtown Recreation Center & Park	301	\$520,723
Parks & Recreation	Welcome All Multipurpose Center & Park	301	\$1,260,324
Planning & Community Services	Tree Preservation Trust Fund	473	\$553,665

## FUND SYNOPSIS

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Fulton County's Budget is structured on the basis of individual funds. Each fund represents a distinct financial entity with its own revenues and expenditures. Listed below is a description of the major operating funds used.

The General Fund (Fund 100) is a tax-based fund used to provide and account for costs of services, which are supplied, on a countywide basis, such as court, health, library and welfare services.

The Special Taxing District Fund (Fund 300) is a tax-based fund. Taxes are levied only on property in a district composed of the unincorporated portions of the county. Pursuant to House Bill 36 the Special Taxing Districts are broken out into Sub-Districts representing the major non-contiguous areas of unincorporated Fulton County (South Fulton). Each Sub-District will finance the provision of municipal type services from taxes, fees, and assessments levied within the Sub-District.

The Communications (911) Fund (Fund 340) was created in 1994. This fund provides for the County's emergency communication operation. It is funded by the "911 surcharge" on county residents' telephone bills and by a supplement from the General Fund.

The Water & Sewer Revenue System (Fund 201), which is composed of the Water & Sewer Revenue Fund, and the Water & Sewer Renewal and Extension Fund (Fund 203), is funded principally from fees paid by water and sewer customers for water and sewer services. Taxes are not used as a source of revenue for the system; fees are set at a level to make the system self-supporting.

The Stormwater Management Fund (Fund 206) accounts for the County's stormwater activities in the unincorporated area of the county. The goal of this fund is to facilitate the County's effort towards meeting full compliance of the Federal Clean Water Acts National Pollutant Discharge Elimination System (NPDES). Transfers from the Special Taxing District Fund support the fund.

The Bond Fund (Fund 600) is a taxed-based fund used by Fulton County to provide the capital necessary for major infrastructure improvements and falls into two categories:

Annual Bond – General Obligation Bond (GOB). The entire general tax-base of Fulton County supports debt incurred through an issuance of these bonds. The County is authorized by the State to issue up to \$3,000,000 in (GOB) on an annual basis without a referendum.

Referendum General Obligation Bonds. The entire general tax base of the County supports debt created by issuing this type of bond. State Law requires that a referendum be held before these bonds may be issued.

## FUND SYNOPSIS

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### FULTON COUNTY FUNDS (continued)

The Risk Management Fund (Fund 725) was created in 1999 to account for insurance services provided to all agencies in the County. The primary insurance activities financed from this fund include automobile physical damage, automobile liability, employee and Public Officials bonds, building & contents, medical malpractice, general liability, risk management operating expenses, and in 2004 the Workers' Compensation self-insurance program.

The Airport Fund (Fund 200) was created in 2002 to be in compliance with the Government Accounting Standards Board's (GASB) thirty-four (34) reporting requirements that require an Airport to operate and be reported as an Enterprise Fund. The Airport Fund's Budget is balanced using revenues generated from services, rentals and sales, and subsidized if needed by the General Fund.

The Wolf Creek Fund (Fund 215) is a new enterprise fund established to account for financial activities of the Wolf Creek Amphitheater. In the past, the revenue generated from concerts and all other activities was set aside in the capital fund for future capital improvements to the location, while the expenses were being borne by the General Fund. Henceforth, all revenue and expenses of the amphitheater will now be recorded in this fund with expectation that its operation will be self-sustaining. Any excess future revenue over expenditures from operations will remain in the fund to be used for capital or operation expenses.

The Special Appropriation Funds (various funds) are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.



The FY2016 General Fund budget is legally balanced in accordance with the Georgia State Budget law and Fulton County code of Laws, Sec. 2-261. et, with a revenue neutral millage rate (currently using 10.5 mills), and use of fund balance.

There are several changes being proposed to the General Fund budget. Some of these changes are mandated by the State Legislature, while others are being made to ensure that the budget recommendations are in line with the Board of Commissioners (BOC) approved strategic priority areas and organizational changes made by the County Manager. The net result of the various actions taken to effect these changes result in increase or decrease to the affected departments' budgets. The following are the changes reflected in the budget document:

- Budget Process Changes:
  - a) Use of hybrid zero-based budgeting for outcomes approach with alignment of programs to approved strategic priority areas.
  - b) Key Performance Indicators (KPI) prepared for each strategic priority area and funding of programs tied to the indicators.
- Legislative Impacts:
  - a) At the last State Legislative session, legislation was passed to give broad authority to the Library Board in managing the affairs of the libraries. Because of this, the programs for Arts and Culture together with Cooperative Extensions are being transferred from the Library budget and housed in a separate budget for Arts and Cooperative Extension Department.
  - b) There is a separate budget for the Magistrate Court carved out of the State Court General's budget. This is being done in accordance with state mandate that emanated from the last legislative session.
- Organizational Impacts:
  - a) The budget for Contracts Compliance office is transferred from the County Manager's office budget and combined with Purchasing Department's budget.
  - b) The budgets for Transportation Infrastructure, Transportation Planning and Engineering, Traffic Operations, and Solid Waste are transferred from Public Works/General Services budget and now grouped together as Public Works Department's budget.
  - c) The Facilities function will be re-established as a stand-alone department and renamed to the Department of Real Estate and Asset Management.

- d) The Health and Human Services Administration budget is divided between Health, Real Estate and Asset Management, and Finance Departments. All associated positions within the office are being transferred as well. No separate budget will be prepared for this office going forward.
  - e) Positions within Health Department's budget identified to be performing facilities maintenance are being transferred to the Real Estate and Asset Management Department.
  - f) Positions within Health Department's budget identified to be performing Billing and Collections functions are being transferred to the Finance Department as part of the newly established Accounts Receivable Unit. This Unit will be responsible for establishment of countywide accounts receivable function which we are expecting to implement next year after completion of the upgrade on our financial application system.
- Implementation of the Phase 1 shared services plan occurred in FY2015 resulting in transfer of positions and funds from some departments to Finance, Personnel, information Technology, and Purchasing Departments.

## **BUDGET DEVELOPMENT**

The desire to maintain a revenue neutral millage rate and invest in programs that align to the BOC strategic priorities within available resources are the guiding principles behind the preparation of FY2016 General Fund budget. As such, the FY2016 unadjusted General Fund budget before enhancements is \$593.3 million. This amount is derived from the status-quo budget of \$620 million adjusted for proposed personnel cost reduction based on attrition rate, reduction of 5% or 10% in mandated and non-mandated programs, respectively, together with reduction in County grants outlay.

The personnel cost reduction was based on the lowest attrition rate in the last three years for each department. This action generated \$8.8 million in reduction within the fund. It is estimated that a total of 144 filled and vacant positions could be affected by this proposal. Some departments have indicated that they intend to furlough their staff in order to make up the proposed reduction amount. It is essential that the Board of Commissioners approve a Reduction in Force (RIF) resolution simultaneously with the budget in order to ensure that the projected reduction amount is realized.

The reduction amount for the mandated and non-mandated programs are offset with the nonrecurring enhancements from FY2015 generating a net amount of \$3.8 million.

Furthermore, the county grant outlays were initially proposed to be reduced by a total of \$13.9 million. Several proposals below are made with intent to minimize the overall reduction of these outlays. The breakdown of the proposed reduction for grant outlays is as follows:

- \$10 million from Grady Hospital County annual contribution
- \$2,846,576 combined from Fresh and Human Services grants

- \$750,000 from Arts Contracts for Services grants
- \$372,400 from Wolf Creek Amphitheater, which is being recommended to be funded as an enterprise fund and a self-supporting program effective in 2016.

Additional grant outlays reduced from departments' budget as part of the mandated/non-mandated programs reduction includes \$113,000 in the Health Department's budget from allocation to two nature centers; Chattahoochee Nature Center and Cochran Mill Nature Center. Also, \$68,471 is proposed for reduction from Arts and Culture Department's budget for Johns Creek Arts Center.

The total amount of enhancement requests received from General Fund departments is \$103.3 million. However, with finite resources available for funding these requests, the Budget Commission focused primarily on public health and safety, economic development, customer service, and compliance matters for the Board of Commissioners consideration. To this end, the following items are being funded:

#### GRADY HOSPITAL

The Budget Commission is recommending maintaining the County contribution to be funded in part with proceeds from sale of County facilities and/or combined with investigating other services they might provide, and exploring facility-sharing arrangements. Beginning in January, the monthly payment will be based on the \$35 million originally contemplated pending final negotiation and agreement on this funding proposal, at which time the retroactive adjustment to the payment will be made accordingly.

#### REGISTRATION AND ELECTIONS

The amount of \$8.1 million is being provided to Registration and Elections for all 2016 elections compared to \$14.6 million requested by the department. The department's request is based on the assumption of opening more early voting sites than in previous elections. The Budget Commission's recommendation is based on the level of spending incurred for recent elections, which has been less than the recommended amount. The department indicated that there is a possibility for a general election runoff in January 2017 which would require funding in 2016. We will monitor the department's budget during the year to determine if sufficient savings are being accrued to conduct the election, if necessary.

#### HOUSING AND COMMUNITY DEVELOPMENT

The Fresh and Human Services grants are being consolidated to the proposed Community Services Program. In order to maintain the same level of funding as in FY2015, the Budget Commission is recommending \$2 million to partially restore the reduction proposed above for the program. The remaining amount is recommended to be funded through Aging and Youth Department's budget as described below.

## AGING AND YOUTH

Seven programs within Aging and Youth Department are being proposed for consolidation as part of the Community Services Program. The repurposed amount is expected to be used to increase number of clients served through the grant. The list of the programs and their respective funding is as follows:

▪ Call to Womanhood	\$182,755
▪ Building on New Directions	\$ 11,407
▪ S.T.A.R.T.	\$139,680
▪ Teen DADS	\$147,810
▪ Youth Leadership Academy	\$308,960
▪ Kinship Care	\$236,250
▪ Research and Information	\$ 47,630

The total amount of the programs listed above is \$1,074,492, of which \$596,576 will be reprogrammed to the Community Services Program together with new revenue in the amount of \$250,000 anticipated to be generated from new fees in Aging programs like adult day care. The remaining amount of \$477,916 will be used to fund the current positions in the programs pending final implementation of the consolidation. It is expected that 5 permanent and 11 temporary positions could be subject to RIF in order to implement this recommendation. Some of these positions are currently vacant.

## NON AGENCY

The new pay and classification provides for employees' appeals on their titles and pay grades. It is anticipated that a number of employees will appeal their current recommended status by Archer Company. For this reason, the Budget Commission is recommending \$2 million to be set aside for settlement of potential appeals.

## OTHER ENHANCEMENTS

The following enhancements are recommended for funding unless the funding is needed for the pay parity settlement.

- A nonrecurring amount of \$100,000 provided for acquisition of matters management application for the County Attorney's office
- Recurring staff training fund of \$2,640 for the County Auditor's office
- Nonrecurring funding of \$50,000 for the Office of Diversity and Civil Rights Compliance, and \$167,000 for Economic Development, both within the Office of the County Manager's budget.
- Recurring Emergency Services 911 funding in the amount of \$150,000 for positions to handle radio dispatch calls for countywide public safety functions
- Emergency Management recurring funding of \$250,000 for staffing and equipment enhancements within Non-Agency
- External Affairs Department recurring funding of \$100,000 for grants processing.

- Recurring funding for Medical Examiner transport, and toxicology testing in the amount of \$30,000
- Personnel Department funding of \$500,000 for leadership training and work passion survey initiatives
- Enhancement of Government Center security through the Police Department for a recurring amount of \$500,000
- Traffic infrastructures funding of \$923,000, along with funding for traffic operations in the amount of \$120,000 within the Public Works Department's budget
- In the Tax Commissioner's office, nonrecurring funding of \$60,000 is provided for acquisition of Fortis scanners, and recurring \$215,000 provided for Inrem foreclosure and postage.

The unadjusted budget of \$593.3 million combined with the enhancements described above totaled \$619.1 million before the capital enhancements.

## CAPITAL ENHANCEMENTS

### Facilities:

As part of our ongoing efforts to modernize and bring County facilities to par, at the same time provide funding for implementation of potential recommendations from upcoming building assessments, the Budget Commission is recommending use of \$20 million from the fund balance for major repairs and deferred maintenance to County facilities and infrastructures.

### Information Technology:

The recent Information Technology assessment provided several recommendations to address improvements and technology enablement through investments in eight specific programs designed to strengthen how I.T. operates on a daily basis and position the County to be a leader in Digital Government. These programs represent an estimated one time investment of \$22.6 million over a three year period. The Budget Commission is recommending \$6 million in 2016.

### Transportation:

A proposal of \$3 million enhancement for road improvements is being forwarded to the Board of Commissioners for consideration. The funds will be used to leverage for federal dollars on projects already approved for construction. The ratio of federal dollars funding to local funding match requirement is 80% federal to 20% local. With this formula, a total of \$15 million of federal projects could be funded with the \$3 million being provided.

## Overview of General Fund Expenditures

- The General Fund budget for each department reflects adjustments for cost of living increase approved by the Board of Commissioners in

FY2015, but was funded mostly with accrued salary savings in each department's budget. No new COLA proposed for FY2016.

- The new pay and compensation plan is scheduled to be effective in January 2016; as such, the budget for salary and benefits of every funded position is based on the new plan.
- Funding for risk self-insurance premiums is maintained at the same rate in the new budget as in FY2015 with no increase in assessments to cover new claims settlements.
- The settlement on the pay parity lawsuit is expected to be in excess of \$18 million. The payment is anticipated to be made from the Risk Management Fund which is currently projected with a shortfall on required funding for all outstanding liability. It is projected that half of the settlement payment could be made from the existing funds; however, the remaining amount of \$9 million is yet to be funded. Since the employees involved in the lawsuits are all in General Fund departments, it is recommended that any additional fund balance beyond the midyear projected amount in General Fund be used to cover the shortfall.
- The Budget Commission is recommending that 50% of funding in four Health Department's non-mandated programs be redirected to tuberculosis program. The programs proposed for reduction are Chronic Diseases, Teen Pregnancy, Adolescent Health, and Infant Mortality. With this proposal, a total of \$469,000 could be repurposed for tuberculosis program. It could be necessary to shift 6 filled and vacant positions, if they have the necessary skill sets, through the RIF process for implementation of this plan.
- As stated above in the discussion of All People Are Safe priority area budget actions, the Budget Commission is recommending for a set-aside amount of \$10.1 million to be used for Justice Reinvestment Initiative. Funding for this initiative is from the proposed budgets of these Agencies.
- The open enrollment period for the health insurance just ended, and as such no adjustment is made yet to the health insurance premium projection. We intend to calculate the amount before the tentative budget phase in December, or before the final adoption of the budget in January 2016.
- The defined benefit pension annual required contribution is estimated to increase by \$1.2 million in FY2016 from current funding level.

## **Overview of General Fund Revenue**

The total FY2016 General Fund revenue budget is \$619.5 million and was developed with the following assumptions and or considerations:

- The County's primary source of revenue is property tax. With the current tax billing of \$449.5 million in FY2015 and a 1% projected new growth in tax digest for FY2016, the tax billing is expected to grow to \$454 million generating additional \$4.5 million which is already incorporated to the revenue budget amount. The proposed budget does not recognize any increase in property tax revenues likely to come from revaluation of existing property values.

- The millage rate in the proposed budget is projected to remain at 10.5 mills or the revenue neutral rollback rate should revaluation result in lower rollback rate.
- The collection rate for tax billing in the proposed budget is projected at 96%, making the County one of the best among its peers within the metro Atlanta region on this activity.
- Generate additional revenue in the amount of \$250,000 from improved collection of fees on adult day care, medicare billing and revenue generating programs to be used to partially offset Community Service Program funding. This amount combined with funds from proposed consolidation of seven youth programs will ensure that funding for the Community Service Program remains the same as in the current year, at minimum.
- Increase in fees for various Arts programs to generate \$250,000 which will be used to partially offset funding for Arts Contracts for Services grant. It is expected that this new revenue will be combined with reallocation of \$500,000 from the Arts and Culture department's administrative budget to maintain funding for the grant awards at the same amount of \$1.5 million in the proposed budget as in FY2015 budget.
- Estimated new revenue of \$10 million generated from possible sale of County facilities to be used for partial restoration of proposed reduction to Grady Hospital's annual contribution from the County.
- No new legislation is expected that will impact the tax digests or any other revenue in the budget in 2016

## FUND BALANCE

From the mid-year presentation made to the Board of Commissioners in August, the ending fund balance for FY2015 is projected to be \$129.9 million. This amount is higher than \$109.8 million approved in the FY2015 Final Adopted Budget. The higher fund balance results mainly from salary savings and lower-than-anticipated spending on operating budget. Using the approved minimum fund balance reserve requirement of 16.67% on \$602.1 million of projected spending, the fund balance amount needed to be in compliance with the reserve policy is \$100.3 million. Therefore, the difference in fund balance over the required amount is \$29.6 million.

Beginning FY2016 fiscal year with a projected fund balance of \$129.9 million, combined with revenue amount of \$619.5 million less recurring expenditures amount of \$619.1 million, the projected ending fund balance for FY2016 is \$129.9 million. This amount exceeds the required fund balance of 16.67% by \$27.1 million. It is recommended that \$29 million of the fund balance be used to fund desired capital related items, with \$20 million going towards facilities maintenance, \$6 million for Information Technology improvements, and \$3 million for road improvements, leaving the fund balance at \$101.3 million, equivalent to 16.36% of the recurring expenditures.

## BALANCING GENERAL FUND

We began the budget preparation process with a preliminary budget gap of \$75 million. This gap was derived using the FY2015 budget amount of \$629 million as a base, increased by \$35 million of projected new spending for debt service payments, presidential elections, full funding of COLA and pay & classification study partially funded in FY2015, and increase in pension contribution. Revenue amount for FY2016 was initially projected at \$589 million. This was the projected amount before the tax billings were mailed.

To close the gap, we recognized additional revenue of \$15 million in tax billings; reduced salary and benefits; reduced mandated and non-mandated programs; and reduced grants outlays.

## Fulton County FY2016 Proposed Budget General Fund

	2014 Actual	2015 Final Adopted Budget	2015 Mid-Year Projection	2016 Proposed Budget
<b>REVENUES</b>				
Property Taxes	509,110,040	502,261,893	493,089,480	497,389,480
Local Option Sales Taxes	34,542,610	34,542,610	36,045,214	36,045,214
All Other	76,644,726	74,323,574	75,541,668	86,041,668
Sub-Total of Revenues	\$624,697,315	\$611,128,077	\$604,676,362	\$619,476,362
Total Revenues	\$624,697,315	\$611,128,077	\$604,676,362	\$619,476,362
<b>EXPENDITURES</b>				
Aging & Youth	24,904,550	22,329,771	21,066,721	20,665,558
Arts & Cultural	3,459,996	0	0	4,152,984
Behavioral Health	10,684,363	10,555,179	8,777,966	9,342,093
Board of Commissioners	2,944,411	3,480,905	3,364,245	3,431,233
Clerk to the Commission	966,961	916,065	850,701	755,696
County Attorney	2,824,988	3,103,275	2,744,183	2,957,590
County Auditor	0	809,779	745,141	832,841
County Manager	7,997,947	6,044,254	5,039,352	6,272,023
County Marshal	6,721,608	5,740,448	5,506,375	5,721,356
District Attorney	21,414,657	21,452,702	19,734,962	19,809,860
Emergency - 911	1,901,570	2,178,095	2,176,271	2,388,371
External Affairs	749,164	2,663,793	2,542,148	2,820,811
Real Estate & Asset Mgmt	0	34,664,031	34,592,073	27,002,500
Family & Children Services	3,487,269	3,627,691	2,644,922	1,915,353
Finance	5,414,307	4,893,475	4,919,073	7,574,575
Grady Hospital Transfer	59,603,021	61,806,300	61,806,300	62,743,152
Health and Wellness	16,755,260	19,351,902	17,377,820	17,622,336
Housing & Comm. Dev.	1,076,826	8,361,735	8,240,258	6,953,079
Health and Human Services	1,177,313	793,840	786,086	0
Information Technology	21,968,084	25,733,851	24,172,372	23,207,196
Juvenile Court	13,634,883	13,701,577	12,839,333	13,366,053
Library	0	34,347,642	29,938,595	27,612,367
Medical Examiner	4,378,793	4,063,290	3,890,714	4,150,987
Non Agency	68,497,997	122,747,573	119,113,111	121,854,890
Personnel	3,742,585	2,822,508	3,076,314	5,501,965
Police	3,747,103	3,395,457	2,694,139	3,249,060
Probate Court	2,821,854	2,567,189	2,354,137	2,556,019
Public Defender	12,742,667	12,848,004	11,722,467	12,604,093
Public Works				6,563,950
Purchasing	3,020,934	2,636,285	2,834,081	3,398,530
Registration & Elections	6,224,593	2,469,388	2,566,109	10,245,339
Sheriff	105,805,978	95,123,447	94,437,426	91,160,861
State Court - General	14,051,781	13,541,279	12,999,740	8,326,716
State Court - Judges	4,861,923	4,187,989	4,127,051	4,069,472
Magistrate Court		0	0	4,353,323
State Court - Solicitor General	7,022,163	6,272,747	6,049,351	6,463,144
Superior Court - Clerk	16,965,601	15,374,411	14,580,613	14,504,593
Superior Court - General	22,692,450	21,098,337	20,351,797	18,718,789
Superior Court - Judges	5,968,934	5,651,944	5,636,421	7,010,168
Tax Assessor	12,977,895	13,161,006	12,187,942	12,602,679
Tax Commissioner	15,600,687	14,173,868	13,637,850	14,627,692
Sub-Total of Expenditures	\$581,921,729	\$628,691,032	\$602,124,160	\$619,109,296
Revenues > Expenditures	\$42,775,586	(\$17,562,955)	\$2,552,202	\$367,066
Fund Balance - Beginning	84,584,127	127,359,713	127,359,713	129,911,915
Fund Balance - Ending	\$127,359,713	\$109,796,758	\$129,911,915	\$130,278,980
Fund Balance Minimum Reserve Requiremen	\$40,909,098	\$104,802,795	\$100,374,097	\$103,205,520
Excess Fund Balance Over Minimum Reserve requirement				27,073,461
Use of Fund Balance for Non-recurring capital items				(29,000,000)
Projected Ending Fund Balance				101,278,980
Percentage of Projected Ending Fund Balance to Total Expenditures				16.36%



### **OLD SPECIAL SERVICES FUND (FUND 300)**

The Old Special Services Fund is used to account for activities relating to compensated absences (vacation, holiday, and comp time) balance accrued in the old unincorporated areas of the County by those employees that worked in the areas at the time. The balance of the fund has been reducing over the years because as those employees that worked in the old unincorporated areas leave the County employment, either through retirement or resignation.

There is no revenue projected for the fund in FY2016, and the total amount of \$3,789,162 projected as beginning fund balance in FY2016 is fully appropriated in FY2016, leaving no ending fund balance.

**Fulton County FY2016 Proposed Budget  
Special Services District Fund**

	2014 Actual	2015 Final Adopted Budget	2015 Projection	2016 Proposed Budget
<b>REVENUES</b>				
Property Taxes	29,265	0		
<b>Total Revenues</b>	<b>\$29,265</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>EXPENDITURES</b>				
Non Agency	394,952	3,954,849	250,000	3,789,162
<b>Total Expenditures</b>	<b>\$394,952</b>	<b>\$3,954,849</b>	<b>\$250,000</b>	<b>\$3,789,162</b>
Revenues > Expenditures	-\$365,688	-\$3,954,849	-\$250,000	-\$3,789,162
Fund Balance - Unreserved Beginning	\$0	\$0	\$0	\$0
Fund Balance - Reserved Beginning	\$4,404,849	\$4,039,162	\$4,039,162	\$3,789,162
Reserved for Compensated Absences	\$4,039,162	\$84,313	\$3,789,162	\$0



## **SOUTH FULTON SPECIAL SERVICES DISTRICT FUND**

The FY2016 millage rate proposed for South Fulton Special Services District Fund is expected to remain at the same rate of 11.579 mills as in FY2015. Likewise, the level of service is anticipated to remain the same with enhancements funding a few operational needs. The fund is balanced in accordance with the State Budget Law through the use of fund balance combined with the projected revenue from the district.

The projected revenue for the district in FY2016 is \$47.5 million. This amount is less than \$48.4 million projected for FY2015. The reason for the reduction is because of negative impact to the tax digest resulting from annexation of some of the areas and properties in the district.

The assumptions used to determine the projected revenue amount for FY2016 are as follows:

- Flat tax digest; therefore, making the tax billings for the new year to be the same as in the current year minus adjustment for values from the areas annexed.
- No additional reduction is projected for impact of continuing annexation to the tax digest.
- The tax collection rate is projected at 94% on new tax billings.
- No enactment of new legislation or action that will negatively impact any revenue category from the current year's amount.

The FY2016 proposed expenditures amount of \$49.9 million is the required budget to maintain same level of service as in FY2015. This amount reflects the following:

- Full funding of Cost of Living Allowance (COLA) approved for half year in FY2015.
- Adjustment of salaries and benefits to reflect the new pay and classification plan.
- No specific funds set aside for appeals on new pay and classification plan; however, there is \$316,070 contingency that could be used for this purpose, if necessary.
- \$900,000 included in the Fire Department's budget to fund 18 firefighter positions currently being funded from the SAFER grant which has now expired and was not renewed by the federal government. This will result in elimination of 14 positions from the grant.

- Funds set aside in Non-Agency for facility maintenance in the amount of \$529,861 to be used for maintenance of facilities in the district. This will eliminate the need for County Facilities and Fleet Management Department providing maintenance services; thereby reducing the indirect cost allocation going forward. The departments in the district have indicated a preference to use standby contractors to perform the maintenance services when needed and will not be using County staff. A note of caution on this method is that this is an estimate of the maintenance budget for the year; there could be a need to identify additional funding sources in the event the budget runs out before the end of the year.
- In addition, \$470,139 has been included in the Police Department's budget for those services previously being charged to General Fund and recovered through indirect cost allocation. This action will provide for these services to be paid directly from the district's budget going forward.
- The actions referenced in the immediate two bullets above resulted in a decrease of \$1 million to the indirect cost budget for the year. The remaining indirect cost budget of \$2.9 million represents 5.6% of the overall budget.

The following items are approved as enhancements to the funding level required to maintain the same level of service:

#### FIRE

- Replacement of 1 fire engine for \$450,000
- Replacement of all hoses on 9 fire engines in the amount of \$161,000
- Replacement of 5 staff receiving vehicles for \$120,000
- Acquisition of extrication tools for \$80,000
- Replacement of 1 Battalion vehicle for \$36,000

#### POLICE

- Replacement of 10 pursuit vehicles costing \$350,000
- Acquisition of 50 vehicle dash cameras in the amount of \$300,000
- Acquisition of 100 body cameras for \$100,000
- Replacement of 3 detective vehicles for \$100,000

#### PARKS

- Renovation of 3 playgrounds (Clifftondale, Trammell Crowe, and Old National) in the amount of \$200,000
- Installation of cameras at 4 different parks expected to cost \$100,000
- Replacement of 4 lawnmowers, and 4 John Deere Gator for \$65,000
- Replacement of 2 dump trucks in the amount of \$40,000
- Resurfacing of tennis courts at Clifftondale Park for \$25,000

#### PLANNING AND COMMUNITY SERVICES

- Acquisition of permit/inspection tracking system in the amount of \$150,000

The total amount of the above recommended enhancements is \$2,277,000, which will be funded from the projected ending fund balance in FY2015. A total of \$4,399,940 of enhancements was requested by all South Fulton Special Services District's departments. However, because of limited available resources,

\$2,122,940 of remaining enhancements could not be funded in the proposed budget. Funds could be provided for these items if it is the wish of the Board of Commissioners to increase the millage rate to pay for them. It is estimated that for every 1 mill increase in the millage, \$2.4 million of new revenue could be generated through property tax.

The above recommended enhancement amount plus the status-quo budget of \$49.9 million equal total expenditure of \$52.2 million, which exceeds the revenue amount of \$47.5 million by \$4.7 million. This excess expenditures amount over revenue will be covered from the \$5.6 million projected beginning fund balance for FY2016, leaving \$900,000 as the ending fund balance.

**Fulton County FY2016 Proposed Budget**  
**301-South Fulton Special Services District Fund**

	2014 Actual	2015 Final Adopted Budget	2015 Mid-Year Projection	2016 Proposed Budget
<b>REVENUES</b>				
Property Taxes	32,562,204	32,288,008	33,641,605	32,697,140
License & Permits	6,142,682	5,866,800	6,215,371	6,215,371
All Other	8,615,370	7,391,411	8,329,895	8,329,895
City of Atlanta (IGA with Fire Dept)	250,000	250,000	250,000	250,000
<b>Sub Total Revenues</b>	<b>\$47,570,256</b>	<b>\$45,796,219</b>	<b>\$48,436,871</b>	<b>\$47,492,406</b>
<b>Total Revenues</b>	<b>\$47,570,256</b>	<b>\$45,796,219</b>	<b>\$48,436,871</b>	<b>\$47,492,406</b>
<b>EXPENDITURES</b>				
Finance	175,025	312,102	246,828	358,362
Fire Rescue	15,345,127	12,847,453	12,372,723	14,476,243
Information Technology		37,460	20,000	84,500
Personnel		70,658	60,000	153,094
Public Works		187,000	187,000	187,000
Non Agency	<b>FY2016</b>	<b>8,504,665</b>	<b>16,493,555</b>	<b>15,597,047</b>
- Cost Allocation	2,905,967			
- Utilities	858,897			
- Animal Control	593,075			
- FIB Center Rent	356,625			
- Debt Services	572,017			
- Radio Lease Payment	28,604			
- Radio Maintenance	211,755			
- Transfer to 911 Fund	1,875,000			
- Defined Benefit Pension Contribution	5,872,805			
- Building Maintenance	529,861			
- Contingency (Non-Recurring)	316,070			
Planning & Community Services				
- Administration	229,785	5,353,940	2,752,678	2,794,916
- Planning and Development	2,265,131			
- South Fulton Economic Development	150,000			
Parks & Recreation		1,119,740	3,335,057	3,107,030
Police				
- Code Enforcement	1,343,354	17,621,022	14,747,193	16,128,193
- Uniform Patrol/Investigations	13,934,839			
Public Works				
	<b>\$48,506,314</b>	<b>\$50,783,156</b>	<b>\$47,904,869</b>	<b>\$52,230,652</b>
<b>Total Expenditures</b>	<b>\$48,506,314</b>	<b>\$50,783,156</b>	<b>\$47,904,869</b>	<b>\$52,230,652</b>
Revenues > Expenditures	(\$936,058)	(\$4,986,937)	\$532,002	(\$4,738,246)
Fund Balance - Beginning	\$6,028,444	\$5,092,385	\$5,092,385	\$5,624,387
Undesignated Fund Balance - Ending	\$5,092,385	\$105,448	\$5,624,387	\$886,141



## **EMERGENCY COMMUNICATIONS (911) FUND**

The Emergency Communications (911) Fund proposed expenditures is \$6.4 million. This amount includes enhancements in the amount of \$807,685 for the following:

- Replacement of 2 vehicles for \$50,000
- Increase in contractual obligations for \$270,000
- Debt Service payment required for replacement of Computer Aided Dispatch System in the amount of \$487,685. Total cost of the equipment is \$2.3 million.

The total revenue amount expected in FY2016 to support the expenditures budget is \$5.7 million from various sources including monthly 911 telephone emergency fee surcharge of \$1.50 per user, prepaid wireless fee, and subsidy from the following jurisdictions using the system:

- Unincorporated South Fulton County
- City of Fairburn
- City of Chattahoochee Hills
- Fulton County School Police, and
- National Park

The subsidy is necessary because of dwindling 911 telephone surcharge of \$1.50, which is no longer sufficient to cover the 911 operations.

The revenue amount indicated above will be combined with the FY2016 beginning fund balance of \$1.6 million, leaving a projected year-end balance of \$916,277 for FY2016.

## Fulton County FY2016 Proposed Budget Emergency Communications (911) Fund

	2014 Actual	2015 Final Adopted Budget	2015 Mid-Year Projection	2016 Proposed Budget
<b>REVENUES</b>				
User Fees	2,749,366	3,342,785	2,863,744	2,863,744
Transfer from South Fulton	1,875,000	1,875,000	1,875,000	1,875,000
Subsidy from External Users (Other Cities)		0	773,168	773,168
*Pre Paid Wireless Fee	186,523	185,000	186,523	186,523
<b>Total Revenues</b>	<b>\$4,810,889</b>	<b>\$5,402,785</b>	<b>\$5,698,435</b>	<b>\$5,698,435</b>
<b>EXPENDITURES</b>				
Emergency Communications	4,447,265	5,665,280	5,071,421	6,388,578
<b>Total Expenditures</b>	<b>\$4,447,265</b>	<b>\$5,665,280</b>	<b>\$5,071,421</b>	<b>\$6,388,578</b>
<b>Revenues &gt; Expenditures</b>	<b>\$363,624</b>	<b>(\$262,495)</b>	<b>\$627,014</b>	<b>(\$690,143)</b>
<b>Fund Balance - Beginning</b>	<b>\$615,781</b>	<b>\$979,406</b>	<b>\$979,406</b>	<b>\$1,606,420</b>
<b>Fund Balance - Ending</b>	<b>\$979,406</b>	<b>\$716,911</b>	<b>\$1,606,420</b>	<b>\$916,277</b>

\*The prepaid wireless revenue fee is a new fee that is subject to appropriation by the state



## **WATER AND SEWER REVENUE AND RENEWAL FUNDS (FUNDS #201 AND #203)**

The Water & Sewer System Fund FY2016 proposed expenditure is \$127.5 million. The amount is higher than FY2015 adopted budget by about \$7 million mainly for funds anticipated to be transferred to the Renewal Fund for improvement to the water system.

FY2016 projected revenue for the fund is \$113.6 million. This amount combined with projected beginning fund balance of \$14.2 million leaves projected FY2016 ending balance of \$316,000. The Budget Commission is recommending enhancement amount of \$1 million to the fund for use in replacing vehicles for regulatory monitoring and new equipment for operations.

The Water and Sewer Renewal and Extension Fund FY2016 expenditures appropriation is \$37.7 million against appropriated revenue of \$31 million. This leaves a projected retained earnings of \$127.9 million reserved for capital improvements. The approved enhancements in this fund equates to \$2 million for various capital items acquisition for the Water Resources Division.

**Fulton County FY2016 Proposed Budget  
Water and Sewer Revenue Fund**

	2014 Actual	2015 Final Adopted Budget	2015 Mid-Year Projection	2016 Proposed Budget
<b>REVENUES</b>				
Charges for Services	112,531,126	108,000,000	113,650,000	113,650,000
<b>Total Revenues</b>	<b>\$112,531,126</b>	<b>\$108,000,000</b>	<b>\$113,650,000</b>	<b>\$113,650,000</b>
<b>EXPENDITURES</b>				
Non Agency	4,780	2,523,333	2,224,900	18,500
Transfer to Sinking Fund	27,228,665	36,775,100	36,775,100	36,777,600
Transfer to Renewal & Extens	12,000,000	18,500,000	18,500,000	26,000,000
Water Resources	56,426,284	0	0	-
Public Works	0	58,136,287	55,000,000	58,572,294
Finance	4,130,531	3,899,362	3,600,000	4,180,739
Personnel				281,056
County Attorney	288,633	496,474	358,000	505,913
Information Technology	520,859	448,898	445,000	1,099,892
<b>Total Expenditures</b>	<b>\$100,599,753</b>	<b>\$120,779,454</b>	<b>\$116,903,000</b>	<b>\$127,435,994</b>
Revenues > Expenditures	\$11,931,373	(\$12,779,454)	(\$3,253,000)	(\$13,785,994)
Retained Earnings - Beginnin	\$5,511,625	\$17,442,999	\$17,442,999	\$14,189,999
Retained Earnings - Ending	\$17,442,999	\$4,663,545	\$14,189,999	\$404,005

## Fulton County FY2016 Proposed Budget Water and Sewer Renewal Extension Fund

	2014 Actual	2015 Final Adopted Budget	2015 Mid-Year Projection	2016 Proposed Budget
<b>REVENUES</b>				
Assessments	6,726,299	5,000,000	6,200,000	5,000,000
Investment Income	0	0	0	0
Transfer from W & S Fund	12,000,000	18,500,000	19,000,000	26,000,000
<b>Total Revenues</b>	<b>\$18,726,299</b>	<b>\$23,500,000</b>	<b>\$25,200,000</b>	<b>\$31,000,000</b>
<b>EXPENDITURES</b>				
Water Resources	7,834,337	0	0	
Public Works	0	12,226,503	8,000,000	11,984,123
Non Agency	72,627	1,359,336	1,000,000	770,281
Information Technology		37,253		84,751
Planning & Community Services	69,019	0	0	0
Multi-year Expenditures	11,004,537	29,216,000	29,216,000	25,000,000
<b>Total Expenditures</b>	<b>\$18,980,521</b>	<b>\$42,839,092</b>	<b>\$38,216,000</b>	<b>\$37,839,155</b>
<b>Revenues &gt; Expenditures</b>	<b>(\$254,222)</b>	<b>(\$19,339,092)</b>	<b>(\$13,016,000)</b>	<b>(\$6,839,155)</b>
Retained Earnings - Beginning	\$147,913,324	\$147,659,102	\$147,659,102	\$134,643,102
Retained Earnings - Ending	\$147,659,102	\$128,320,010	\$134,643,102	\$127,803,947
Reserve for CIP	\$147,659,102	\$128,320,010	\$134,643,102	\$127,803,947

**Fulton County FY2016 Proposed Budget  
Stormwater Management Fund**

	2014 Actual	2015 Final Adopted Budget	2015 Mid-Year Projection	2016 Proposed Budget
<b>REVENUES</b>				
User Fees/Refunds	0	0	0	0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>EXPENDITURES</b>				
Water Resources	97,613	0		
Public Works	0	230,009	25,000	205,009
<b>Total Expenditures</b>	<b>\$97,613</b>	<b>\$230,009</b>	<b>\$25,000</b>	<b>\$205,009</b>
Revenues > Expenditures	(97,613)	(230,009)	(25,000)	(205,009)
Retained Earnings - Beginning	\$327,622	\$230,009	\$230,009	\$205,009
Retained Earnings - Ending	\$230,009	\$0	\$205,009	\$0



### **LIBRARY BOND FUND (FUND #600)**

The Library Bond Fund is used to track financial activities of the bonds issued for construction of the new libraries.

For FY2016, the projected revenue is \$11.3 million with expected expenditures of \$11.3 million to be used for debt service payments on the bonds. The fund balance of \$17.3 million is projected to be carried forward from FY2015.

| The current millage rate of 0.27 mills is used to generate resources to pay current and future debt service on the library improvement program. We anticipate issuing Phase II Library bonds in late 2016. The current 2010 bonds require debt service payments through 2039.

## Fulton County FY2016 Proposed Budget Bond Fund

	2014 Actual	2015 Final Adopted Budget	2015 Mid-Year Projection	2016 Proposed Budget
<b>REVENUES</b>				
Current Property Tax	15,786,573	11,270,998	15,000,000	11,267,698
<b>Total Revenues</b>	<b>\$15,786,573</b>	<b>\$11,270,998</b>	<b>\$15,000,000</b>	<b>\$11,267,698</b>
<b>EXPENDITURES</b>				
Non-Agency - Debt Services	4,200,000	4,370,000	4,370,000	4,545,000
Financing costs	7,072,398	6,900,998	6,900,998	6,722,698
<b>Total Expenditures</b>	<b>\$11,272,398</b>	<b>\$11,270,998</b>	<b>\$11,270,998</b>	<b>\$11,267,698</b>
Revenues > Expenditures	\$4,514,175	\$0	\$3,729,002	\$0
Fund Balance - Beginning	\$9,031,803	\$13,545,978	\$13,545,978	\$17,274,980
Fund Balance - Ending	\$13,545,978	\$13,545,978	\$17,274,980	\$17,274,980



## **RISK MANAGEMENT FUND (FUND #725)**

The Risk Management Fund is used to manage the County self-insurance programs for automobile liability, collision coverage, fire insurance coverage, public official bonds, and general liability. Departments are assessed certain premiums each year to fund the programs.

For FY2016, the estimated total assessment to departments is \$21.9 million, which represents the expected revenue for the fund. This amount is equivalent to the same amount of assessment for FY2015 because the premiums are maintained at the same level due to budget constraints.

The total expenditures budget is \$38.3 million, which includes funds that will be used to for the second half payment of the pay parity settlement scheduled for FY2016. The fund usually doesn't have ending fund balance in the proposed budget year, as it is shown for FY2016, because all residual balance is budgeted for possible settlement of claims since there is no specific method to determine the number of lawsuits that could be filed or claims settlements that could be made in any given year.

**Fulton County FY2016 Proposed Budget  
Risk Management Fund**

	2014 Actual	2015 Final Adopted Budget	2015 Mid-Year Projection	2016 Proposed Budget
<b>REVENUES</b>				
Transfers-In from Other Funds-Risk Assessment	29,209,473	20,140,123	20,140,123	20,263,092
Transfers-In from Other Funds-Unemployment	1,518,484	1,627,421	1,627,421	1,699,696
<b>Total Revenues</b>	<b>\$30,727,957</b>	<b>\$21,767,544</b>	<b>\$21,767,544</b>	<b>\$21,962,788</b>
<b>EXPENDITURES</b>				
Non-Agency - Direct Chgs/Settlements	13,996,083	31,695,234	19,500,000	35,021,231
County Attorney	1,562,263	2,047,754	1,700,000	2,053,320
Finance	1,292,690	1,201,784	1,100,000	1,233,186
<b>Total Expenditures</b>	<b>\$16,851,036</b>	<b>\$34,944,772</b>	<b>\$22,300,000</b>	<b>\$38,307,737</b>
<b>Revenues &gt; Expenditures</b>	<b>\$13,876,921</b>	<b>(\$13,177,228)</b>	<b>(\$532,456)</b>	<b>(\$16,344,949)</b>
<b>Fund Balance - Beginning</b>	<b>\$3,000,485</b>	<b>\$16,877,406</b>	<b>\$16,877,406</b>	<b>\$16,344,950</b>
<b>Fund Balance - Ending</b>	<b>\$16,877,406</b>	<b>\$3,700,178</b>	<b>\$16,344,950</b>	<b>\$1</b>



## **AIRPORT FUND (FUND #200)**

Airport fund is an enterprise fund used to account for financial activities of the Charlie Brown Airport.

The fund is projected to end the current fiscal year with \$1.65 million which will be transferred to FY2016 as beginning fund balance. The projected revenue for FY2016 is \$1.35 million which when combined with the beginning fund balance totaled \$3 million. The expenditures will pay for 4 firefighter positions, administrative positions, and County match for several FAA and GDOT grant projects. The projects are as follows:

- \$4 million FAA grant for removal of dirt in the Majestic Realty North Terminal Areas
- Potential \$4 million GDOT grant for Phase II Obstruction Removal project
- Potential \$600,000 GDOT grant for airfield crack sealing, seal coating, and paint re-striping

No fund balance is projected for the end of FY2016 because of funds set aside for the projects above. Any unused funds from the projects above will drop to the fund balance in the future.

**Fulton County FY2016 Proposed Budget  
Airport Fund**

	2014 Actual	2015 Final Adopted Budget	2015 Mid-Year Projection	2016 Proposed Budget
<b>REVENUES</b>				
Rents & Royalties	1,381,066	1,350,000	1,350,000	1,350,000
<b>Total Revenues</b>	<b>\$1,381,066</b>	<b>\$1,350,000</b>	<b>\$1,350,000</b>	<b>\$1,350,000</b>
<b>EXPENDITURES</b>				
Fire	248,724	245,186	240,000	300,000
Real Estate & Asset Mgnt	1,094,159	2,487,685	1,400,000	2,701,228
<b>Total Expenditures</b>	<b>\$1,342,883</b>	<b>\$2,732,871</b>	<b>\$1,640,000</b>	<b>\$3,001,228</b>
Revenues > Expenditures	\$38,184	(\$1,382,871)	(\$290,000)	(\$1,651,228)
Fund Balance - Beginning	\$1,903,045	\$1,941,228	\$1,941,228	\$1,651,228
Fund Balance - Ending	\$1,941,228	\$558,357	\$1,651,228	\$0



### **WOLF CREEK FUND (FUND #215)**

Wolf Creek fund is a new enterprise fund established to account for financial activities of the Wolf Creek Amphitheater.

In the past, the revenue generated from concerts and all other activities was set aside in the capital fund for future capital improvements to the location, while the expenses were being borne by the General Fund. To date, the total amount in the capital account is estimated to be about \$1.2 million. This amount will be transferred to the new Wolf Creek enterprise fund. Henceforth, all revenue and expenses of the amphitheater will now be recorded in this fund with expectation that its operation will be self-sustaining. Any excess future revenue over expenditures from operations will remain in the fund to be used for capital or operation expenses.

In FY2015, it is estimated that \$800,000 of revenue will be generated from the amphitheater. This same base amount of revenue is estimated for FY2016 Pending approval of a new fee structure that is planned for submission to the Board of Commissioners in the near future, an. additional \$1.2 million could be generated on annual basis. This additional revenue will be used to continue to fund expansions and use of the facility and for Capital Reserves.

The full load of expenditures required to maintain services at the location in FY2016 is \$739,427. This amount will be used to fund personnel and operational costs for the full year.

**Fulton County FY2016 Proposed Budget** 11/13/2015 11:37 AM  
**Wolf Creek Fund**

	2016 Proposed Budget
<b>REVENUES</b>	
Fees	800,000
<b>Total Revenues</b>	<b>\$800,000</b>
<b>EXPENDITURES</b>	
Arts Council	739,427
<b>Total Expenditures</b>	<b>\$739,427</b>
Revenues > Expenditures	\$60,573
Fund Balance - Beginning	\$0
Fund Balance - Ending	\$60,573

## **Wolf Creek Executive Summary**

### ***Historical Performance***

The 5,200 seat Wolf Creek Amphitheater, opened in 2012, has increased revenues each year for the past three years, with 2015 estimated revenues approaching \$800,000. Situated on a 400+ acre site, this outdoor venue will host 20 shows this year May through September, 15 of which were sellouts. Attached are pro-forma financial statements for Amphitheatre operations, which show 2012's initial loss of \$188,474 being recovered in 2013 & 2014, while 2015's estimated net income could exceed \$400,000.

### ***Customer Demand for Enhanced Services***

Amphitheatre patrons have mentioned a desire for preferential parking, as some lots require more time than others to traverse. All concerts do offer shuttle buses to parking lots, but the time elapsed drives several patrons to hike to and from the facility. Some patrons have also discussed the logistics of lawn seating. Some patrons may occupy a footprint larger than others, with blankets, coolers, and other items requiring more room than patrons who simply sit in one space. Interest in skybox or semi-enclosed seating has also been mentioned several times to management.

### ***Revenue Growth Potential***

Each new customer demand can provide a revenue opportunity for the facility. New lawn chairs could provide assigned lawn seating, keeping patrons organized as to space utilized and ensuring the facility can accommodate full capacity ticketing. Staff has proposed a \$5 per ticket increase for lawn chairs, keeping tickets within market ranges, providing additional revenues for 23 shows of over \$350,000. New VIP parking at \$20 for 669 spaces over 23 shows would add an estimated \$300,000 to operating revenues. This is in addition to the \$2 parking charge embedded in each ticket. Sky box seating, LED screen rentals and one additional county show all contribute another \$400,000 in additional possible revenues. Watching demand for ticketing and new services will be important in adjusting any of these fees on a go forward basis, to ensure the Amphitheatre maximizes earnings.

### ***Enhanced Operations Costs***

Additional staff costs of \$116,000 funds two new positions, outsourcing building and ground maintenance costs of \$135,000 would be required, and funding for an additional county-provided show increase the projected expenditures from \$364,000 to approximately \$740,000. This increase spend also yields a much larger revenue base for future years, substantially increasing each year's net income to over \$1 million annually, a portion of which would remain for future capital repairs and expansion.

### ***Capital Program***

The new lawn seats are estimated \$33-35 per seat for 3,600 units requires an investment of \$120,000. These seats would most likely have a 3 to 4 year useful life, and would require periodic investment over time, but appears would easily make a positive annual contribution to net income. LED screens are estimated at almost \$250,000, providing a 5 year payback, while providing an enhanced concert experience. Other renovations in the short term are estimated at almost \$70,000. Available capital funds already exist to fund all these onsite improvements as well as unforeseen repairs, and future net income will provide a continued resource for capital investments.

### ***Enterprise Fund Model and Policy Changes***

Migrating the operations of Wolf Creek Amphitheatre to an Enterprise fund will provide benefits in two ways. Firstly, the General fund will not have to fund \$375,000 for the 2016 budget. Secondly, a separate fund structure for this facility will make it easier to examine its operations, allowing management to make decisions as to the facilities operating plan. Fall of 2015 will see a request to the Board for these new revenue enhancements within the Use Policy for the Wolf Creek Amphitheater, along with request for approvals for the new facility maintenance contract and necessary capital investments as outlined above.

**WOLF CREEK AMPHITHEATRE OPERATIONS:**

Projected under new revenue/expense model

	2012	2013	2014	2015 (est.)	2016	2017	2018
Revenues: (1)							
Park rentals	\$ 16,064	47,212	66,985	82,500	142,000	142,000	142,000
Parking fees	53,664	85,889	131,743	78,180	385,920	385,920	385,920
Fees	91,832	230,868	288,004	645,043	1,337,943	1,337,943	1,337,943
Total Operating Revenues	161,560	363,969	486,732	805,723	1,865,863	1,865,863	1,865,863
Operating Expenses: (2)							
Salary and benefits	49,833	81,068	53,711	155,025	279,365	287,746	296,378
Professional Services	187,182	196,093	133,750	156,600	335,081	345,133	355,487
Advertising	56,010	44,716	60,617	26,005	50,000	51,500	53,045
Non-capitalizable equipment/leased	32,231	-	3,559	-	20,000	20,600	21,218
Recreational supplies	-	7,450	20,259	-	-	-	-
Other	24,778	20,210	41,511	26,370	54,981	56,630	58,329
Total Operating Expenses	350,034	349,537	313,407	364,000	739,427	761,610	784,458
Net Operating Income(Loss)	\$ (188,474)	14,432	173,325	441,723	1,126,436	1,104,253	1,081,405

(1) Revenues were placed into the Capital fund budget  
(2) Expenses were paid from General fund-Arts budget

Revenues kept flat 2016-2018  
Expenses inflated at 3% annually

**WOLF CREEK AMPHITHEATRE CURRENT CAPITAL FUNDING:**

	Cumulative Capital expenditures through August 31, 2015	Available 8/31/2015
Amphitheatre	\$ 6,544,345	1,202
2011 capital items	200,000	0
Wolf Creek capital items	548,749	1,183,746
Overflow lot	58,680	141,320
	\$ 7,351,774	1,326,268

**Current revenue model:**

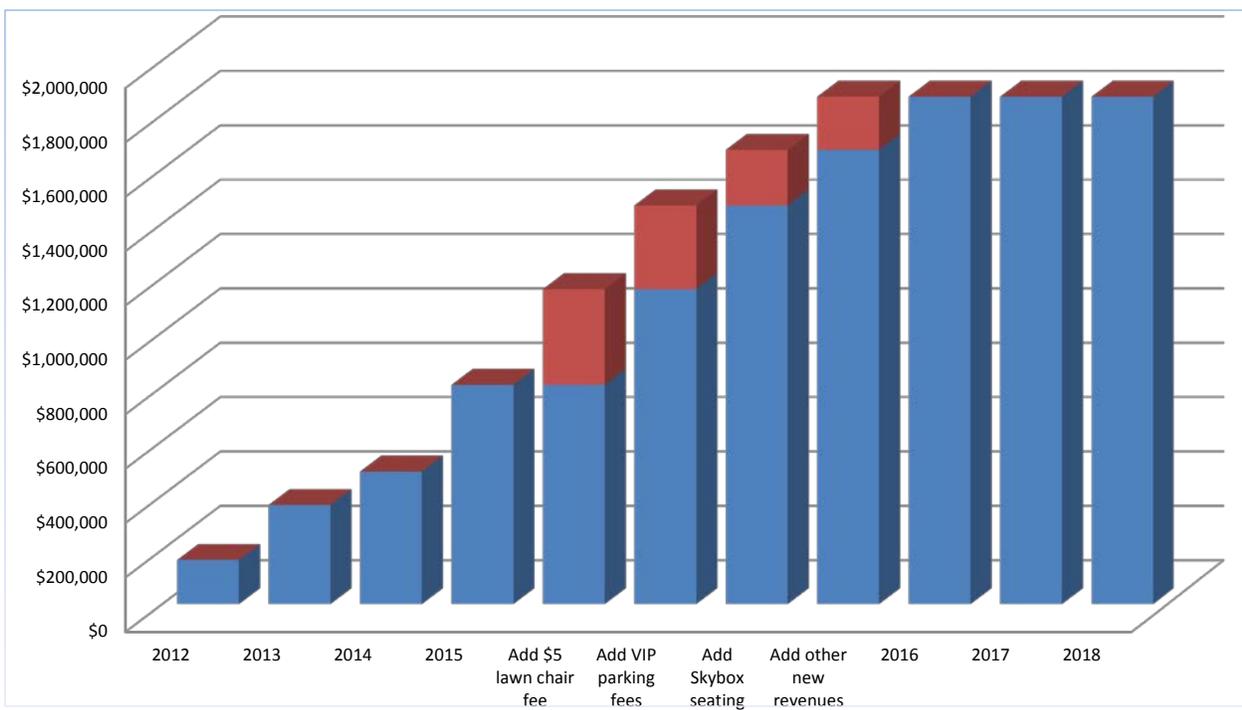
	Per unit	Shows	
Facility fees (3,063 avg. tickets/show)	\$6	20	\$367,560
Ticket sales county shows	\$80,821	3	\$242,463
Regular parking (2,830 spaces)	\$2	20	\$113,200
Rentals	\$2,500	17	\$42,500
Vendor fees (8 slots)	\$250	20	\$40,000
			<u>\$805,723</u>

**New revenues proposed:**

	Per unit	Shows	
Lawn chairs (3,063 avg.)	\$5	23	\$352,245
VIP parking (669 spaces)	\$20	23	\$307,740
SkyBox-table seating (88)	\$75	23	\$151,800
Ticket sales county shows (1 new)	\$80,821	1	\$80,821
Facility fees (3,063 avg. tix/show), 3 new shows	\$6	3	\$55,134
SkyBox-lawn (46)	\$50	23	\$52,900
Led screen rental	\$2,000	23	\$46,000
Rentals (3 new shows)	\$2,500	3	\$7,500
Vendor fees (8 slots)	\$250	3	\$6,000
			<u>\$1,060,140</u>
<b>Total 2016 estimated enhanced revenues:</b>			<u><u>\$1,865,863</u></u>

	Existing revenues	New revenues
2012	\$161,560	\$0
2013	\$363,969	\$0
2014	\$486,732	\$0
2015	\$805,723	\$0
Add \$5 lawn chair fee	\$805,723	\$352,245
Add VIP parking fees	\$1,157,968	\$307,740
Add Skybox seating	\$1,465,708	\$204,700
Add other new revenues	\$1,670,408	\$195,455
2016	\$1,865,863	\$0
2017	\$1,865,863	\$0
2018	\$1,865,863	\$0

**Wolf Creek Revenues**



**WOLF CREEK AMPHITHEATRE OPERATIONS:**

## Projected cash position

	2016	2017	2018
Revenues:			
Beginning cash, including capital funding	\$ 1,326,268	1,252,704	1,256,957
Total Operating Revenues	1,865,863	1,865,863	1,865,863
Total Operating Expenses	(739,427)	(761,610)	(784,458)
Net cash provided by operations	1,126,436	1,104,253	1,081,405
Net cash available with capital funding	2,452,704	2,356,957	2,338,362
Projected capital spending each year (1)	(1,200,000)	(1,100,000)	(1,100,000)
Projected ending cash-Wolf Creek operating and capital	\$ 1,252,704	1,256,957	1,238,362

(1) Pedestrian bridge, other major projects as determined

**WOLF CREEK AMPHITHEATRE CURRENT CAPITAL FUNDING:**

Cumulative Capital expenditures through August 31, 2015	Available 8/31/2015
Amphitheatre	\$ 6,544,345
2011 capital items	1,202
Wolf Creek capital items	0
Overflow lot	1,183,746
	58,680
\$ 7,351,774	1,326,268

# Fulton County FY2016 Proposed Budget Special Appropriation Funds

<b>SCHEDULE &amp; TYPE OF FUND</b>	<b>BUDGET</b>
A. General Government Services	\$317,741
B. Law Enforcement & Justice Services	\$5,667,815
C. Social & Cultural Services	\$582,325
D. Public Education Government TV	\$543,562
E. Other Capital Projects	\$810,202
<b>Total Special Appropriation Funds</b>	<b>\$7,921,645</b>

## Fulton County FY2016 Proposed Budget Special Appropriation Funds

### A. GENERAL GOVERNMENT SERVICES

#### REVENUES

Anticipated Revenues	\$0
Use of Fund Balance	\$317,741
<b>Total Revenues</b>	<b>\$317,741</b>

#### EXPENDITURES

Anticipated Expenditures	<u>\$317,741</u>
<b>Total Expenditures</b>	<b>\$317,741</b>

**Fund Balance - Ending** **\$0**

#### Funds name and description of purpose:

Fund 462, Fitness Center - County employees pay, via payroll deduction, funds that provide for the part-time staffing and operation of a Fitness Center. (100% Employee Paid Dues)

Fund 468, Employee Service Fund - Represents funds received from vending machines and used to fund Fulton County employee appreciation events.

### B. LAW ENFORCEMENT & JUSTICE SERVICES

#### REVENUES

Anticipated Revenues	\$0
Use of Fund Balance	\$5,667,815
<b>Total Revenues</b>	<b>\$5,667,815</b>

#### EXPENDITURES

Anticipated Expenditures	<u>\$5,667,815</u>
<b>Total Expenditures</b>	<b>\$5,667,815</b>

**Fund Balance - Ending** **\$0**

#### Funds name and description of purpose:

Fund 421, Sheriff's Sale Fund - Funds generated through the sale of tax deeds on the Courthouse steps due outstanding property taxes. Proceeds used to offset the costs associated with the Sheriff's Tax Sale process.

Fund 422, D.A.T.E. Fund - Funds are generated through Judge ordered fines in Drug Court. Offenders are fined and 50% is added to the fine and are used for drug, alcohol, training and education purposes.

Fund 423 Business Court Fund - Transfer fee will help defray the costs of the senior judges as more cases are transferred to this division.

Fund 429, Superior Court Technology Fund - Funding will be used for technology in the Superior Court.

Fund 441, Restricted Assets - 5% of the fines collected from all courts are used to fund the operations of Victim Assistance Programs.

Fund 442, Federal Equitable Sharing – Joint law enforcement confiscated funds – Fulton County Share.

## Fulton County FY2016 Proposed Budget Special Appropriation Funds

### C. SOCIAL & CULTURAL SERVICES

#### REVENUES

Anticipated Revenues	\$0
Use of Fund Balance	\$582,325
<b>Total Revenues</b>	<b>\$582,325</b>

#### EXPENDITURES

Anticipated Expenditures	<u>\$582,325</u>
<b>Total Expenditures</b>	<b>\$582,325</b>

**Fund Balance - Ending** **\$0**

#### Funds name and description of purpose:

Fund 453 – Special Revenue Funds – Agency Funds – Represents funds received from private donations for a variety of reasons. i.e., Beat the Odds Program, South Fulton Leadership Conference, Dept Head flowers & retirement gifts, LGSF Conference, Judges Conference and children medical prescriptions.

Fund 455, Tommie Dora Barker Fellow Endowment - Due to the closing of the Emory University School of Library Science, the assets of the Tommie Dora Barker Fellowship Endowment were transferred by Court Order to the Atlanta Fulton Public Library to be used for the purpose of staff development.

Fund 460 - Special Appropriation Grants - Contracts with nonprofit agencies to receive grants and promote and support the arts and human services in Fulton County.

### D. PUBLIC EDUCATION GOVERNMENT TV

#### REVENUES

Anticipated Revenues	\$0
Use of Fund Balance	\$543,562
<b>Total Revenues</b>	<b>\$543,562</b>

#### EXPENDITURES

Anticipated Expenditures	<u>\$543,562</u>
<b>Total Expenditures</b>	<b>\$543,562</b>

**Fund Balance - Ending** **\$0**

#### Funds name and description of purpose:

Fund 84C, PEG Fund - Accounts for Public Educational Government (PEG) access television service funding of capital related activities per the Cable franchise agreement.

**Fulton County FY2016 Proposed Budget  
Special Appropriation Funds****E. OTHER CAPITAL PROJECTS****REVENUES**

Anticipated Revenues	\$0
Use of Fund Balance	\$810,202
<b>Total Revenues</b>	<b>\$810,202</b>

**EXPENDITURES**

Anticipated Expenditures	\$810,202
<b>Total Expenditures</b>	<b>\$810,202</b>

**Fund Balance - Ending**                      **\$0**

**Funds name and description of purpose:**

Fund 473, Tree Preservation Trust Fund - Developer related funding for the replacement of trees and preservation of green space and is held in trust pending final site plan approval.

Fund 474, Tree Plant Trust Fund - Funds shall be used to plant, install, and/or maintain trees and other landscaping on the site of a Capital Project or at public places in the Commission District.

## Fulton County FY2016 Proposed Budget Special Appropriation Funds

### GENERAL GOVERNMENT SERVICES

<b>Fund 462, Fitness Center</b>	<u>FY2016</u>	<u>FY2015</u>
Anticipated Revenues	\$0	\$34,834
Use of Fund Balance	\$156,004	\$145,296
Anticipated Expenditures	<u>\$156,004</u>	<u>\$24,126</u>
Ending Fund Balance	\$0	\$156,004

<b>Fund 468, Employee Service Fund</b>	<u>FY2016</u>	<u>FY2015</u>
Anticipated Revenues	\$0	\$51,597
Use of Fund Balance	\$161,737	\$116,672
Anticipated Expenditures	<u>\$161,737</u>	<u>\$6,532</u>
Ending Fund Balance	\$0	\$161,737

### LAW ENFORCEMENT & JUSTICE

<b>Fund 421, Sheriff's Sale Fund (MY)</b>	<u>FY2016</u>	<u>FY2015</u>
Anticipated Revenues	\$0	\$785,159
Use of Fund Balance	\$218,609	\$183,613
Anticipated Expenditures	<u>\$218,609</u>	<u>\$750,163</u>
Ending Fund Balance	\$0	\$218,609

<b>Fund 422, D.A.T.E. Fund</b>	<u>FY2016</u>	<u>FY2015</u>
Anticipated Revenues	\$0	\$247,087
Use of Fund Balance	\$545,876	\$326,085
Anticipated Expenditures	<u>\$545,876</u>	<u>\$27,297</u>
Ending Fund Balance	\$0	\$545,876

<b>Fund 423, Business Court Fund</b>	<u>FY2016</u>	<u>FY2015</u>
Anticipated Revenues	\$0	\$12,000
Use of Fund Balance	\$52,039	\$49,033
Anticipated Expenditures	<u>\$52,039</u>	<u>\$8,994</u>
Ending Fund Balance	\$0	\$52,039

<b>Fund 429, Superior Court Technology Fund</b>	<u>FY2016</u>	<u>FY2015</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$71,502	\$71,502
Anticipated Expenditures	<u>\$71,502</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$71,502

<b>Fund 441, Restricted Assets (SY/MY)</b>	<u>FY2016</u>	<u>FY2015</u>
Anticipated Revenues	\$0	\$1,896,020
Use of Fund Balance	\$4,298,257	\$3,566,034
Anticipated Expenditures	<u>\$4,298,257</u>	<u>\$1,163,796</u>
Ending Fund Balance	\$0	\$4,298,258

<b>Fund 442, Federal Equitable Sharing</b>	<u>FY2016</u>	<u>FY2015</u>
Anticipated Revenues	\$0	\$215,421
Use of Fund Balance	\$481,532	\$374,194
Anticipated Expenditures	<u>\$481,532</u>	<u>\$108,083</u>
Ending Fund Balance	\$0	\$481,532

## Fulton County FY2016 Proposed Budget Special Appropriation Funds

**SOCIAL & CULTURAL SERVICES**

<b>Fund 453 – Special Revenue Funds</b>	<u>FY2016</u>	<u>FY2015</u>
Anticipated Revenues	\$0	\$321
Use of Fund Balance	\$254,965	\$255,222
Anticipated Expenditures	<u>\$254,965</u>	<u>\$578</u>
Ending Fund Balance	\$0	\$254,965

<b>Fund 455, Tommie Dora Barker Fellow Endowment</b>	<u>FY2016</u>	<u>FY2015</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$179,352	\$181,077
Anticipated Expenditures	<u>\$179,352</u>	<u>\$1,725</u>
Ending Fund Balance	\$0	\$179,352

<b>Fund 460, Special Appropriations Grant</b>	<u>FY2016</u>	<u>FY2015</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$148,008	\$148,008
Anticipated Expenditures	<u>\$148,008</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$148,008

**PUBLIC EDUCATION GOVERNMENT TV**

<b>Fund 84C, PEG Fund</b>	<u>FY2016</u>	<u>FY2015</u>
Anticipated Revenues	\$0	\$305,308
Use of Fund Balance	\$543,562	\$576,066
Anticipated Expenditures	<u>\$543,562</u>	<u>\$337,812</u>
Ending Fund Balance	\$0	\$543,562

**OTHER CAPITAL PROJECTS**

<b>Fund 473, Tree Preservation Trust Fund</b>	<u>FY2016</u>	<u>FY2015</u>
Anticipated Revenues	\$0	\$102,839
Use of Fund Balance	\$553,665	\$470,486
Anticipated Expenditures	<u>\$553,665</u>	<u>\$19,660</u>
Ending Fund Balance	\$0	\$553,665

<b>Fund 474, Tree Plant Trust Fund</b>	<u>FY2016</u>	<u>FY2015</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$256,537	\$256,537
Anticipated Expenditures	<u>\$256,537</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$256,537

**Position Changes for Budget Year 2016**

**New Positions**

**2016 Position Changes - New Positions**

<b>Pos #</b>	<b>Name</b>	<b>Title</b>	<b>Fund</b>	<b>Agency</b>	<b>Org</b>	<b>Object</b>	<b>Salary</b>	<b>Effective Date</b>
		<b>Arts &amp; Culture</b>						
New	Establish	Facility Supervisor	215	183	WOLF	1000	\$45,493	12/16/2015
New	Establish	Facility Assistant	215	183	WOLF	1000	\$24,200	12/16/2015
		<b>Commission District 3</b>						
New	Establish	Administrative Assistant	100	103	1031	1000	\$40,000	12/16/2015

**Abolish & Establish Positions**

**2016 Position Changes - Abolish & Establish Positions**

<b>Pos #</b>	<b>Name</b>	<b>Title</b>	<b>Fund</b>	<b>Agency</b>	<b>Org</b>	<b>Object</b>	<b>Salary</b>	<b>Effective Date</b>
<b>Finance</b>								
New	Establish	Accountant I	415	210	2110	1000	\$42,631	12/16/2015
24544	Abolish	Accountant I	415	210	2110	1002	\$26,380	12/16/2015
36852	Abolish	Administrative Asst. III	415	210	2110	1002	\$26,380	12/16/2015
<b>Juvenile Court</b>								
New	Establish	Educational Advocate Attorney	100	405	4059	1000	\$60,115	12/16/2015
8481	Abolish	Educational Advocate	100	405	4052	1000	\$51,326	12/16/2015
<b>State Court General</b>								
New	Establish	Court Bureau Chief	100	420	4201	1000	\$102,926	12/16/2015
40684	Abolish	Dep Clerk Records Admin	100	420	4201	1000	\$82,581	12/16/2015

## **Position Transfers**

**2016 Positions Changes - Position Transfers**

Pos #	Title	TO:				FROM:				Salary	Date
		Fund	Agency	Org	Object	Fund	Agency	Org	Object		
		<b>Aging &amp; Youth Services</b>				<b>Juvenile Court</b>					
18801	Administrative Coordinator III	100	183	1830	1000	100	405	4051	1000	\$68,415	12/16/2015
		<b>Clerk of Superior Court</b>				<b>Aging &amp; Youth Services</b>					
21499	Financial Sys Supv	100	470	4701	1000	100	183	1830	1000	\$63,050	12/16/2015
		<b>Clerk of Superior Court</b>				<b>Clerk of Superior Court</b>					
15168	Rec & Doc Spec	100	470	1817	1000	100	470	4701	1000	\$32,469	12/16/2015
15170	Admin Asst II	100	470	1817	1000	100	470	4701	1000	\$36,386	12/16/2015
15167	Admin Asst II	100	470	1817	1000	100	470	4701	1000	\$33,770	12/16/2015
984	Rec & Doc Spec	100	470	1817	1000	100	470	4701	1000	\$36,386	12/16/2015
8909	Rec & Doc Spec	100	470	1817	1000	100	470	4701	1000	\$36,386	12/16/2015
886	Rec & Doc Spec	100	470	1817	1000	100	470	4701	1000	\$36,386	12/16/2015
1104	Rec & Doc Spec	100	470	1817	1000	100	470	4701	1000	\$36,386	12/16/2015
4157	Rec & Doc Spec	100	470	1817	1000	100	470	4701	1000	\$29,573	12/16/2015
15171	Office Administrator	100	470	1817	1000	100	470	4701	1000	\$48,184	12/16/2015
15169	Records Administrator	100	470	1817	1000	100	470	4701	1000	\$56,723	12/16/2015
9090	Administrative Coordinator II	100	470	1817	1000	100	470	4701	1000	\$63,531	12/16/2015
12244	BOE Administrator	100	470	1817	1000	100	470	4701	1000	\$92,928	12/16/2015
		<b>Finance</b>				<b>Behavioral Health</b>					
1787	Administrative Assistant III	100	210	2115	1000	100	755	8232	1000	\$37,113	12/16/2015
		<b>Finance</b>				<b>Health &amp; Human Svs</b>					
26562	Health Program Admin	100	210	2115	1000	100	185	1851	1000	\$74,773	12/16/2015
26821	Dir.Admin. Svc DI	100	210	2115	1000	100	185	1851	1000	\$98,220	12/16/2015
41105	Administrative Coordinator II	100	210	2115	1002	100	185	1851	1002	\$38,876	12/16/2015
41402	Administrative Coordinator II	100	210	2115	1002	100	185	1851	1002	\$40,037	12/16/2015
		<b>Finance</b>				<b>Health &amp; Wellness</b>					
634	Administrative Coordinator I	100	210	2115	1000	100	750	8001	1000	\$51,326	12/16/2015
1286	Fiscal Support Specialist II	100	210	2115	1000	100	750	8001	1000	\$33,784	12/16/2015
2618	Accountant I	100	210	2115	1000	100	750	8001	1000	\$43,229	12/16/2015
4481	Fiscal Support Specialist II	100	210	2115	1000	100	750	8001	1000	\$33,784	12/16/2015
8149	Accountant I	100	210	2115	1000	100	750	8001	1000	\$37,113	12/16/2015
9119	Accountant II	100	210	2115	1000	100	750	8001	1000	\$51,326	12/16/2015
9163	Accountant I	100	210	2115	1000	100	750	8001	1000	\$37,113	12/16/2015
9176	Accounting Supv.	100	210	2115	1000	100	750	8001	1000	\$63,050	12/16/2015
6502	Fiscal Support Specialist I	100	210	2115	1000	100	750	8013	1000	\$33,784	12/16/2015
64463	Admin Asst III	100	210	2115	1000	100	750	8040	1000	\$36,386	12/16/2015
		<b>Health &amp; Human Svs</b>				<b>Health &amp; Wellness</b>					
26566	Policy Analyst	100	185	1851	1000	100	750	8001	1000	\$89,301	12/16/2015
		<b>Juvenile Court</b>				<b>Clerk of Superior Court</b>					
18879	Court Docket Supv	100	405	4051	1000	100	470	4701	1000	\$69,354	12/16/2015
		<b>Magistrate Court</b>				<b>State Court</b>					
555	Deputy Clerk III	100	422	4221	1000	100	420	4201	1000	\$32,309	12/16/2015
836	Deputy Clerk II	100	422	4221	1000	100	420	4201	1000	\$32,406	12/16/2015
1220	Deputy Clerk III	100	422	4221	1000	100	420	4201	1000	\$36,386	12/16/2015
1307	Deputy Clerk III	100	422	4221	1000	100	420	4201	1000	\$32,406	12/16/2015
1391	Administrative Clerk	100	422	4221	1000	100	420	4201	1000	\$26,411	12/16/2015
2060	Court Clerk	100	422	4221	1000	100	420	4201	1000	\$39,505	12/16/2015
2372	Deputy Clerk III	100	422	4221	1000	100	420	4201	1000	\$32,309	12/16/2015
2430	Deputy Clerk III	100	422	4221	1000	100	420	4201	1000	\$32,309	12/16/2015
2580	Court Support Supervisor I	100	422	4221	1000	100	420	4201	1000	\$59,134	12/16/2015
2624	Deputy Clerk III	100	422	4221	1000	100	420	4201	1000	\$32,309	12/16/2015
3346	Deputy Clerk III	100	422	4221	1000	100	420	4201	1000	\$37,113	12/16/2015
3950	Deputy Clerk III	100	422	4221	1000	100	420	4201	1000	\$32,309	12/16/2015
4018	Deputy Court Administrator, Operations	100	422	4221	1000	100	420	4201	1000	\$74,773	12/16/2015
5035	Court Clerk	100	422	4221	1000	100	420	4201	1000	\$38,120	12/16/2015
6316	Deputy Clerk II	100	422	4221	1000	100	420	4201	1000	\$30,835	12/16/2015
6322	Court Clerk	100	422	4221	1000	100	420	4201	1000	\$30,835	12/16/2015
6926	Deputy Clerk III	100	422	4221	1000	100	420	4201	1000	\$32,309	12/16/2015
8872	Deputy Clerk III	100	422	4221	1000	100	420	4201	1000	\$33,770	12/16/2015
9490	Administrative Clerk	100	422	4221	1000	100	420	4201	1000	\$28,994	12/16/2015
9495	Court Support Supervisor I	100	422	4221	1000	100	420	4201	1000	\$59,134	12/16/2015
15785	Judicial Case Manager	100	422	4221	1000	100	420	4201	1000	\$51,326	12/16/2015
15788	Judicial Case Manager	100	422	4221	1000	100	420	4201	1000	\$51,326	12/16/2015
15789	Judicial Case Manager	100	422	4221	1000	100	420	4201	1000	\$51,326	12/16/2015
15791	Judicial Case Manager	100	422	4221	1000	100	420	4201	1000	\$51,326	12/16/2015
15795	Judicial Case Manager	100	422	4221	1000	100	420	4201	1000	\$51,326	12/16/2015
16478	Judicial Assistant	100	422	4221	1000	100	420	4201	1000	\$51,326	12/16/2015
18069	Court Clerk	100	422	4221	1000	100	420	4201	1000	\$38,208	12/16/2015
20583	Judicial Case Manager	100	422	4221	1000	100	420	4201	1000	\$51,326	12/16/2015
21928	Court Clerk, Senior	100	422	4221	1000	100	420	4201	1000	\$37,113	12/16/2015
21929	Deputy Clerk II	100	422	4221	1000	100	420	4201	1000	\$30,835	12/16/2015
22895	Information Systems Analyst II	100	422	4221	1000	100	420	4201	1000	\$59,134	12/16/2015

**2016 Positions Changes - Position Transfers**

Pos #	Title	TO:				FROM:				Salary	Date
		Fund	Agency	Org	Object	Fund	Agency	Org	Object		
<b>Magistrate Court(continued)</b>											
40572	Accounting Associate	100	422	4221	1000	100	420	4201	1000	\$36,733	12/16/2015
40573	Accounting Associate	100	422	4221	1000	100	420	4201	1000	\$36,733	12/16/2015
40576	Accounting Associate	100	422	4221	1000	100	420	4201	1000	\$36,733	12/16/2015
40705	Court Clerk, Senior	100	422	4221	1000	100	420	4201	1000	\$36,386	12/16/2015
48197	Judicial Case Manager	100	422	4221	1000	100	420	4201	1000	\$51,326	12/16/2015
48200	Judicial Case Manager	100	422	4221	1000	100	420	4201	1000	\$51,326	12/16/2015
55267	Accounting Associate	100	422	4221	1000	100	420	4201	1000	\$45,507	12/16/2015
55268	Administrative Specialist	100	422	4221	1000	100	420	4201	1000	\$37,114	12/16/2015
1247	Magistrate	100	422	4205	1000	100	420	4205	1000	\$123,648	12/16/2015
2701	Magistrate	100	422	4205	1000	100	420	4205	1000	\$118,273	12/16/2015
6074	Magistrate	100	422	4205	1000	100	420	4205	1000	\$117,045	12/16/2015
9488	Magistrate	100	422	4205	1000	100	420	4205	1000	\$117,045	12/16/2015
9489	Magistrate	100	422	4205	1000	100	420	4205	1000	\$117,045	12/16/2015
18066	Chief Magistrate	100	422	4205	1000	100	420	4205	1000	\$119,469	12/16/2015
18231	Magistrate	100	422	4205	1000	100	420	4205	1000	\$117,045	12/16/2015
18232	Magistrate	100	422	4205	1000	100	420	4205	1000	\$129,026	12/16/2015
21318	Magistrate	100	422	4205	1000	100	420	4205	1000	\$117,045	12/16/2015
64499	Judicial Assistant	100	422	4205	1000	100	420	4205	1000	\$51,326	12/16/2015
65940	Chief Deputy Clerk Magistrate Court	100	422	4205	1002	100	420	4205	1002	\$74,773	12/16/2015
<b>Real Estate &amp; Asset Mgmt</b>											
768	Custodian	100	520	5212	1000	100	755	8232	1000	\$25,131	12/16/2015
1826	Custodian	100	520	5212	1000	100	755	8241	1000	\$25,131	12/16/2015
9167	Custodial Supv	100	520	5212	1000	100	755	8240	1000	\$33,716	12/16/2015
<b>Behavioral Health</b>											
<b>Health &amp; Wellness</b>											
3	Bldg Mech Supv	100	520	5212	1000	100	750	8001	1000	\$66,899	12/16/2015
1006	Trade Assistant	100	520	5212	1000	100	750	8001	1000	\$34,427	12/16/2015
1550	Security Spec I	100	520	5212	1000	100	750	8001	1000	\$32,209	12/16/2015
1719	Material Asst	100	520	5212	1000	100	750	8001	1000	\$31,037	12/16/2015
2401	Bldg Mechanic	100	520	5212	1000	100	750	8001	1000	\$33,784	12/16/2015
2477	Material Asst	100	520	5212	1000	100	750	8001	1000	\$35,136	12/16/2015
3541	Bldg Mechanic	100	520	5212	1000	100	750	8001	1000	\$34,210	12/16/2015
9111	Trade Assistant	100	520	5212	1000	100	750	8001	1000	\$27,886	12/16/2015
9186	Custodian	100	520	5212	1000	100	750	8001	1000	\$25,131	12/16/2015
13368	Admin Asst II	100	520	5212	1000	100	750	8001	1000	\$32,309	12/16/2015
20338	Custodial Supv	100	520	5212	1000	100	750	8001	1000	\$28,994	12/16/2015
<b>Real Estate &amp; Asset Mgmt</b>											
6717	Contract Admin. Specialist	100	520	5201	1000	100	230	2301	1000	\$55,231	12/16/2015
<b>Purchasing</b>											
<b>State Court</b>											
38227	Court Docket Clerk	100	420	4201	1002	100	420	4205	1002	\$36,386	12/16/2015
<b>Superior Court Judges</b>											
<b>Superior Court</b>											
15800	Judicial Case Manager	100	451	4511	1000	100	450	4501	1000	\$51,326	12/16/2015
16206	Judicial Case Manager	100	451	4520	1000	100	450	4501	1000	\$53,401	12/16/2015
21525	Judicial Case Manager	100	451	4530	1000	100	450	4501	1000	\$51,326	12/16/2015
19459	Judicial Case Manager	100	451	4542	1000	100	450	4501	1000	\$58,416	12/16/2015
15807	Judicial Case Manager	100	451	4551	1000	100	450	4501	1000	\$51,326	12/16/2015
15842	Judicial Case Manager	100	451	4561	1000	100	450	4501	1000	\$54,469	12/16/2015
15806	Judicial Case Manager	100	451	4571	1000	100	450	4501	1000	\$51,326	12/16/2015
15799	Judicial Case Manager	100	451	4580	1000	100	450	4501	1000	\$51,326	12/16/2015
15811	Judicial Case Manager	100	451	4591	1000	100	450	4501	1000	\$55,535	12/16/2015
18431	Judicial Assistant	100	451	4602	1000	100	450	4501	1000	\$55,535	12/16/2015
15814	Judicial Case Manager	100	451	4611	1000	100	450	4501	1000	\$56,458	12/16/2015
28838	Judicial Case Manager	100	451	4621	1000	100	450	4501	1000	\$51,326	12/16/2015
15810	Judicial Case Manager	100	451	4640	1000	100	450	4501	1000	\$55,535	12/16/2015
15809	Judicial Case Manager	100	451	4650	1000	100	450	4501	1000	\$51,326	12/16/2015
15805	Judicial Case Manager	100	451	4660	1000	100	450	4501	1000	\$51,326	12/16/2015
8184	Judicial Case Manager	100	451	4670	1000	100	450	4501	1000	\$53,401	12/16/2015
15812	Judicial Case Manager	100	451	4680	1000	100	450	4501	1000	\$53,401	12/16/2015
15843	Judicial Case Manager	100	451	4690	1000	100	450	4501	1000	\$55,535	12/16/2015
6896	Judicial Case Manager	100	451	4691	1000	100	450	4501	1000	\$53,401	12/16/2015
18123	Judicial Case Manager	100	451	4692	1000	100	450	4501	1000	\$53,104	12/16/2015

**Temporary / Seasonal Positions**

**2016 Position Changes - Temporaries/Seasonal**

<b>Pos #</b>	<b>Title</b>	<b>Fund</b>	<b>Agency</b>	<b>Org</b>	<b>Object</b>	<b>Effective Date</b>	<b>End Date</b>
	<b>External Affairs</b>						
63810	Legislative Asst	100	130	1305	1005	1/1/2016	12/31/2016
	<b>Planning &amp; Comm Svcs</b>						
66550	Inspector Sr	301	125	1257	1004	1/1/2016	12/31/2016
	<b>State Court General</b>						
20182	AJ- Court Support Specialist	100	420	4201	1004	1/1/2016	12/31/2016
20183	AJ- Court Support Specialist	100	420	4201	1004	1/1/2016	12/31/2016
56687	Intern	100	420	4201	1005	1/1/2016	12/31/2016
	<b>State Court Judges</b>						
56686	Summer Intern	100	421	4220	1005	1/1/2016	12/31/2016
56523	Summer Intern	100	421	4241	1005	1/1/2016	12/31/2016
57342	Intern	100	421	4241	1005	1/1/2016	12/31/2016
74733	Summer Intern	100	421	4252	1005	1/1/2016	12/31/2016
	<b>Superior Court General</b>						
74762	Admin Asst III	100	450	4501	1005	1/1/2016	12/31/2016
	<b>Aging &amp; Youth Services</b>						
58174	Rec Prog Instrc	100	183	183S	1005	1/1/2016	12/31/2016
16294	Rec Prog Instrc	100	183	183T	1005	1/1/2016	12/31/2016
58161	Rec Prog Instrc	100	183	183T	1005	1/1/2016	12/31/2016
58165	Rec Prog Instrc	100	183	183T	1005	1/1/2016	12/31/2016
58188	Aquatics Instru	100	183	183T	1005	1/1/2016	12/31/2016
	<b>Tax Commissioner</b>						
56028	Intern	100	245	2451	1005	1/1/2016	12/31/2016

**Range Change Positions**

**2016 POSITION CHANGES - RANGE CHANGE POSITIONS**

<b>Pos #</b>	<b>Title</b>	<b>Fund</b>	<b>Agency</b>	<b>Unit</b>	<b>Object</b>	<b>Salary</b>	<b>Action</b>	<b>Effective Date</b>
<b>Commission District 1</b>								
40575	Ch Staff Chair	100	101	1011	1000	\$47,000	Range Change - From	12/16/2015
40575	Ch Staff Chair	100	101	1011	1000	\$52,000	Range Change - To	12/16/2015
<b>Commission District 5</b>								
64386	Com Eng Rep, SE	100	105	1051	1000	\$60,000	Range Change - From	12/16/2015
64386	Com Eng Rep, SE	100	105	1051	1000	\$61,200	Range Change - To	12/16/2015
64230	Chief of Staff	100	105	1051	1000	\$91,800	Range Change - From	12/16/2015
64230	Chief of Staff	100	105	1051	1000	\$96,800	Range Change - To	12/16/2015

**Title Change Positions**

**2016 POSITION CHANGES - TITLE CHANGE POSITIONS**

<b>Pos #</b>	<b>Title</b>	<b>Agency</b>	<b>Unit</b>	<b>Object</b>	<b>Action</b>	<b>Effective Date</b>
<b>Finance</b>						
26562	Health Prog Admin	210	2115	1000	Title Change - From	12/16/2015
26562	Revenue Admin	210	2115	1000	Title Change - To	12/16/2015
26821	Dir. Adm Svc DI	210	2115	1000	Title Change - From	12/16/2015
26821	Accounts Receivable Manager	210	2115	1000	Title Change - To	12/16/2015
<b>Library</b>						
779	Admin Coord I	650	6566	1000	Title Change - From	12/16/2015
779	Public Affair Officer	650	6566	1000	Title Change - To	12/16/2015

## Annual Hardware and Software Maintenance and Support List - 2016

	Type	Vendor Name	Product Name	Description	User Agency	2016 Expenditure	Funding Source
1	Software	HLP Inc.	Chameleon Case Management System	Animal Shelter Case Management System Maintenance & Support Services	Animal Control	\$15,000	Information Technology
2	Software	Envisionware	Envisionware	Atlanta Fulton Public Library Patron PC Booking System Software Maintenance & Support Services	Atlanta Fulton Public Library	\$18,652	Information Technology
3	Software	3M Security System Division	Software Maintenance Agreement	Maintenance/Repairs for Book Security Detection System for Atlanta Fulton Public Library Branch Locations	Atlanta Fulton Public Library	\$42,000	Atlanta Fulton Public Library
4	Software	3M Security System Division	Software Maintenance Agreement	Maintenance/Repairs for Self Check Stations for Research Atlanta Fulton Public Library and other Locations	Atlanta Fulton Public Library	\$15,000	Atlanta Fulton Public Library
5	Software	Bookletters, LLC	Bookletters, LLC	Electronic Newsletter Service	Atlanta Fulton Public Library	\$9,000	Atlanta Fulton Public Library
6	Software	Bridgeall	CollectionHQ	Collection Management Software	Atlanta Fulton Public Library	\$81,000	Atlanta Fulton Public Library
7	Software	Cengage Learning	TERC	Job Search Database	Atlanta Fulton Public Library	\$34,523	Atlanta Fulton Public Library
8	Software	Cengage Learning	Ed2Go	Online Continuing Education Classes	Atlanta Fulton Public Library	\$40,500	Atlanta Fulton Public Library
9	Software	Cengage Learning	Lit., Biographical and Career Databases	Online Database Membership	Atlanta Fulton Public Library	\$123,000	Atlanta Fulton Public Library
10	Software	Facts on File Inc.	Reference Databases	Online Database Membership	Atlanta Fulton Public Library	\$34,500	Atlanta Fulton Public Library
11	Software	Fulton County Daily Report	Daily Report Online	Online Local Legal Newspaper Database	Atlanta Fulton Public Library	\$18,000	Atlanta Fulton Public Library
12	Software	InfoUSA	ReferenceUSA Database	Online Database Membership	Atlanta Fulton Public Library	\$105,000	Atlanta Fulton Public Library
13	Software	JSTOR	JSTOR	Online Database Membership	Atlanta Fulton Public Library	\$5,176	Atlanta Fulton Public Library
14	Software	Mango Languages	Mango Languages	Language Learning & Translation Database	Atlanta Fulton Public Library	\$24,000	Atlanta Fulton Public Library
15	Software	McGraw Hill / Standard & Poor	NetAdvantage- Industry Related Database	Online Database Membership	Atlanta Fulton Public Library	\$45,000	Atlanta Fulton Public Library
16	Software	Morningstar	Morningstar	Online Financial Industry Database	Atlanta Fulton Public Library	\$22,500	Atlanta Fulton Public Library
17	Software	News Bank	Access World News	Online Newspaper Databases	Atlanta Fulton Public Library	\$69,000	Atlanta Fulton Public Library
18	Software	OCLC, Inc.	ContentDM	Archival Management Software	Atlanta Fulton Public Library	\$6,750	Atlanta Fulton Public Library
19	Software	Overdrive Inc.	E-Audio books	Online Database Membership	Atlanta Fulton Public Library	\$360,000	Atlanta Fulton Public Library
20	Software	Oxford University Press	African-American Studies Database	Online African-American Studies Database Membership	Atlanta Fulton Public Library	\$6,000	Atlanta Fulton Public Library
21	Software	Proquest Information & Learning Co.	Newspaper Database & Microfilms	Federated Search Engine & Online African-American Historical Newspapers Database	Atlanta Fulton Public Library	\$40,508	Atlanta Fulton Public Library
22	Software	Proquest Information & Learning Co.	Intro to the NAACP	Online Database Membership	Atlanta Fulton Public Library	\$7,763	Atlanta Fulton Public Library
23	Software	Recorded Books	Universal Class	Online Continuing Education Classes	Atlanta Fulton Public Library	\$37,950	Atlanta Fulton Public Library
24	Software	Scholastic Library Publishing	Bookflix	Bookflix Online Literacy Database	Atlanta Fulton Public Library	\$17,250	Atlanta Fulton Public Library
25	Software	SIRSI	SIRSI Circulation Software	Atlanta Fulton Public Library Circulation System Maintenance & Support Services	Atlanta Fulton Public Library	\$258,000	Atlanta Fulton Public Library
26	Software	Tutor.com	Tutor.com	Online Live Tutoring Service	Atlanta Fulton Public Library	\$120,000	Atlanta Fulton Public Library
27	Software	World Book	World Book Online	Online Encyclopedia	Atlanta Fulton Public Library	\$27,563	Atlanta Fulton Public Library

	Type	Vendor Name	Product Name	Description	User Agency	2016 Expenditure	Funding Source
28	Software	M&M / Qualifacts	Carelogic	Management System Maintenance & Support Services	Behavioral Health	\$150,000	Behavioral Health
29	Software/ Hardware	Iron Data	Mainline Land Records Management System	Mainline Software and Hardware Support	Clerk of Superior Court	\$48,750	Information Technology
30	Software	Hyland On Base	SIRE	Automated Forms & Agenda Management System	Clerk to the Commission	\$28,000	Clerk to the Commission
31	Software	Cyberchannel Inc. dba LegalEdge Software	LegalEdge Case Management	Legal Case Management	County Attorney	\$4,788	County Attorney
32	Software	Capitol Impact	Legislative Tracking System	Legislative Tracking System Maintenance & Support Services	County Manager	\$3,200	Information Technology
33	Software	E-Civis	Grants Locator -IGA	Grants Locator Software Licenses	County Manager	\$20,000	Information Technology
34	Software	LexisNexis	LexisNexis	Access to Legal/Judicial Database (Accurint)	County Manager/ Office of the Child Attorney	\$5,301	County Manager/ Office of Child Attorney
35	Software	LexisNexis	LexisNexis	Access to Legal/Judicial Database	County Manager/ Office of the Child Attorney	\$9,060	County Manager/ Office of Child Attorney
36	Software	Palatine Technology Group	Electronic Warrant Interchange (EWI)	Electronic Warrant Interchange System Maintenance & Support Services	Courts	\$25,000	Information Technology
37	Software	Tyler Technologies-Odyssey Division	ODYSSEY Justice System	Unified Justice Case Management System Maintenance & Support Services	Criminal Justice and Public Safety Agencies	\$1,189,000	Information Technology
38	Software	Citrix	Citrix XenApp Support	Citrix Licenses for CIS Infinity Water Billing System	Department of Water Resources	\$2,500	Department of Water Resources
39	Software	DLT Solutions, LLC	AutoCAD v10 Civil 3D	Auto CAD Engineering Application Support	Department of Water Resources	\$30,000	Department of Water Resources
40	Software	eGPS Solutions	eGPS Statewide System	Service for Land Survey Corrections	Department of Water Resources	\$7,500	Department of Water Resources
41	Software	Innovyze	Infowater Suite	Annual maintenance subscription program	Department of Water Resources	\$3,750	Department of Water Resources
42	Software	Innovyze (Wallingford)	Infoworks and Infonet	PW Interactive Sanitary Sewer Modeling	Department of Water Resources	\$34,779	Department of Water Resources
43	Software	Perkin Elmer	Labworks	Laboratory Information Management System	Department of Water Resources	\$26,000	Department of Water Resources
44	Software	Oracle	Oracle Primavera and Contract Management Software	Support and upgrades to Primavera and Contract Management software	Department of Water Resources	\$8,000	Department of Water Resources/ Gen.Services/Public Works
45	Software	Bentley Systems, Inc.	MicroStation Information Modeling and CAD Production Software	License & Support	Department of Water Resources	\$5,615	Department of Water Resources
46	Software	Tele-Works	Tele-Works IVR	Interactive Voice Response System Maintenance & Support Services-- Water and Sewer Billing System	Department of Water Resources	\$31,000	Department of Water Resources
47	Software	XC2 Software, LLC	XC2 Backflow Prevention Management Software	Prevention Management Support contract	Department of Water Resources	\$28,500	Department of Water Resources
48	Hardware	Xerox Corporation	Wide Format Scanner	Maintenance support and repairs for scanner	Department of Water Resources	\$6,800	Department of Water Resources
49	Software	File Trail	File Trail (RFID- Radio Frequency Identification System)	RFID File Tracking System Maintenance & Support Services	District Attorney	\$13,500	District Attorney
50	Software	LexisNexis	LexisNexis	Access to Legal/Judicial Database	District Attorney	\$26,460	District Attorney
51	Software	Scicom Inc.	AppDynamics	Application Analysis Software	Information Technology	\$48,500	Information Technology
52	Software	BMC Software	BMC Job Scheduling Software	Computer Scheduling Software	Information Technology	\$57,000	Information Technology
53	Software	CGI-AMS	AMS Advantage-ERP Application	County ERP System Maintenance & Support Services (Personnel, Purchasing & Finance)	Information Technology	\$1,125,000	Information Technology
54	Software	Citysourced	Citysourced (Fulco to Go)	Mobile Citizen Work Order Application	Information Technology	\$28,000	Information Technology
55	Software	Earthchanel Communications (Media Management)	ClearChannel	Video Streaming System Maintenance & Support Services	Information Technology	\$22,000	Information Technology
56	Software/ Hardware	EMC Inc.	EMC Disk / Data Storage	EMC Systems Maintenance & Support Services	Information Technology	\$998,000	Information Technology
57	Software	Entrust	Entrust Security Certificate Management Services	Security Certificate Management Services	Information Technology	\$13,000	Information Technology

	Type	Vendor Name	Product Name	Description	User Agency	2016 Expenditure	Funding Source
58	Software	Experian	QAS Addressing Software	Electronic Address Data System Maintenance & Support Services	Information Technology	\$22,000	Information Technology
59	Hardware	Fujitsu	Hardware Maintenance	Fujitsu Server & Storage Hardware Maintenance	Information Technology	\$31,000	Information Technology
60	Software	Howard Industries	Barracuda Firewall Licenses	Firewall Protection Software	Information Technology	\$10,000	Information Technology
61	Software	Infax CourtSight	Infax CourtSight Suite	Support for Court Monitors	Information Technology	\$4,400	Information Technology
62	Software	JSCAPE	JSCAPE	FTP - File Transfer Software Maintenance	Information Technology	\$5,000	Information Technology
63	Software	Kronos Inc.	Kronos Enterprise Time System	Enterprise Time Keeping System Licenses, Maintenance & Support Services	Information Technology	\$148,000	Information Technology
64	Software	Micro Focus Support	Micro Focus SupportLine	Online Services to Knowledgebase, Case Reporting and Tracking	Information Technology	\$2,600	Information Technology
65	Hardware	Morgan Birge & Associates	Legacy Telecommunications Equipment Maintenance	Legacy Telecommunications Equipment Maintenance	Information Technology	\$26,000	Information Technology
66	Software	Namescape	Namescape	E-Mail System Utility Software	Information Technology	\$8,000	Information Technology
67	Software	Netwrix	Netwrix	Network Auditing Software Maintenance	Information Technology	\$11,000	Information Technology
68	Hardware	NIKSUN	NIKSUN	Network Security Appliances Maintenance & Support Services	Information Technology	\$29,000	Information Technology
69	Software	Norex, Inc.	Norex	IT software and Support Services	Information Technology	\$9,000	Information Technology
70	Software	Optimum Path Solutions	Visual Data Center Software	Data Center Equipment Monitoring Software Licenses & Maintenance	Information Technology	\$10,250	Information Technology
71	Software	Oracle Corporation	Oracle Licenses	Oracle Licensing and Support	Information Technology	\$620,000	Information Technology
72	Hardware	Prosys Information Systems	Airtight	Wireless Network Security Appliance & Sensors Maintenance	Information Technology	\$9,585	Information Technology
73	Hardware	Prosys Information Systems	F5 Networks - Network Traffic Manager	Network Load Balancer	Information Technology	\$11,000	Information Technology
74	Software	RightStar	Rightstar Helpdesk Maintenance	Information Technology Help Desk System License and Maintenance	Information Technology	\$42,000	Information Technology
75	Software	Rocket Software	Rocket Seagull	Mainframe Terminal Emulation Software Maintenance & Support Services	Information Technology	\$6,000	Information Technology
76	Hardware	S&A Maintenance	Data Center Server Maintenance	Data Center Hardware and Server Maintenance	Information Technology	\$36,000	Information Technology
77	Software	SAP	Crystal Reports	Crystal Reports Licences and Support	Information Technology	\$31,000	Information Technology
78	Software	Scicom	AppDynamics	Application Analysis Software	Information Technology	\$48,000	Information Technology
79	Software	SHI Inc	Microsoft Licenses. Software and Support	Microsoft Licenses. Software and Support	Information Technology	\$1,400,000	Information Technology
80	Software	SHI International	SolarWinds	Network Monitoring & FTP Support Software	Information Technology	\$31,000	Information Technology
81	Software	SiteImprove	SiteImprove	Website Diagnostic Software	Information Technology	\$5,200	Information Technology
82	Software	T3 Technologies	Liberty Mainframe Alternate System - Maintenance & Support	Liberty Mainframe Alternate System - Maintenance & Support	Information Technology	\$29,000	Information Technology
83	Software	VMWare	VMWare	Server Virtualization Software Licenses, Maintenance & Support	Information Technology	\$96,000	Information Technology
84	Software	ESRI	ARCView, ARCEditor, ARCView	GIS Environmental Mapping Software	Information Technology	\$265,000	Information Technology / Dept. of Water Resources/ Tax Assessor
85	Software	AT&T	InterAct Emergency Systems	9-1-1 Computer Aided Dispatch System Maintenance & Support Services	Emergency Communications	\$72,970	Emergency Communications
86		AT&T	E911 Call Phone system Maintenance	Viper Phone System Maintenance	Emergency Communications	\$118,320	Emergency Communications

	Type	Vendor Name	Product Name	Description	User Agency	2016 Expenditure	Funding Source
87	Hardware	Atlanta Communications Company	Radio Site & Subscriber Maintenance	800 MHz Trunked Radio System Maintenance	Emergency Communications	\$467,393	Emergency Communications
88	Hardware	DECA (HigherGround) Is it--AMR Business Products?	Nicelog Voice Recording System--Is it DECA (Higher Ground)	911 Voice Recording System Maintenance & Support Services	Emergency Communications	\$48,909	Emergency Communications
89	Software	Emergency Notification System (Code RED)	CodeRED Emergency Notification	Emergency Alert System Maintenance	Emergency Communications	\$115,000	Emergency Communications
90	Hardware	Medical Priority Dispatch	ProQA/AQUA	Software Tool for Emergency Medical Service Requests	Emergency Communications	\$21,565	Emergency Communications
91	Software	Motorola, Inc.	Premier MDC Systems	Radio System Equipment Maintenance & Support Services	Emergency Communications	\$70,019	Emergency Communications
92	Hardware	Motorola, Inc.	Radio System components	Trunk Radio and Microwave System Maintenance	Emergency Communications	\$1,248,166	Emergency Communications
93		PowerDMS	Power DMS Document Management	Manage Departmental documents with regards to training, SOPs, Accreditation, etc.	Emergency Communications	\$5,280	Emergency Communications
94		T3 Solutions	100 MB Fiber Transport	Replacement for an unobtainable microwave link between Westin 201 Peachtree and Atlanta FS 21	Emergency Communications	\$16,848	Emergency Communications
95	Software	NeoGov	Government Jobs.com	Online Job Application System	Finance Department	\$41,000	Information Technology
96	Software	CS Stars LLC	CS Stars	Risk Management Information System/Workers Compensation System Maintenance & Support Services	Finance Department	\$122,450	Information Technology / Finance Department
97	Software	Advanced Utilities Systems	Infinity Link	Water and Sewer Utility Billing System Maintenance & Support Services	Finance Department/ Department of Water Resources	\$115,000	Finance Department
98	Software	Kronos Inc.	Telestaff	Staff Scheduling System Maintenance & Support Services	Fire Department	\$14,000	Fire Department
99	Software	Vanderweil Facility Advisors	VFS Software	Facility Analysis Software Maintenance & Support Services	General Services/Public Works	\$16,000	Information Technology
100	Software	360 Network Solutions, LLC	BlueARGUS Traffic Software License	Provides traffic signal software license	General Services/Public Works	\$18,080	General Services/Public Works
101	Software	Automated Logic Controls	Building Automation System	Installation/repairs for Building Automation System at County's Medical Examiner & Ocee Library	General Services/Public Works	\$100,000	General Services/Public Works
102	Software	BRG	Archibus	Enterprise Software Support for Asset Management and Fleet Maintenance Programs	General Services/Public Works	\$82,500	General Services/Public Works
103	Equipment	Cardiac Science Corporation	Automated External Defibrillators (AED) Supplies and Equipment	Automated External Defibrillators (AED), Wall Cabinets ,Supplies and Emergency Maintenance.	General Services/Public Works	\$45,000	General Services/Public Works
104	Service	Carrier Corporation	Carrier 19XRV Centrifugal Chillers	Extended Warranty Services for three Carrier 19XRV Centrifugal Chillers	General Services/Public Works	\$20,000	General Services/Public Works
105	Software	Control Concepts	Building Automation System	Installation, replacement parts and programming for Building Automation System	General Services/Public Works	\$150,000	General Services/Public Works
106	Services	E.J. Ward	Automated Fuel Devices	Tag sensors to fuel dispenser, Ward CANceiver to identify vehicles, hose module and terminal boards	General Services/Public Works	\$50,000	General Services/Public Works
107	Service	Georgia Trane	200-tons Chillers and above	Building Automation System-HVAC Maintenance and Support Services at HJC Bowden and Dorothy Benson Senior Centers	General Services/Public Works	\$150,000	General Services/Public Works
108	Service	Johnson Controls, Inc.	HVAC Metasys Automation System	Building Automation System-HVAC Maintenance and Support Services.	General Services/Public Works	\$90,000	General Services/Public Works
109	Service	McQuay Corporation	200-tons Chillers and above	Higher level HVAC Maintenance and Repair of McQuay Chillers	General Services/Public Works	\$30,000	General Services/Public Works
110	Software Support	Noble Controls	Omron PLC System	Support for Omron PLC at Detention Center of Juvenile Court	General Services/Public Works	\$10,000	General Services/Public Works
111	Service	Rapiscan Systems	Maintenance Repair for X-Ray Screening Machine	Maintenance and Repair for Rapiscan X-Ray Screening Machine 515 Model	General Services/Public Works	\$25,000	General Services/Public Works

	Type	Vendor Name	Product Name	Description	User Agency	2016 Expenditure	Funding Source
112	Hardware/ Software	Schindler Elevator Corporation	Elevator Controls	Proprietary extended warranty services for elevators at Adamsville Regional Health Center	General Services/Public Works	\$10,000	General Services/Public Works
113	Software	Siemens	Building Automation System	Installation, replacement parts and programming for Building Automation System	General Services/Public Works	\$20,000	General Services/Public Works
114	Software	WayPoint	Alerton BACnet Control System	Installation, replacement parts and programming for Alerton BACnet system	General Services/Public Works	\$60,000	General Services/Public Works
115	Software	Evans Technology, Inc.	Primavera P6 & Professional Mgmt.	Application User License, Update & Support, Evan Custom RP6 R8 Student Kit	General Services/Public Works	\$15,300	General Services/Public Works / Department of Water Services
116	Software	FKW Technologies	Total Maintenance Management Support	Service Order and Job Construction Order Management	General Services/Public Works	\$10,000	General Services/Public Works / Information Technology
117	Software	Azteca Systems	Cityworks Enterprise	Computerized Maintenance Management/Work Order System Maintenance & Support Services	General Services/Public Works / Police	\$110,000	General Services/Public Works / Police
118	Software	Executive Information Systems, LLC	SAS	Data Analysis of Communicable Disease Trends	Health Department	\$8,756	Health Department
119	Software	Systems Outsourcing & Support Inc.	Dynamic Billing and Posting	Medical Billing Support Service	Health Department	\$23,000	Health Department
120	Software	Mitchell & McCormick (M&M)	M&M Case Management System	Public Health- Health Case Management System Maintenance & Support Services	Health Department Behavioral Health	\$250,000	Health Department/Behavioral Health
121	Software	Accessible Solutions, Inc.	SERVtracker	Web Hosting	Housing & Community / Aging & Youth Services	\$10,000	Aging & Youth Services
122	Software	Anchor Software	Anchor Software	Business Loan Program	Housing & Community Development	\$17,000	Housing & Community Development
123	Software	Aztec Software	Read for Work Series	15 Site Licenses for Software used by Workforce Development	Housing & Community Development	\$12,000	Housing & Community Development
124	Software	Dulles Technology Partners, Inc.	WebGrants	Web Based Full-Lifecycle FRESH Grant Management System	Housing & Community Development	\$20,000	Housing & Community Development
125	Software	IBM	Kenexa- Prove It	3 Site Licenses for Software used by Workforce Development	Housing & Community Development	\$8,000	Housing & Community Development
126	Software	ORBIS Partners Inc.	Youth Assessment and Screening Instrument (YASI)	Youth Assessment and Screening Support	Juvenile Court	\$4,200	Information Technology
127	Hardware/ Software	Business Information System Inc.	Digital Court Recording	DCR 4Ch Digital /Audio Recording Software with Notes, Mixer and Splitter	Juvenile Court	\$25,000	Juvenile Court
128	Software	Canyon Solutions	JCATS	Juvenile Court Case Management System Maintenance & Support Services	Juvenile Court, Office of Child Attorney	\$135,000	Juvenile Court, Office of Child Attorney
129	Software	Datamaxx Group	Datamaxx Licenses and Support	Criminal Information System Maintenance & Support Services	Police Department	\$6,000	Information Technology
130	Software	Intergraph Corporation	Records Management System (RMS)	Records Management System Maintenance & Support Services-Public Safety	Police Department	\$79,000	Information Technology
131	Software	Advanced Public Safety	APS Citation Maintenance	Annual Maintenance for Electronic Traffic Citation	Police Department	\$6,124	Police Department
132	Software	DataWorks Plus	Rapid ID Maintenance and Support	Rapid ID Maintenance and Support	Police Department	\$3,900	Police Department
133	Software	Eagle Advantage Solutions	Intellibook Livescan	Intellibook Livescan, LSID 425, LSID 419, & Livescan State Connection Support	Police Department	\$5,865	Police Department
134	Software	Eagle Advantage Solutions	Eagle*Print	Eagle*Print Applicant Software Application	Police Department	\$3,075	Police Department
135	Software	Farber Specialty Vehciles	Farber	Command Vehicle Internet Satellite	Police Department	\$5,328	Police Department
136	Software	Formulytics	Formulytics	Gang Intelligence Investigative Software	Police Department	\$9,900	Police Department
137	Software	Leads Online LLC	Leads Online	Pawn Shop Investigative Software	Police Department	\$8,627	Police Department
138	Software	Vigilant Video	Vigilant Video	Vigilant Video Site License Agreement	Police Department	\$2,500	Police Department

	Type	Vendor Name	Product Name	Description	User Agency	2016 Expenditure	Funding Source
139	Software	West Publishing Corporation	Thomson Reuters	Legal Research/Investigative Solution	Police Department	\$4,246	Police Department
140	Software	Thomson West	WestlawNext & Clear Investigator	On-Line Legal Database Research	Public Defender	\$51,000	Public Defender
141	Software	Safe Software	FME Floating Spatial ETL Software	GIS Environmental Spatial Software	Public Works	\$3,000	Public Works
142	Software	4U Services, Inc., d/b/a Stellar Services	STELLAR Compliance Support	Contract Compliance Contracts Management System	Purchasing & Contract Compliance	\$9,000	Purchasing & Contract Compliance
143	Software	Logical Integrations, Inc	Electronic Standard Operating Procedure Annual Maintenance	Electronic Standard Operating Procedure Annual Maintenance	Purchasing & Contract Compliance	\$8,640	Purchasing & Contract Compliance
144	Software	Resurgens Risk Management	Certificate Insurance Tracking	Certificate Tracking Program	Purchasing & Contract Compliance	\$6,750	Purchasing & Contract Compliance
145	Software	Patterson Pope, Inc.	Lektiever Filing System	Lektiever Filing System	Registration & Elections	\$3,618	Registration & Elections
146	Software	Drake Communications Inc.	Interactive Voice Response System	Interactive Voice Response System Maintenance & Support Services	Registration & Elections	\$7,800	Registration & Elections
147	Software	EasyVote Solutions	Election/Asset Management System	On-line Applications for PollBook, Campaign Finance, Inventory	Registration & Elections	\$27,540	Registration & Elections
148	Hardware	Elections Systems and Software	Ballot on Demand	Ballot Printing System Maintenance & Support Services	Registration & Elections	\$22,711	Registration & Elections
149	Hardware	ES&S - formerly Premier and Diebold	Touch Screen, Accuvote Optical Scan, Express Poll units	Elections System Maintenance & Support Services	Registration & Elections	\$288,195	Registration & Elections
150	Software	Image One Corporation	Rocket-File Signature Scanning System	Registration & Elections Esignature System Maintenance & Support Services	Registration & Elections	\$6,345	Registration & Elections
151	Hardware	Pitney Bowes	Relia-Vote System/Absentee Mail	Absentee Ballot Processing System Maintenance & Support Services	Registration & Elections	\$49,587	Registration & Elections
152	Software	SOE Software	Online Poll Worker Training system	Online Training Module	Registration & Elections	\$11,500	Registration & Elections
153	Software	DataWorks Plus	Rapid ID	ID Scan Maintenance	Sheriff	\$5,200	Sheriff
154	Software	Georgia Technology Authority	WAN Telecommunication Services	Telecommunications WAN Services for Sheriff	Sheriff	\$15,060	Sheriff
155	Software	NEC	AFIS	Automated Finger Print ID System Maintenance & Support Services	Sheriff	\$103,417	Sheriff
156	Software	Watch Systems LLC	Sex Offender Software	Sex Offender Maintenance	Sheriff	\$16,500	Sheriff
157	Software	File Trail	File Trail	RFID File Tracking System Maintenance & Support Services	Superior Court Administrator	\$4,119	Superior Court Administrator
158	Software	Courthouse Technologies, LTD	Courthouse JMS (with summons Direct Module)	Internet & Web Site Software for Microcomputers	Superior Court Administrator/State Court	\$155,000	Superior Court Administrator/State Court
159	Software	The Sidwell Company	Parcel Builder	Cadastral (Tax Parcel) Mapping System Maintenance & Support Services	Tax Assessor	\$18,000	Information Technology
160	Software	Co-Star Comps	Data Listing Service	Appraisal Data Listing Search	Tax Assessor	\$35,000	Tax Assessor
161	Software	Courthouse USA	Data Cloud	Mobile Application for field staff	Tax Assessor	\$295,000	Tax Assessor
162	Software	Experian	QAS Addressing Software	Electronic Address Data System Maintenance & Support Services	Tax Assessor	\$10,000	Tax Assessor
163	Software	First Multiple Listing	First Multiple Listing	Data Services Provider for Real Estate Properties	Tax Assessor	\$15,000	Tax Assessor
164	Software	Lexis Nexis	Online Search Engine	Realtime Reports for Property Deed Imaging, Court Records	Tax Assessor	\$32,000	Tax Assessor
165	Software	Marshall & Swift	Commercial/Residential Estimator	Locate thousands of square foot and components for commercial properties	Tax Assessor	\$4,000	Tax Assessor
166	Software	Modria	Modria Online Appeal Software	Online Appeal Software	Tax Assessor	\$42,000	Tax Assessor
167	Software	Pictometry International Corp.	Pictometry	Aerial Photography System Maintenance & Support Services	Tax Assessor	\$351,043	Tax Assessor

	Type	Vendor Name	Product Name	Description	User Agency	2016 Expenditure	Funding Source
168	Software	q-Public	Website Implementation	Hosting, Maintenance, Support and Upgrades	Tax Assessor	\$35,000	Tax Assessor
169	Software	Red Eagle	Kofax	Online Tax Appeals	Tax Assessor	\$6,000	Tax Assessor
170	Software	Tyler Technology-CLT Division	IAS World Tax System	IAS World Tax System Maintenance & Support Services	Tax Assessor	\$154,000	Tax Assessor
171	Software	Georgia Multiple Listing	Georgia Multiple Listing	Data Services Provider for Real Estate Properties	Tax Assessor/Information Technology	\$7,000	Tax Assessor
172	Software	Tyler Technology-CLT Division	IAS World Tax System	IAS World Tax System Maintenance & Support Services	Tax Commissioner	\$675,000	Information Technology
173	Software	Cummins-Allison Corp.	Coin Sorters and Currency Counters	Coin Sorters & Currency Counter Equipment Maintenance & Support Services	Tax Commissioner	\$10,000	Tax Commissioner
174	Software	DRS Group	Check Scanners	Check Scanners Maintenance & Support Services	Tax Commissioner	\$7,000	Tax Commissioner
175	Hardware	Hasler Financial Service LLC	Neopost Mail Sorter	Mail Sorter Machines & Equipment Maintenance & Repair	Tax Commissioner	\$8,500	Tax Commissioner
176	Software / Hardware	Hewlett Packard	Printers	Printers Software Maintenance & Support	Tax Commissioner	\$15,000	Tax Commissioner
177	Hardware	NCR Corporation	Remittance Processor	Check Remittance Processor Hardware Maintenance & Support Services	Tax Commissioner	\$60,000	Tax Commissioner
178	Software	Netvantage	Remittance Processor-Item Age	Check Remittance Processor Software Maintenance & Support Services	Tax Commissioner	\$30,000	Tax Commissioner
179	Hardware	Onsite Maintenance/ServRight (Intrepid)	Shredder Maintenance	Shredder Maintenance & Support Services	Tax Commissioner	\$5,500	Tax Commissioner
180	Hardware	Opex Inc.	Jogger & Mail Extractor	Check Joggers and Mail Extractor Machine Maintenance & Support Services	Tax Commissioner	\$15,000	Tax Commissioner
181	Software	Paradime	ACCPAY Software Support	ACCPAY Software Support & Services	Tax Commissioner	\$9,000	Tax Commissioner
182	Hardware	Pitney Bowes	Arrival Express Plus	Mailing Equipment/Postage Meter/Hand Held Scanner	Tax Commissioner	\$10,500	Tax Commissioner
183	Software	Q-Matic	Q-Matic Customer Flow Management	Customer Flow Management System Maintenance & Support Services	Tax Commissioner	\$150,000	Tax Commissioner
184	Software / Hardware	Sage	ACCPAY Software Support	ACCPAY Software Support & Services	Tax Commissioner	\$10,000	Tax Commissioner
185	Software	Selectron Technologies Inc.	IVR/IWR	IVR/IWR for Real Estate/Solid Waste Billing/MTV	Tax Commissioner	\$125,000	Tax Commissioner
186	Software / Hardware	WellSpring	Check Scanners	Bank Check Scanners Maintenance & Support Services	Tax Commissioner	\$10,000	Tax Commissioner
187	Software	Westbrook Technologies	Fortis System	Imaging System Maintenance & Support Services	Tax Commissioner	\$60,000	Tax Commissioner
188	Software / Hardware	Xerox	Tax Bill Printers	Bill Printers Software Maintenance & Support Services	Tax Commissioner	\$40,000	Tax Commissioner
					<b>TOTAL</b>	<b>\$15,704,519</b>	